

DRAFT
2016-2017 ONE YEAR
ACTION PLAN OF THE
2014-2019
CONSOLIDATED PLAN

COMMUNITY PLANNING AND DEVELOPMENT
PROGRAMS
(CDBG, ESG, AND HOME)

PREPARED BY CCSD

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OVER 40 YEARS OF BUILDING STRONG COMMUNITIES

Executive Summary

AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

1. Introduction

The OYAP represents both an application to HUD for entitlement funds under three entitlement programs as well as being a housing and community development policy and planning document. The three HUD entitlement programs are: Community Development Block Grant (CDBG), HOME Investment Partnerships (HOME), and Emergency Solutions Grant (ESG), formerly the Emergency Shelter Grant.

As part of the OYAP development process, and per Federal Regulation requirements, the County consulted and coordinated with various departments, housing and community service providers, other jurisdictions, and other entities with a potential interest in or knowledge of the County's housing and non-housing community development issues. The following sections discuss the methods by which the County consulted, in addition to how staff that developed and followed this citizen participation process emphasized the participation of persons of low- and moderate-income.

To foster consultation and community outreach, the EDA utilized its Citizen Participation Plan which establishes policies and protocols for comprehensive community outreach and citizen involvement. Careful consideration is given to the County's use of CPD funds, identified needs and, to programs and services that are cost-effective and meet specific goals and objectives. It was determined that the most appropriate and effective methods to obtain input from residents, service providers, and other interested persons concerning community development needs, issues, and opportunities are through:

1. Citizen Participation Meetings, including participation at public hearings
2. Memorandum of Request for Participation (email/US postal mail)
3. Comprehensive Community Needs Assessment Survey (Incorporated into the Consolidated Plan development process)
4. Urban County Participating Cities

2. Summarize the objectives and outcomes identified in the Plan

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

The range of issues that currently confront the County are as diverse as its residents. This diverse population is also accompanied by very differing needs that help to identify personal, educational, employment, recreational, housing, and other goals. The County is continuously striving to balance resources to meet the CP goals by addressing critical issues in the communities such as: homelessness; failing infrastructure and community facilities; lack of various services including child care and health care; affordable housing; and chronic unemployment and under-employment. A large segment of the population continues to face challenging issues as the regional economy continues to recover.

Consistent with Federal Guidelines, the County has developed a performance measurement system that identifies performance objectives and outcomes for each of the planned activities. In order to aggregate accomplishments at a national level, HUD has recommended grantees to utilize standardized objectives and outcomes for reporting achievements.

The primary objective of the CDBG program is to develop viable urban communities. Based upon this intent, it must be determined which of the following three objectives best describe the purpose of an activity:

- Provide decent housing (DH);
- provide a suitable living environment (SL);
- and/or expand economic opportunities, principally for lower income persons (EO).

Each activity must also meet specific performance outcomes that are related to at least one of the following:

- Availability/Accessibility (1);
- Affordability (2); or
- Sustainability - Promoting Livable or Viable Communities (3).

The community development needs are substantial, with many areas of overlap requiring cross-cutting, place-based solutions. The County is tasked both with determining the areas of greatest need and the areas in which community investment can have the greatest impact given the limited resources available.

The CPD funding sources that will be used to implement the objectives and outcomes of the CP are as follows:

1. Community Development Block Grant (CDBG): The primary objective of this program is to develop viable urban communities by providing decent and affordable housing, a suitable living environment, and economic opportunities, principally for persons of low- and moderate-income. The CP proposes that public facility and infrastructure funds be focused strategically on projects in low- and moderate-income neighborhoods. There is also a need, in various degrees, for services across most categories of special need. This includes seniors, at-risk youth, working parents, persons with disabilities, individuals with chronic illness, and persons with other conditions affecting their ability to function independently and productively. Potential CDBG activities include: construction or rehabilitation of public facilities and infrastructure, removal of architectural barriers, housing rehabilitation, code enforcement, economic development, and public services. The goal is to create impacts that deliver the greatest efficiencies and bring about positive changes within the community.

2. HOME Investment Partnerships Program (HOME): HOME funds are allocated for the development and rehabilitation of affordable rental and ownership housing for low-income households. Funding is used for activities that promote a suitable living environment, decent and affordable rental housing and homeownership by low income households including tenant-based rental assistance, homebuyer assistance, acquisition, rehabilitation, and new housing construction. The program allows for flexibility

with respect to the types of projects to be assisted (new construction or rehabilitation), the form and amount of financing, the types of housing, and the households assisted.

3. Emergency Solutions Grant (ESG): The ESG program places greater emphasis on helping people quickly regain stability in permanent housing after experiencing a housing crisis and/or homelessness. This is accomplished by providing homeless persons with basic shelter and essential supportive services to promote decent and affordable housing, a suitable living environment, and economic opportunities. ESG funds will be used for a variety of activities, including: rapid re-housing and homeless prevention activities, emergency shelter, operations and maintenance of facilities, essential supportive services, and street outreach.

3. Evaluation of past performance

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

On an annual basis, HUD reviews the performance of entitlement recipients to determine whether they are carrying out CDBG assisted activities in a timely manner. If at sixty days prior to the end of the grantee's current program year the amount of entitlement grant funds available to the recipient, under grant agreements but undistributed by the U.S. Treasury, is more than 1.5 times the entitlement grant amount for its current program year the grantee is considered to be non-compliant with HUD requirements. In an effort to make sure the county is compliant, all subrecipients and cooperating cities are encouraged to expend their funds in a timely manner. In the event that they have not complied or adhered to their agreement terms, the County reserves the right to rescind their funding allocation.

A Consolidated Annual Performance and Evaluation Report (CAPER) is prepared and submitted to HUD, annually, to capture the progress of meeting identified needs and achieving strategies set forth in the Five-Year CP. HUD implemented this ongoing performance process to assess efficiency, cost effectiveness, and the impact of projects and programs in County neighborhoods. The CAPER contains an assessment by the County on the use of CPD funds allocated to County agencies and other sub-recipients to carry-out a variety of HUD-funded projects and activities within Riverside County. The County has been successful in implementing its public improvement and community service projects/programs as well as meeting and exceeding established goals. As a result of monitoring, performance measures, operational evaluations, and resource allocation analysis, policy questions are easier to identify and address. The County continues its commitment to meeting priority goals outlined in the 2014-2019 Five-Year CP and 2016-2017 OYAP.

Based on the needs established through the CP, the County intends to fund activities associated with housing, community development, economic development, and capital improvement projects. The majority of the funding will be used to fund projects targeting low- to moderate- income individuals and their families throughout the County, including those in special needs categories such as abused children, battered spouses, elderly persons, severely disabled adults, homeless persons, illiterate adults, and persons living with HIV/AIDS.

4. Summary of Citizen Participation Process and consultation process

Summary from citizen participation section of plan.

The Riverside County Economic Development Agency (EDA), as the entitlement grantee for the CDBG, HOME, and ESG programs, is the lead agency responsible for the development of the Five-Year CP and Annual Action Plans that outline the proposed activities and expenditures under these programs.

The EDA sought and encouraged community-wide participation in the development of the 2016-2017 OYAP through a community outreach and participation process. To foster consultation and community outreach, the EDA utilized its Citizen Participation Plan (CPP), which establishes policies and protocols for community involvement for the use of CPD funds. The County made extra efforts to actively involve and include communities with a broad representation of low- and moderate-income residents, members of minority groups, agencies involved in the provision of services to these populations, and others who are directly impacted by the programs and projects to be undertaken in the 2016-2017 OYAP. It was determined that the most appropriate and effective methods to obtain input from a wide range of agencies, groups, organizations, residents, and other interested persons in the process of developing the 2016-2017 OYAP of the Five-Year CP would include:

1. Citizen participation meetings, public notices, public hearings, consultation feedback/memorandum of participation, and internet outreach
2. Comprehensive Community Needs Assessment Survey (Incorporated into the Consolidated Plan development process)
3. Urban County Participating Cities

A Notification of Funding Availability (NOFA) was published in July, 2015, for the 2016-2017 CDBG, ESG, and HOME programs. From August 2015 through January 2016, the County initiated its Citizen Participation (CP) process by notifying cooperating cities, community members, and public/private sector agencies of the 2016-2017 CPD Program Year.

The principal stakeholders in the CP process are:

1. Residents;
2. Community Councils and Municipal Advisory Councils (act as the forum for communication between the County and the citizens);
3. The County Board of Supervisors (who must approve the Federal Grant application and all substantial reprogramming decisions);
4. EDA staff; and
5. Activity Sponsors (non-profit and public agency service providers)

During the preparation of the 2014-2019 Five-Year CP the County developed and distributed a Housing and Community Development Needs Assessment survey to the stakeholders listed above to solicit community opinions and concerns. Based on citizen participation results, the prioritization and investment decisions in the Five-Year CP serve to identify immediate and long range needs and objectives which are more specifically addressed in the current OYAP.

In the development of the 2016-2017 OYAP, the agency conducted CP Meetings throughout the County's CPD program area. Prior to the CP Meetings, a County-wide notice, in English and Spanish, was published in newspapers of general circulation and made available on the Economic Development Agency's website announcing the purpose, date, time, and location of the meetings. In addition, non-profit social service providers, special districts, and other County departments and agencies were contacted to publicize the community meetings. Citizens were invited to attend the meetings to discuss the anticipated CPD allocations; learn about the programs and services available to them; express their views on their community's housing and community development needs; prioritize community needs; and comment on prior program performance. These meeting are an essential part of the planning process for the use of CPD funds.

The County also sought assistance from the fourteen (14) cities participating in the Urban County Program and the City of Lake Elsinore-Joint Metro City. Each city was strongly encouraged to facilitate and support the participation of all residents in the assessment of community development needs by conducting public meetings and public hearings within their cities.

The County strongly supports and encourages community-wide participation, input, cooperation, and feedback from all residents of the County in the administration of its CPD-funded programs. The Citizen Participation process is necessary to ensure adequate citizen involvement in the determination of Riverside County's community needs and investment in housing, homelessness, community development, and economic development for the five-year Consolidated Plan period. The County has continued its commitment to meeting priority goals outlined in the 2014-2019 Five-Year CP and more currently in the 2016-2017 OYAP.

5. Summary of public comments

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

On March 8, 2016, a Public Hearing was held before the County Board of Supervisors (BOS) to hear public comments regarding the proposed uses for the 2016-2017 HUD-funded CPD programs and to determine which would best address the identified community development needs in the 2014-2019 Five-Year CP. Representatives from twenty-four (24) organizations made presentations seeking CDBG and/or ESG funds. Three (3) other organizations submitted their presentations in writing prior to the March 8, 2016 Public Hearing.

The 2016-2017 final draft One Year Action Plan was made available for public review and comment beginning March 25, 2016. Interested persons could submit written, oral, or electronically sent comments until 5:00 PM on April 25, 2016. The Board of Supervisors approved the County's 2016-2017 One Year Action Plan at the April 26, 2016 meeting. There were no comments submitted or made during the April 26, 2016 public hearing.

Refer to Appendix D, AP-05 #4, and AP-12 for results of citizen participation and comments received.

6. Summary of comments or views not accepted and the reasons for not accepting them

Pursuant to 24 CFR Part 91.220 (b), it is the policy of the County to accept and record all public comments pertaining to the 2016-2017 OYAP that are received during the posted public comment period or submitted during the public hearings. As noted in Section 5 above, all comments received for the March 8, 2016 and April 26, 2016 Public Hearings were recorded into the record during the public comment period, no comments were made during the April 26, 2016 public hearing.

7. Summary

The County is committed to the effective and equitable allocation of funds that serve the needs of the lowest- income and most disadvantaged residents. Households with incomes less than 50 percent of the area median income, particularly those with extremely low-incomes (less than 30 percent of area median income), are particular priorities.

Priorities can be achieved through a combination of:

- 1) Decent and affordable housing;
- 2) Investment in community development activities in lower-income and deteriorating neighborhoods;
- 3) investment in programs and facilities that serve lower-income populations; and
- 4) Supportive services to maintain independence.

By focusing on these overall priorities, the County seeks to address the, 5-Year CP and One-Year OYAP, community concerns such as:

- The need for additional decent, safe, and affordable housing, and to alleviate rent burdens, and deteriorating housing stock;
- Programs that improve community facilities and services in low-income areas;
- A network of shelters, housing, and services that prevent homelessness, including rapid re- housing, homelessness prevention, permanent housing, all which coordinate with the 10-Year Plan to end chronic homelessness;
- Programs that promote economic development, create jobs, and increase the job skill level of potential employees; and
- Supportive services that increase the ability of seniors, persons with disabilities, and others with special needs to live independently.

PR-05 Lead & Responsible Agencies – 91.200(b)

1. Agency/entity responsible for preparing/administering the Consolidated Plan

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
Lead Agency	RIVERSIDE COUNTY	
CDBG Administrator	RIVERSIDE COUNTY	Economic Development Agency (EDA) - CSD
HOME Administrator	RIVERSIDE COUNTY	Economic Development Agency (EDA) -Housing
ESG Administrator	RIVERSIDE COUNTY	Economic Development Agency (EDA) - CSD

Table 1 – Responsible Agencies

Narrative (optional)

The lead agency responsible for the development of this OYAP is the County of Riverside Economic Development Agency (EDA), Community Services Division (CSD). Staff members from various agencies such as Housing, Economic Development, Public Social Services, Mental Health, Housing Authority, Workforce Development Center, and Fiscal participated in the research and development of the Plan. In Addition, the County consulted with the Riverside County Continuum of Care (CoC) on an on-going basis. Most of the agencies represented in the Con Plan are responsible for administering HUD funds, operating, and/or overseeing a range of activities.

In developing the OYAP the needs assessment, which was conducted for the 2014-2019 Five-Year CP, is used to identify levels of relative need regarding affordable housing, homelessness, special needs, and community development. This information was gathered through consultation with local agencies, public outreach, community meetings, and housing market analysis.

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AP-10 Consultation – 91.100, 91.200(b), 91.215(l)

1. Introduction

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As part of the OYAP development process, the County consulted and coordinated with various departments, housing and community service providers, other jurisdictions, and other entities with a potential interest in or knowledge of the County's housing and non-housing community development issues. The following sections discuss the methods by which the County consulted, in addition to how staff that developed and followed this citizen participation process emphasized the participation of persons of low- and moderate-income.

To foster consultation and community outreach, the EDA utilized its Citizen Participation Plan which establishes policies and protocols for comprehensive community outreach and citizen involvement for the use of CPD funds. It was determined that the most appropriate and effective methods to obtain input from residents, service providers, and other interested persons concerning community development needs, issues, and opportunities are through:

1. Citizen Participation Meetings
2. Comprehensive Community Needs Assessment Survey (Incorporated into the Consolidated Plan development process)
3. Urban County Participating Cities

Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(l))

The Urban County compiled an outreach list consisting of various public agencies/entities and service providers that the County consulted with including the following:

- Nonprofit service providers that cater to the needs of low and moderate income households and persons with special needs, including persons with disabilities;
- Affordable housing providers;
- Homeless Service Providers; Other units of local government;
- Public agencies (such as school districts, health services, public works); and
- Economic development and employment organizations; and Community groups.

These groups and other specific agencies were invited to participate in the Urban County's consultation process. A Needs Assessment questionnaire was used to help confirm priorities set in the Five-Year CP. In the development of the 2016-2017 OYAP, citizen participation included public hearings, a

memorandum of request for participation, and public meetings held throughout the County in diverse communities, where participants were asked to discuss and prioritize the needs in their neighborhoods. The County continues to work in consultation and coordination with a wide-range of public and private agencies, local jurisdictions, housing developers and providers, social service agencies, and community residents in the development and implementation of strategies identified in this Plan. In particular, staff regularly attends regional planning meetings and works on a continual basis with the County of Riverside Department of Mental Health and Department of Public Social Services, the Housing Authority of the County of Riverside, the Riverside Homeless Care Network, housing partners' networks, and many others to coordinate joint efforts relating to homeless issues, affordable housing needs and conditions, special need populations, and community development activities.

The Housing Authority and Homeless Services Division will continue the following activities in FY 2016/17:

- Participate in the Riverside County Continuum of Care and its subcommittees and Riverside Homeless Plan subcommittees to identify solutions to ending homelessness in the County by improving and increasing availability of services for homeless individuals or individuals that are at-risk of becoming homeless.
- Continue to work with housing developers/sponsors to create affordable housing.
- Continue to attend the Riverside County Housing and Homeless Coalition meetings to evaluate our community's needs and set priorities to ending homelessness.
- Continue to apply for available funds that specifically help the homeless in obtaining affordable permanent housing.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

The County of Riverside Department of Public Social Services (DPSS) serves as the lead agency and grantee for the county's HUD Continuum of Care (CoC) program. DPSS interacts with individuals on many levels, thereby impacting their daily lives through child care, education, employment, training, health and human services, homelessness, and housing. The current CoC Program resulted from the Homeless Emergency Assistance and Rapid Transition to Housing Act of 2009 (HEARTH), which consolidated the three separate McKinney-Vento homeless assistance programs (Supportive Housing Program, Shelter Plus Care Program, and Section 8 moderate Rehabilitation SRO Program) into a single grant program. The CoC program is designed to promote community-wide planning and strategic use of resources to: address homelessness; improve coordination and integration with mainstream resources and other programs targeted to people experiencing homelessness; improve data collection and performance measurement; and allow each community to design programs to the particular strengths and challenges within the community. Cross-program coordination is required to plan for and provide, as necessary, a system of strategies to address the various needs of *homeless persons and persons at risk of homelessness*.

The goal of DPSS is to facilitate a unified CoC whose role is to coordinate homeless efforts and is capable of meeting the varied needs of the County's homeless residents while at the same time establishing policies and procedures for such. The objective of reducing homelessness is promoted throughout the County by encouraging support from a wide-range of community stakeholders including businesses, community service groups, formerly homeless individuals, local government, neighborhood groups, non-profit organizations, and private foundations.

The CoC seeks to improve coordination and integration with mainstream resources and other community programs for people who are experiencing or are at-risk of becoming homeless. The CoC meets on a regular basis, sharing information about services among participating agencies and setting funding priorities and policies. This provides collaboration between providers of housing and homeless assistance programs and other federal programs. The County ESG program requires coordination with the CoC and communication among participating agencies to meet the needs of the population and subpopulation experiencing homelessness within the geographic area of Riverside County. Aspects of the 2016-2017 OYAP development process and implementation of project objectives was a result of meeting and collaborating with the CoC as well as with other agencies and organizations that serve Riverside County residents. These meetings helped identify priority needs and the level of need for various coordinated housing and homeless efforts in the County. EDA will continue to consult with the CoC where necessary to address the needs of the homeless populations. To ensure the effective and efficient provision of housing and services to homeless individuals and families, the development of the 2016-2017 OYAP included active citizen participation as described in the Citizen Participation section. This joint effort has worked successfully in the past, and EDA pledges to continue and support this type of collaboration in the future.

Through this coordination effort, the CoC is implementing a Coordinated Entry System (CES) that is being implemented countywide and allow homeless individuals and families to be assessed using a standardized tool and prioritized based on will addressing the needs of specific homeless populations that include the following:

Chronic homeless individuals and families: The CoC has begun to implement strategies to increase the number of Permanent Supportive Housing (PSH) beds for chronically homeless persons. This included:

- 1) Encouraging existing HUD funded CoC PSH providers to serve 100% chronic homeless.
- 2) The CoC is requiring PSH programs to fill vacant beds with chronically homeless persons.
- 3) Recommend that the CoC reallocate Transitional Housing beds to PSH for chronic homeless, (except for youth).
- 4) Supporting the creation of PSH for chronic homeless persons through non-CoC sources of funding, including state, county and city funding sources. Support will include funding for the acquisition, rehabilitation, and new construction of units and beds for chronic homeless persons.

Currently, 216 or 29% of 735 PSH beds are for CH. The CoC will continue to monitor the action steps noted above throughout the annual CoC ranking and review process for the HUD CoC Program Consolidated Application.

Families with children: The number of sheltered and unsheltered households with children decreased from 180 in 2013 to 89 in 2015. The reduction in sheltered and unsheltered households with children is due to an increase in the number of new Rapid Re-Housing (RRH) beds for households with children that were created in 2014 through various funding sources, including: CoC Program funds, Emergency Solutions Grant (ESG) funding, the new CalWORKs Housing Support Program funded by the California Department of Social Services; and VA SSVF funding for veteran families. The reason for the decrease includes:

- An increase in CoC funded Rapid Rehousing beds for 98 new families (through reallocation of Transitional Housing);
- Increased ESG funding for RRH for families that included funding for 33 new households;
- State CalWorks Housing Support funding for homeless families that began in November, 2014 and served 150 new families; and
- U.S. Department of Veterans' Affairs SSVF funding to rapidly rehouse 175 families in 2015 (there was no SSVF funding in 2013).

The CoC's Standards and Evaluation Committee developed written standards for the CoC to rapidly rehouse families and link them with resources to help them achieve longer-term stability/well-being.

Veterans: The total number of homeless veterans reported in the 2015 PIT count decreased from 181 in 2013 to 102 in 2015. While the overall count and unsheltered count decreased, the sheltered count increased by 17 veterans. The reasons for the overall decrease is mainly due to a collaborative effort coordinated effort of key partner agencies, including the VA, Housing Authority, Veterans' providers and CoC housing providers, as part of the 25 Cities Project and Veterans' Community Planning Group that meets weekly to coordinate specialized veterans outreach teams (mental health, VA, SSVF agencies) and effective and swift housing placement of veterans to be housed. Also there has been an infusion of funding and resources by the VA and HUD that includes:

- 133 HUD-VASH vouchers awarded to the county for FY 2013 and 2014;
- 26 tenant based vouchers for veterans were awarded in 2014; and
- two agencies, U.S. Vets Initiative and Lighthouse Social Service Center, received Supportive Services for Veterans and their Families (SSVF) grants totaling \$1,310,088 in 2014;

Through the collaboration by key agencies and the implementation of the county's Coordinated Entry System, the CoC is ensuring that Veterans who are eligible for VA services are identified, assessed and referred to appropriate resources, such as HUD-VASH and SSVF, by:

- Creating a homeless veteran "take down" by name list that includes the agency responsible for navigating veterans to appropriate housing and services;

- Implementing a CES where veterans outreach teams, housing providers and other homeless services staff enter veterans into the system, and the list, that helps match them to appropriate housing and services, including VASH, SSVF, ESG and CoC programs;
- Coordinating an interagency group that meets weekly to case conference and create and implement action plans for veterans on the list who been determined to be eligible for VA services;
- Assigning veterans to housing navigators that help identify housing, including bridge housing if needed, and help veterans obtain and maintain permanent housing (PH);
- Implementing a Housing First approach that moves veterans into PH as quickly as possible with the right level of services; and
- Ensuring that right level of services is given to veterans, including connections to employment and legal services if needed.

CoC Program-funded projects also prioritize veterans and their families who cannot be effectively assisted with VA services. When it is determined in weekly coordination meetings of veterans outreach and housing agencies that a veteran cannot be effectively assisted with VA housing and services and has the same level of need as a non-veteran (as determined using the VI-SPDAT assessment tool) the veteran receives priority in CES. In addition to the CoC Program-funded resources noted above, other such resources include Section 8 Housing Choice Voucher Program; HOPWA, and HOME Program (HOME) tenant-based rental assistance. CoC beds dedicated for homeless veterans are prioritized for veterans ineligible for VA services when they are vacant. The 25 Cities Project Community Team meets weekly to case conference and review a by-name “take down” list of homeless veterans to be housed, including ineligible veterans.

Unaccompanied youth: From 2013-2014, there was a small decrease that can be attributed to the increase in resources to the region for unaccompanied youth and children, including services and funding that focuses on human trafficking and other forms of exploitation. The CoC partnered with the County of Riverside Office of Education to do a 2015 homeless youth PIT count and outreach events. This is the first time a youth count was done in the county. A project to provide Rapid Rehousing for homeless youth was also proposed in the 2015 HUD CoC Program Consolidated Application.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS

The ESG program requires coordination among participating agencies and the CoC. All ESG funded subrecipients of the County are experienced homeless providers with a demonstrated track record in fiscal management and the provision of housing and supportive services targeted to the homeless. ESG funded agencies must participate in the CoC. The CoC has over 100 members including homelessness assistance providers, veteran service representatives, victim service providers, Public Housing Agency, Mental Health Agency, formerly homeless individuals, and government organizations. The CoC meets on

a regular basis, sharing information about services among participating agencies and setting funding priorities and policies for homeless. The Riverside County EDA, the ESG recipient, consulted with the CoC to discuss the allocation of ESG funds in ways that: Coordinate across regional entitlement jurisdictions by developing and utilizing standardized eligibility and assessment tools; Support federal and local goals for priority populations; Allow for variations in the program design that responds to the needs and resources of the jurisdiction; and Comply with eligibility and verification requirements (HMIS, housing status, homeless definitions, etc.)

Written standards were developed in conjunction with ESG recipients (Riverside County (EDA), City of Riverside, and the City of Moreno Valley) and service providers to allow for input on the standards and the process of full implementation. Policies and procedures for the administration of HMIS are as follows: The HEARTH Act makes HMIS participation a statutory requirement for ESG grantees and sub-recipients. EDA and its sub-recipients work with the CoC to ensure the screening, assessment, and referral of Program participants are consistent with the written standards; Designate one or more representatives to serve on the HMIS Administrator's Council, the Council is responsible for overseeing the coordinated implementation of HMIS in Riverside County. The Council meets to evaluate the progress of implementation, identify and resolve problems, update policies and procedures, and to review HMIS data quality and compliance with HUD reporting requirements; Ensure participating agencies and users receive collaborative-approved training and maintain a process to gather and address issues from users; Verify that accurate data on all persons served and all activities assisted under ESG are entered into the community-wide HMIS.; Establish a process to review, analyze and report key performance outcome measures on a regular basis; Access HUD required reports directly from HMIS; Compare HMIS reports to provider data and confirm all providers have corrected inaccurate data before reporting deadline; Using HMIS data, review preventing and ending homelessness results to evaluate the performance toward achieving outcomes in the plan.

Based on standards and goals of the local CoC and in accordance with Title 24 of the Code of Federal Regulations (24 CFR) Part 578, the Riverside County, EDA standards apply to all projects that receive Riverside County, ESG funding and are intended as basic minimum standards to which sub-recipients can make additions and more stringent standards applicable to their own projects. These standards are described in its Five-Year CP and have been updated (Board approved 3/29/16) in the 2016-2017 OYAP appendix. County and subrecipients work with the CoC to ensure the screening, assessment, and referral of program participants is consistent with the standards. Performance standards are used to evaluate the outcome of project goals and objectives of the program. This allows better coordination with other service providers and provides integration with other programs targeted to homeless people in the area covered by the CoC. The 10-Year Plan to end Homelessness provides a strategic, community-wide system to prevent and end homelessness in Riverside County.

2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction's consultations with housing, social service agencies and other entities

Table 2 – Agencies, groups, organizations who participated

1	Agency/Group/Organization	RIVERSIDE COUNTY OF DEPARTMENT OF PUBLIC SOCIAL SERVICES
	Agency/Group/Organization Type	Services-homeless Lead Agency-Continuum of Care
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Through the outreach process, the County has identified homelessness, rapid re-housing, and homelessness prevention services as a priority. These services will help strengthen the Continuum of Care strategy. Department was consulted on the development of the Plan and input related to their programs and services has been included in the document.
2	Agency/Group/Organization	HOUSING AUTHORITY OF COUNTY OF RIVERSIDE
	Agency/Group/Organization Type	PHA Services - Housing Services-homeless Other government - County

	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Housing Authority of the County of Riverside (HACR) is a public agency chartered by the State of California to administer the development, rehabilitation or financing of affordable housing programs and was consulted for information on public housing matters and housing development initiatives. Department was consulted on the development of the Plan and input related to their services has been taken into consideration in the document.
3	Agency/Group/Organization	WORKFORCE DEVELOPMENT CENTER
	Agency/Group/Organization Type	Services-Employment Other government - County
	What section of the Plan was addressed by Consultation?	Economic Development Employment, Career Counseling, Training Services
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Department was consulted on the development of the Plan and input related to their Employment, Career Counseling, and Training Services have been taken into consideration in the document. (Agency response included in Appendix ##)
4	Agency/Group/Organization	Fair Housing Council of Riverside County, Inc.,
	Agency/Group/Organization Type	Service-Fair Housing Regional organization
	What section of the Plan was addressed by Consultation?	Fair Housing Services

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The vital range of "no-cost" fair housing services provided to eligible clientele throughout the County's Urban County program areas that are victimized and affected by illegal housing practices were evaluated and have been taken into consideration in the document.
5	Agency/Group/Organization	COMMUNITY ACTION PARTNERSHIP
	Agency/Group/Organization Type	Services-Children Services-Elderly Persons Services-Health Services-Education Services-Employment Regional organization
	What section of the Plan was addressed by Consultation?	Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A Memorandum of Request for Participation was sent via email/US postal mail to Community Action Partnership of Riverside County seeking input regarding the programs they provide to the County's low-income residents, including the support mechanisms used to move them toward self-sufficiency. The expected outcome is to identify and evaluate other resources, opportunities, strategies, and efforts to address the needs and challenges impacting these low- to moderate-income population groups within the County.
6	Agency/Group/Organization	Helping Our People of Elsinore, Inc. H.O.P.E.
	Agency/Group/Organization Type	Services-homeless
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A Memorandum of Request for Participation was sent via email/US postal mail to the Organization seeking input regarding homeless programs and services they provide. The expected outcome is to identify and evaluate available resources, opportunities, strategies, and other efforts that address the needs and challenges impacting these low- to moderate-income population groups within the County.
7	Agency/Group/Organization	CITY OF BANNING
	Agency/Group/Organization Type	Other government - Local
	What section of the Plan was addressed by Consultation?	Citizen Participation Process
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A Memorandum of Request for Participation was sent to the City via email seeking input on the development of the Plan and input related to projects the City intends to fund in FY 2016-17. Each Cooperating City participates in the Citizen Participation Process. The expected outcome is to identify and evaluate other resources, opportunities, strategies, and efforts that address the needs and challenges impacting these low- to moderate-income population groups within the City.
8	Agency/Group/Organization	CITY OF BEAUMONT
	Agency/Group/Organization Type	Other government - Local
	What section of the Plan was addressed by Consultation?	Citizen Participation Process
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A Memorandum of Request for Participation was sent to the City via email seeking input on the development of the Plan and input related to projects the City intends to fund in FY 2016-17. Each Cooperating City participates in the Citizen Participation Process. The expected outcome is to identify and evaluate other resources, opportunities, strategies, and other efforts to address the needs and challenges impacting these low- to moderate-income population groups within the County.
9	Agency/Group/Organization	CITY OF BLYTHE
	Agency/Group/Organization Type	Other government - Local

	What section of the Plan was addressed by Consultation?	Citizen Participation Process
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A Memorandum of Request for Participation was sent to the City via email seeking input on the development of the Plan and input related to projects the City intends to fund in FY 2016-17. Each Cooperating City participates in the Citizen Participation Process. The expected outcome is to identify and evaluate other resources, opportunities, strategies, and other efforts to address the needs and challenges impacting these low- to moderate-income population groups within the County.
10	Agency/Group/Organization	City of Canyon Lake
	Agency/Group/Organization Type	Other government - Local
	What section of the Plan was addressed by Consultation?	Citizen Participation Process
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A Memorandum of Request for Participation was sent to the City via email seeking input on the development of the Plan and input related to projects the City intends to fund in FY 2016-17. Each Cooperating City participates in the Citizen Participation Process. The expected outcome is to identify and evaluate other resources, opportunities, strategies, and other efforts to address the needs and challenges impacting these low- to moderate-income population groups within the County.
11	Agency/Group/Organization	CITY OF COACHELLA
	Agency/Group/Organization Type	Other government - Local
	What section of the Plan was addressed by Consultation?	Citizen Participation Process

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A Memorandum of Request for Participation was sent to the City via email seeking input on the development of the Plan and input related to projects the City intends to fund in FY 2016-17. Each Cooperating City participates in the Citizen Participation Process. The expected outcome is to identify and evaluate other resources, opportunities, strategies, and other efforts to address the needs and challenges impacting these low- to moderate-income population groups within the County.
12	Agency/Group/Organization	CITY OF DESERT HOT SPRINGS
	Agency/Group/Organization Type	Other government - Local
	What section of the Plan was addressed by Consultation?	Citizen Participation Process
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A Memorandum of Request for Participation was sent to the City via email seeking input on the development of the Plan and input related to projects the City intends to fund in FY 2016-17. Each Cooperating City participates in the Citizen Participation Process. The expected outcome is to identify and evaluate other resources, opportunities, strategies, and other efforts to address the needs and challenges impacting these low- to moderate-income population groups within the County.
13	Agency/Group/Organization	City of Eastvale
	Agency/Group/Organization Type	Other government - Local
	What section of the Plan was addressed by Consultation?	Citizen Participation Process
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A Memorandum of Request for Participation was sent to the City via email seeking input on the development of the Plan and input related to projects the City intends to fund in FY 2016-17. Each Cooperating City participates in the Citizen Participation Process. The expected outcome is to identify and evaluate other resources, opportunities, strategies, and other efforts to address the needs and challenges impacting these low- to moderate-income population groups within the County.

14	Agency/Group/Organization	City of Indian Wells
	Agency/Group/Organization Type	Other government - Local
	What section of the Plan was addressed by Consultation?	Citizen Participation Process
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A Memorandum of Request for Participation was sent to the City via email seeking input on the development of the Plan and input related to projects the City intends to fund in FY 2016-17. Each Cooperating City participates in the Citizen Participation Process. The expected outcome is to identify and evaluate other resources, opportunities, strategies, and other efforts to address the needs and challenges impacting these low- to moderate-income population groups within the County.
15	Agency/Group/Organization	CITY OF LA QUINTA
	Agency/Group/Organization Type	Other government - Local
	What section of the Plan was addressed by Consultation?	Citizen Participation Process
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A Memorandum of Request for Participation was sent to the City via email seeking input on the development of the Plan and input related to projects the City intends to fund in FY 2016-17. Each Cooperating City participates in the Citizen Participation Process. The expected outcome is to identify and evaluate other resources, opportunities, strategies, and other efforts to address the needs and challenges impacting these low- to moderate-income population groups within the County.
16	Agency/Group/Organization	CITY OF LAKE ELSINORE
	Agency/Group/Organization Type	Other government - Local
	What section of the Plan was addressed by Consultation?	Citizen Participation Process

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A Memorandum of Request for Participation was sent to the City via email seeking input on the development of the Plan and input related to projects the City intends to fund in FY 2016-17. Each Cooperating City participates in the Citizen Participation Process. The expected outcome is to identify and evaluate other resources, opportunities, strategies, and other efforts to address the needs and challenges impacting these low- to moderate-income population groups within the County.
17	Agency/Group/Organization	CITY OF MURRIETA
	Agency/Group/Organization Type	Other government - Local
	What section of the Plan was addressed by Consultation?	Citizen Participation Process
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A Memorandum of Request for Participation was sent to the City via email seeking input on the development of the Plan and input related to projects the City intends to fund in FY 2016-17. Each Cooperating City participates in the Citizen Participation Process. The expected outcome is to identify and evaluate other resources, opportunities, strategies, and other efforts to address the needs and challenges impacting these low- to moderate-income population groups within the County.
18	Agency/Group/Organization	City of Norco
	Agency/Group/Organization Type	Other government - Local
	What section of the Plan was addressed by Consultation?	Citizen Participation Process
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A Memorandum of Request for Participation was sent to the City via email seeking input on the development of the Plan and input related to projects the City intends to fund in FY 2016-17. Each Cooperating City participates in the Citizen Participation Process. The expected outcome is to identify and evaluate other resources, opportunities, strategies, and other efforts to address the needs and challenges impacting these low- to moderate-income population groups within the County.

19	Agency/Group/Organization	CITY OF SAN JACINTO
	Agency/Group/Organization Type	Other government - Local
	What section of the Plan was addressed by Consultation?	Citizen Participation Process
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A Memorandum of Request for Participation was sent to the City via email seeking input on the development of the Plan and input related to projects the City intends to fund in FY 2016-17. Each Cooperating City participates in the Citizen Participation Process. The expected outcome is to identify and evaluate other resources, opportunities, strategies, and other efforts to address the needs and challenges impacting these low- to moderate-income population groups within the County.
20	Agency/Group/Organization	City of Wildomar
	Agency/Group/Organization Type	Other government - Local
	What section of the Plan was addressed by Consultation?	Citizen Participation Process
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A Memorandum of Request for Participation was sent to the City via email seeking input on the development of the Plan and input related to projects the City intends to fund in FY 2016-17. Each Cooperating City participates in the Citizen Participation Process. The expected outcome is to identify and evaluate other resources, opportunities, strategies, and other efforts to address the needs and challenges impacting these low- to moderate-income population groups within the County.
21	Agency/Group/Organization	Alternatives to Domestic Violence
	Agency/Group/Organization Type	Services-Victims of Domestic Violence
	What section of the Plan was addressed by Consultation?	Program services consultation

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A Memorandum of Request for Participation was sent to the Organization via email/US postal mail seeking input regarding the domestic violence programs and services they provide. The expected outcome is to identify and evaluate other resources, opportunities, strategies, and other efforts to address the needs and challenges impacting these low- to moderate-income population groups within the County.
22	Agency/Group/Organization	Coachella Valley Housing Coalition (CVHC)
	Agency/Group/Organization Type	Housing
	What section of the Plan was addressed by Consultation?	Program services consultation
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A Memorandum of Request for Participation was sent to the Organization via email/US postal mail seeking input regarding the housing programs and services they provide. The expected outcome is to identify and evaluate other resources, opportunities, strategies, and other efforts to address the needs and challenges impacting these low- to moderate-income population groups within the County. The CVRM Residential Programs enhance the community by helping the underserved achieve independence within the community. Additionally, they have reciprocal arrangements with many local agencies in order to better serve clients. (Agency response included in Appendix ##)
23	Agency/Group/Organization	Desert AIDS Project, Inc.
	Agency/Group/Organization Type	Services-Persons with HIV/AIDS
	What section of the Plan was addressed by Consultation?	Program services consultation
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A Memorandum of Request for Participation was sent to the Organization via email/US postal mail seeking input regarding the support programs and services they provide including housing, case management, and counseling. The expected outcome is to identify and evaluate other resources, opportunities, strategies, and other efforts to address the needs and challenges impacting these low- to moderate-income population groups within the County.

24	Agency/Group/Organization	Food in Need of Distribution (FIND), Inc.
	Agency/Group/Organization Type	Emergency Food Distribution
	What section of the Plan was addressed by Consultation?	Program services consultation
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A Memorandum of Request for Participation was sent to the Organization via email seeking input regarding the food program and services they provide. The expected outcome is to identify and evaluate other resources, opportunities, strategies, and other efforts to address the needs and challenges impacting these low- to moderate-income population groups within the County.
25	Agency/Group/Organization	Foothill AIDS Project
	Agency/Group/Organization Type	Services-Persons with HIV/AIDS
	What section of the Plan was addressed by Consultation?	Program services consultation
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A Memorandum of Request for Participation was sent to the Organization via email seeking input regarding the support services they provide including housing, case management, transportation, and counseling. The expected outcome is to identify and evaluate other resources, opportunities, strategies, and other efforts to address the needs and challenges impacting these low- to moderate-income population groups within the County. (Agency response included in Appendix ##)
26	Agency/Group/Organization	Martha's Village and Kitchen
	Agency/Group/Organization Type	Services - Housing Services-Health Services-Education
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Program services consultation

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A Memorandum of Request for Participation was sent to the Organization via email/US postal mail seeking input regarding the emergency shelter housing, medical care, food program, counseling, and career development services they provide. The expected outcome is to identify and evaluate other resources, opportunities, strategies, and other efforts to address the needs and challenges impacting targeted low- to moderate-income population groups within the County.
27	Agency/Group/Organization	NEIGHBORHOOD HOUSING SERVICES
	Agency/Group/Organization Type	Housing Services - Housing
	What section of the Plan was addressed by Consultation?	Program services consultation
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A Memorandum of Request for Participation was sent to the Organization via email/US postal mail seeking input regarding the housing programs and services they provide. The expected outcome is to identify and evaluate other resources, opportunities, strategies, and other efforts to address the needs and challenges impacting these low- to moderate-income population groups within the County.
28	Agency/Group/Organization	Shelter From The Storm
	Agency/Group/Organization Type	Housing Shelter
	What section of the Plan was addressed by Consultation?	Program services consultation
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A Memorandum of Request for Participation was sent to the Organization via email/US postal mail seeking input regarding the shelter program, case management, and mental health services they provide. The expected outcome is to identify and evaluate other resources, opportunities, strategies, and other efforts to address the needs and challenges impacting these low- to moderate-income population groups within the County.

29	Agency/Group/Organization	SMALL BUSINESS DEVELOPMENT CENTER
	Agency/Group/Organization Type	Services-Employment Business Development
	What section of the Plan was addressed by Consultation?	Program services consultation
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A Memorandum of Request for Participation was sent to the Organization via email/US postal mail seeking input regarding the business services and programs they provide. The expected outcome is to identify and evaluate other resources, opportunities, strategies, and other efforts to address the needs and challenges impacting targeted low- to moderate-income population groups within the County.
30	Agency/Group/Organization	Valley-Wide Recreation and Park District
	Agency/Group/Organization Type	Services-Children
	What section of the Plan was addressed by Consultation?	Program services consultation
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A Memorandum of Request for Participation was sent to the Organization via email/US postal mail seeking input regarding the services and programs they provide. The expected outcome is to identify and evaluate other resources, opportunities, strategies, and other efforts to address the needs and challenges impacting these low- to moderate-income population groups within the County.
31	Agency/Group/Organization	COUNTY OF RIVERSIDE TRANSPORTATION DEPARTMENT (TLMA)
	Agency/Group/Organization Type	Other government - County
	What section of the Plan was addressed by Consultation?	Program services consultation
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A Memorandum of Request for Participation was sent to the Department via email seeking input regarding the services and programs they provide. The expected outcome is to identify and evaluate other resources, opportunities, strategies, and other efforts to address the needs and challenges impacting targeted low- to moderate-income population groups within the County.

32	Agency/Group/Organization	Riverside County Mental Health
	Agency/Group/Organization Type	Health Agency Other government - County
	What section of the Plan was addressed by Consultation?	Program services consultation
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A Memorandum of Request for Participation was sent to the Department via email seeking input regarding the mental health services and programs they provide. The expected outcome is to identify and evaluate other resources, opportunities, strategies, and other efforts to address the needs and challenges impacting targeted low- to moderate-income population groups within the County. (Agency response included in Appendix ##)
33	Agency/Group/Organization	COACHELLA VALLEY WOMEN'S BUSINESS CENTER
	Agency/Group/Organization Type	Services-Employment
	What section of the Plan was addressed by Consultation?	Program services consultation
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A Memorandum of Request for Participation was sent to the Organization via email/US postal mail seeking input regarding the services and programs they provide. The expected outcome is to identify and evaluate other resources, opportunities, strategies, and other efforts to address the needs and challenges impacting targeted low- to moderate-income population groups within the County.
34	Agency/Group/Organization	COACHELLA VALLEY ECONOMIC PARTNERSHIP
	Agency/Group/Organization Type	Services-Education
	What section of the Plan was addressed by Consultation?	Program services consultation

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A Memorandum of Request for Participation was sent to the Organization via email/US postal mail seeking input regarding the services and programs they provide related to economic development. The expected outcome is to identify and evaluate other resources, opportunities, strategies, and other efforts to address the needs and challenges impacting targeted low- to moderate-income population groups within the County.
35	Agency/Group/Organization	GREATER RIVERSIDE HISPANIC CHAMBER OF COMMERCE
	Agency/Group/Organization Type	Business Leaders
	What section of the Plan was addressed by Consultation?	Program services consultation
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A Memorandum of Request for Participation was sent to the Organization via email/US postal mail seeking input regarding the services and programs they provide. The expected outcome is to identify and evaluate other resources, opportunities, strategies, and other efforts to address the needs and challenges impacting targeted low- to moderate-income population groups within the County.
36	Agency/Group/Organization	BOYS & GIRLS CLUB SAN GORGONIO PASS
	Agency/Group/Organization Type	Services-Children
	What section of the Plan was addressed by Consultation?	Program services consultation
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A Memorandum of Request for Participation was sent to the Organization via email/US postal mail seeking input regarding the youth/children services and programs they provide. The expected outcome is to identify and evaluate other resources, opportunities, strategies, and other efforts to address the needs and challenges impacting targeted low- to moderate-income population groups within the County.
37	Agency/Group/Organization	PALO VERDE UNIFIED SCHOOL DISTRICT
	Agency/Group/Organization Type	Services-Education

	What section of the Plan was addressed by Consultation?	Program services consultation
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A Memorandum of Request for Participation was sent to the School District via email/US postal mail seeking input regarding the educational services they provide. The expected outcome is to identify and evaluate other resources, opportunities, strategies, and other efforts to address the needs and challenges impacting targeted low- to moderate-income population groups within the County.
38	Agency/Group/Organization	COLLEGE OF THE DESERT
	Agency/Group/Organization Type	Services-Education
	What section of the Plan was addressed by Consultation?	Program services consultation
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A Memorandum of Request for Participation was sent to the College via email/US postal mail seeking input regarding the educational services they provide. The expected outcome is to identify and evaluate other resources, opportunities, strategies, and other efforts to address the needs and challenges impacting targeted low- to moderate-income population groups within the County.
39	Agency/Group/Organization	RIVERSIDE COUNTY OFFICE ON AGING
	Agency/Group/Organization Type	Services-Education Services-Employment Other government - County Outreach and support services
	What section of the Plan was addressed by Consultation?	Program services consultation
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A Memorandum of Request for Participation was sent to the Organization via email seeking input regarding the senior services and programs they provide. The expected outcome is to identify and evaluate other resources, opportunities, strategies, and other efforts to address the needs and challenges impacting these low- to moderate-income population groups within the County.

Identify any Agency Types not consulted and provide rationale for not consulting

The County attempted to invite and consult with many agency types involved in housing, homelessness, community development, and economic development activities. There was no decision to exclude any specific group. Many organizations simply did not respond to the invitation to participate.

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	County of Riverside Department of Public Social Services	Through the outreach process, the County has identified homelessness, rapid re-housing, and homelessness prevention services as a priority. These services will help strengthen the Continuum of Care Strategy.
General Plan-Housing Element	County of Riverside Planning Department	The housing and demographic data was used to determine needs. Some goals proposed in the Housing Element can be funded through the Consolidated Plan.
The Analysis of Impediments to Fair Housing Choice	Fair Housing Council	The Analysis of Impediments to Fair Housing program provides a vital range of no cost fair housing services to eligible clientele throughout the County's Urban County program areas that are victimized and affected by illegal housing practices. The value of this study is that it identifies and analyzes the most significant barriers affecting fair housing choices and outlines specific steps to address and overcome the effects of any impediments which were useful for the development of the Five-Year ConPlan and 2016-2017 OYAP.
Annual Plan	Housing Authority of the County of Riverside	Plan is used to express the Public Housing Authority's quantifiable goals and objectives for the 5-Year period. The primary mission of the Housing Authority to provide affordable decent, safe and sanitary housing opportunities to low and moderate income families including elderly and disabled persons, while supporting programs to foster economic self-sufficiency overlap with those proposed by the County.

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Child Care Needs Assessment and Strategic Plan	Riverside County Child Care Consortium	The Plan was useful in the development of the Five-Year ConPlan and 2016-2017 OYAP as it assists in the alignment of the Riverside County Child Care Consortium's quantifiable goals and objectives to provide advocacy and resources in the establishment and support of quality, affordable, and accessible child care services for children and families in Riverside County through community partnerships, such as the County.
Workforce Development Board Strategic Plan 2015-18	Riverside County Workforce Development Center	The goals related to improving educational and job readiness and increasing the number of residents with living wage jobs overlap with the employment and training goals of the WDB's Plan. Through strong strategic partnerships, the WDB remains in a prime position to serve as the pipeline for a skilled labor force necessary for economic recovery and long-term growth. Locally, the WDB has defined the workforce development system as the intersection of three community sectors, where the educational sector the economic development sector and the talent development sector overlap in a common mission to match supply and demand.
Strategic Plan 2013-2015	Community Action Partnership of Riverside County (CAP)	The CAP Strategic Plan, similar to the County plan, identifies desired outcomes and how they plan to reach those outcomes through programs they provide to the County's low-income residents and the support mechanisms used to move them toward self-sufficiency.

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
3-YR MHSA Program&Expenditure Plan-Update FY 15/16	Riverside County Department of Mental Health	This Plan is used to express the Riverside County Department of Mental Health's Mental Health Services Act (MHSA) Program and Expenditure Plan quantifiable goals and objectives for the This Plan was useful in the development of the Five-Year ConPlan and 2016-2017 OYAP as it expresses the Riverside County Department of Mental Health's Mental Health Services Act (MHSA) Program and Expenditure Plan quantifiable goals and objectives for the 3-Year period, FY14/15 through FY16/17 (updated FY15/16). The Department has been proactive in addressing demands by expanding service capacity through clinical expansion and enhancements. They also recognize the need to build workforce capacity through creative strategies such as education/ internship programs, job fairs, educational support, and other incentive programs. The department collaborates with other community partners to achieve mutual goals and outcomes.
Riverside University Health Systems-Strategic Plan	Riverside County Department of Public Health	Public Health Strategic Plan 2016-2020(Adopted Fall 2015)Since 2009 the Riverside County Public Health System has been mobilizing collective impact efforts to improve community health through the creation of the Riverside County Health Coalition and later with the Healthy Riverside County Initiative in 2012. These collaborations of community partnerships with the support of numerous agencies laid the foundation for a broader community health improvement effort known as SHAPE Riverside County. The Strategic Health Alliance Pursuing Equity (SHAPE) was formed to address the multitude of health and social issues that impact the lives of Riverside County residents and visitors every day. Building on the strength of existing relationships, the SHAPE movement aims to leverage local resources and work with new and non- traditional partners to identify the key health priorities across the region and address them in novel ways by aligning public and private interests wherever possible. These goals are aligned with the County's CPD program objectives which seek to promote viable/suitable communities through partnerships, policies, systems, and initiatives.

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
2012-2016 Strategic Plan on Aging	Riverside County Office on Aging	This Plan describes the role and mission of the Riverside County Office on Aging (OOA), priority goals identified through a needs assessment process, and major objective and action steps they strive to achieve during their 2012-2016 planning cycle. The need to develop a strong infrastructure of senior housing and community-based activities overlaps with those established by the County.
2011-2016 Strategic Plan	First 5 Riverside	The County's Five-Year ConPlan and 2016-2017 OYAP overlap with the First 5 Riverside Strategic Plan in ways that identifying goals and objectives focused on children in Riverside County to keep them healthy and thriving in supportive, nurturing, and loving environments, ready to enter school to learn and embrace a lifetime of acquiring new knowledge.
2014-2015 Impact Plan	Voices for Children (VFC)	The new CASA (Court Appointed Special Advocates) Program in Riverside County is a resource for boys and girls in foster care. VFC recruits, trains, and supervisors CASA's to advocate on behalf of Riverside County foster children in Court and in the community. The Plan was useful in the development of the Five-Year ConPlan and 2016-2017 OYAP as it assists in the alignment of goals and objectives that help to transform the lives of abused or abandoned children by providing crucial support through programs and services.

Table 3 – Other local / regional / federal planning efforts

Narrative (optional)

The County's program covers the unincorporated areas, participating cities, and one Joint/Metropolitan City. The County initiated its Citizen Participation (CP) process by notifying cities, community members, public/private sector agencies and departments, and those that may have an interest in the CDBG/ESG programs, to participate in the OYAP process through the Notice of Funding Availability (NOFA) process. In an effort to broaden public participation, the agency conducted Citizen Participation Public Meetings throughout the County's CPD program area. These communities are representative of the unincorporated communities in the County with concentrations of low/moderate income households, minority households, excessive poverty rates, and other community development needs.

Organizations were consulted on an individual and group basis, as well as part of public meetings and through written correspondence.

AP-12 Participation – 91.105, 91.200(c)

1. Summary of citizen participation process/Efforts made to broaden citizen participation

Summarize citizen participation process and how it impacted goal-setting

As required by HUD, regulation 24 CFR 91.105, the County complies with the Citizen Participation (CP) process to ensure adequate citizen involvement in the determination of community needs and investment in housing, homelessness, community development, and economic development. The County's approved Citizen Participation Plan (CPP) outlines the policies and procedures that were followed to encourage community outreach and community-wide participation in the development of the 2016-2017 OYAP. The CP process is explicitly designed to accommodate and encourage participation by low- and moderate-income residents, residents of low- and moderate-income neighborhoods, minority groups, persons with limited English skills, and persons with disabilities. Bilingual interpretation and accommodation services and assistance for those with disabilities are provided upon request. For this reason many of our public notices, including notifications of CPD funding cycles and CP meetings, are published in both English and Spanish. It was determined that the most appropriate and effective methods to obtain input from residents, service providers, and other interested persons concerning community development needs, issues, and opportunities are through internet outreach, CP meetings, public notices, public hearings, consultation feedback requests, memorandum of participation, and through the Urban County Participating Cities. Persons unable to participate in any aspect of the CP process were invited to provide input and/or submit comments to the County.

The County conducted CP Meetings in selected unincorporated areas to interested agencies and residents to provide an overview of HUD programs, obtain information on community needs and priorities, ask for community input regarding current unmet needs, comment on prior program performance and/or concerns, and obtain input regarding spending plans and priorities for the upcoming program year. The County also conducted extensive outreach by informing prior subrecipients and local agencies of the opportunity to apply for 2016-2017 funding by using the online application system available on the County's EDA website. Outreach included a public notice of funding availability (NOFA) including application instructions, an informational postcard sent to prior and interested applicants, and a letter to all cities participating in the County's Urban County Program to contact organizations/city residents potentially interested in applying for city funding. Technical assistance was available and provided during the August 25, 2016 through October 30, 2015 online application acceptance period. In order to broaden public participation even further, EDA contacted non-profit social service providers, special districts, and other County departments and agencies to respond to a consultation feedback and/or memorandum of participation request. Previously, during the preparation of the Five-Year CP, the County developed and distributed, in English and Spanish, a comprehensive Housing and Community Development Needs Assessment survey for residents, service providers, and other stakeholders to solicit community opinions and concerns. The survey incorporated general needs categories and various subcategories. Respondents were asked to rate each using high, medium, low, or no-need. The survey

provided residents the opportunity to identify community needs that could be addressed through CPD programs over the next five years as well as assign priority among these needs, including the need of providing services to children, elderly persons, persons with disabilities, persons with HIV/AIDS and their families, and homeless persons. Priority needs that were established as a result of this survey continue to be addressed in the current OYAP. The prioritization and investment decisions are a result of these collective efforts and served to identify immediate and long range needs and objectives.

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Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
1	Internet Outreach	<p>Minorities</p> <p>Non-English Speaking - Specify other language: Spanish</p> <p>Persons with disabilities</p> <p>Non-targeted/broad community</p> <p>Residents of Public and Assisted Housing</p>	<p>Public notices were posted announcing the 2016-17 application cycle, funding availability for the 2016-17 FY, notice referencing the County-EDA website for an updated list inviting residents to participate in community meetings, invitation to attend public hearings to hear comments regarding the proposed, and final 2016-17 One Year Action Plan.</p>	<p>There were no public oral or written comments received regarding any internet postings. Refer to public meetings, public hearings, and newspaper ads below for additional information regarding comments.</p>	<p>The County invites and accepts all comments. There were no comments received.</p>	<p>http://www.rivcoeda.org/</p>

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
2	Public Meeting	<p>Minorities</p> <p>Non-English Speaking - Specify other language: Spanish</p> <p>Persons with disabilities</p> <p>Non-targeted/broad community</p> <p>Residents of Public and Assisted Housing</p>	<p>The County reached out at six (6) public meetings to discuss the 2016-2017 OYAP of the 2014-2019 CP needs, goals, and strategies in relation to public facilities/ infrastructure improvements, economic development, public services, home improvement, and code enforcement. Approximately seventy-four (74) people were present at these community meetings attended by local officials, County staff, and community residents.</p>	<p>The public voiced their need for continued community clean-up and home improvement programs in their neighborhoods for low-income residents and seniors, and programs to assist those that are homeless. In addition, there were inquiries regarding how CDBG funds can be utilized as well as a discussion on past/current funding. The Communities were also notified of the current application dates and process.(Refer to appendix D)</p>	<p>The County invites all comments, all comments were accepted.</p>	<p>http://www.rivcoeda.org/</p>

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
3	Newspaper Ad	<p>Minorities</p> <p>Non-English Speaking - Specify other language: Spanish</p> <p>Persons with disabilities</p> <p>Non-targeted/broad community</p>	<p>A 30-day public notice (PN) was posted in the Press Enterprise (PE) on 7/13/16 publicizing the 2016-2017 CDBG/ESG application cycle and Notice of Funding Availability (NOFA) for FY 2016-17. On 2/5/16 and 2/19/16 a 30-day PN was posted in the PE announcing the 3/8/16 Public Hearing, held before the Board of Supervisors of the County of Riverside to hear public comments regarding the needs and proposed uses of the 2016-2017 CPD program funds. Representatives from twenty-four (24) organizations made presentations seeking CDBG or ESG funds. Three (3) other organizations submitted their presentations in writing. Written and</p>	<p>Other than applicants who spoke at the PH, there were three (3) comments received for the March 8, 2016 PH. There was no public attendance and no public oral or written comments received on the final approval of the 2016-2017 OYAP on April</p>	<p>The County invites all comments, all comments are accepted.</p>	39

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
4	Public Hearing	<p>Minorities</p> <p>Non-English Speaking - Specify other language: Spanish</p> <p>Persons with disabilities</p> <p>Non-targeted/broad community</p> <p>Residents of Public and Assisted Housing</p>	<p>Representatives from approximately twenty-four (24) agencies attended the 3/8/16 public hearing and three (3) written statements from applicants were submitted regarding the use of the 2016-2017 CPD funds. On 4/26/16, a second public hearing was conducted to consider any comments or views of affected citizens, public agencies, and other interested parties on the final 2016-2017 OYAP of the 2014-2019 Five-Year ConPlan.</p>	<p>There were twenty-four (24) agencies represented at the public hearing requesting 2016-2017 funding from the Board of Supervisors for services they provide. Three (3) agencies unable to attend submitted written comments regarding the benefits of their programs and funding requests for services provided.</p>	<p>The County invites all comments, all comments are accepted.</p>	<p>http://www.rivcoeda.org/CommunityDevelopment/NavOnly/CommunityDevelopment/PressReleasesPublicNotices/tabid/1558/Default.aspx</p>

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
5	ESG Consultation Feedback Form	<p>Minorities</p> <p>Non-English Speaking - Specify other language: Spanish</p> <p>Persons with disabilities</p> <p>Residents of Public and Assisted Housing</p> <p>County CoC members</p>	<p>The County received seven (7) Consultation Feedback Forms, from County CoC members, with comments regarding needs, gaps, and other recommendations on how the 2016-2017 County ESG allocation should align with the County's Five-Year CP and the 10 Year Plan to End Homelessness.</p>	<p>Emergency Shelter: The amounts suggested are in alignment with the HUD/ESG guidelines, as well as the projected service needs in Riverside County.</p> <p>Street Outreach: The amounts suggested are in alignment with the HUD ESG guidelines, as well as the projected service needs in Riverside County.</p> <p>Rapid Re-housing: The amounts suggested are in alignment with the HUD/ESG guidelines, as well as the projected service needs in Riverside County.</p> <p>Rapid Re-Housing remains a top priority with HUD Homelessness Prevention: The amounts suggested are in alignment with the HUD/ESG guidelines, as well as the projected service needs in Riverside County.</p> <p>Homeless Prevention</p>	The County invites all comments, all comments are accepted.	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
6	Memorandum of Participation-Outreach	<p>Minorities</p> <p>Non-English Speaking - Specify other language: Spanish</p> <p>Persons with disabilities</p> <p>Non-targeted/broad community</p> <p>Residents of Public and Assisted Housing</p> <p>County Agencies/Departments and Previous CPD Applicants/Non-Profit Agencies</p>	<p>The County attempted to invite and consult with many agency types involved in housing, homelessness, community development, and economic development. Eight (8) Participation and Assistance Memorandum Requests were sent to other County agencies/departments and twenty-one (21) were sent to previous CPD applicants and non-profit agencies. Five (5) agencies submitted a brief summary of current goals, objectives, and effectiveness of the services and/or programs provided by their organizations, available resources, and current plans, all that address the needs of the</p>	<p>Refer to appendix ## for summary of input received relating to the 2016-2017 OYAP.</p>	<p>The County invites all comments, all comments are accepted.</p>	<p>42</p>

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
7	Urban County Participating Cities	<p>Minorities</p> <p>Non-English Speaking - Specify other language: Spanish</p> <p>Persons with disabilities</p> <p>Non-targeted/broad community</p> <p>Residents of Public and Assisted Housing</p>	<p>The County strongly encourages the fourteen (14) Participating Cities and one (1) Metro City in the Urban County CDBG program to facilitate and support the participation of all their residents by providing an opportunity for them to participate in the prioritization of community development needs, activities, and projects to be funded with CDBG, as well as ESG and HOME.</p>	<p>Each cooperating City and the joint metro city, at the approval of their City Council submitted CDBG project requests to be funded in FY 2016-2017 to address identified priority Community Development Needs. A total of thirty-six (36) City applications were received and the cities funded thirty-six (36) projects cumulatively.</p>	<p>With the exception of the 2016-2017 project funding requests there was no public attendance or public oral/written comments received on the proposed or final 2016-2017 OYAP.</p>	

Table 4 – Citizen Participation Outreach

Expected Resources

AP-15 Expected Resources – 91.220(c) (1, 2)

Introduction

In order to receive CPD funding, the County must develop and submit a Consolidated Plan every five years and One Year Action Plan for each of the five years to the U.S. Department of Housing and Urban Development (HUD). The County of Riverside anticipates receiving an annual allocation of CDBG, HOME, and ESG funds from HUD over the next five years for activities that provide decent housing, suitable living environments, and expanded economic opportunities for its residents. These funds are intended to help meet priority needs identified throughout the County. Detailed information on the 2016-2017 resources the County expects to receive and the activities to be undertaken in to meet the priority needs are identified in the OYAP. The County anticipates receiving approximately \$10,236,080 in CPD funding for the 2016-2017 program year. The anticipated HUD-CPD appropriations are: \$7,731,823 CDBG program funds, including Lake Elsinore (Metro City); \$1,854,915 HOME program funds, including the Community Housing Development Organizations (CHDO); and \$649,342 ESG program funds. Included in the County allocation is a separate CDBG allocation of \$454,335, for the City of Lake Elsinore, a Joint Metro City/Urban County participant, which is received from HUD on an annual basis.

One of the main obstacles to meeting community needs is a lack of resources. As with most of the established priority goals, the needs far outweigh available funding sources; which are not sufficient to address all of the needs of low- and moderate-income persons or special needs residents in the County's CPD program area. CDBG regulations do not require a funding match; however, the County strongly encourages leveraging of CDBG funds. In the participating cities, CDBG funds are matched with other resources such as general funds and other local funding sources. The leveraging of public and private funds is also critical to the success of HOME projects that support local affordable housing construction and rehabilitation.

It is very clear that given the extent and magnitude of the need for affordable housing, community facilities and infrastructure, public service programs, and other community and economic development projects in Riverside County, it is imperative that the limited resources made available through the CPD programs be leveraged with other resources. It is hopeful that as the nation and State of California continue to move out of the effects of the recession and begin to experience economic growth and easing of national, state and local budget constraints, we may begin to see greater availability of funding sources. Even under these circumstances, the County strives to make progress in implementing its public improvement and community service projects and programs with the goal of meeting objectives established in the 2014-2019 Five-Year CP and 2016-2017 and OYAP.

The following section summarizes the major sources of funding available to carry out housing and community development activities in the Urban County, and specifically identifies the County's third year and projected funding levels over the five year plan period for formula grant programs (CDBG, HOME, and ESG). Funds are available from the following categories:

Priority Table

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 3				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	7,731,823	74,398	0	7,806,221	15,148,000	Grants awarded on a formula basis for housing and community development activities. Primarily, recipients must be low to moderate-income (up to 80% MFI), or reside in a low/moderate-income area. Current year expected amount of \$7,637,386 includes city of Lake Elsinore-Metro City, \$454,335. All Program Income is obligated to projects as it is receipted in IDIS. There are no prior-year carry forward funds due to all funds being allocated to projects. Refer to 2016-17 OYAP appendix and table 3c's for current year project funding details.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 3				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	1,854,915	224,397	4,561,442	6,640,754	7,049,610	The County expects an allocation of \$1,854,915 for the third year, 2016-2017. Breakdown: First Time Home Buyer: \$695,593; New Construction/Rehabilitation: \$695,593; CHDO Set Aside (15%): \$278,238; Administration (10%):\$185,491.Anticipating for the remaining 2 years, the County expects a total of \$7,049,610. Refer to 2016-17 OYAP appendix and table 3c's for current year project funding details.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 3				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
ESG	public - federal	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing	649,342	0	0	649,342	1,280,000	Grants are awarded to non-profit providers to provide essential services and shelter to homeless families and individuals through the Shelter Program. Providers also provide rapid rehousing financial assistance and stabilization services to homeless families and individuals, and prevention services to families and individuals at risk of becoming homeless. Emergency Response Teams perform street outreach. There are no prior-year carry forward funds due to all funds being allocated to projects. Refer to 2016-17 OYAP appendix and table 3c's for current year project funding details.

Table 5 - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

As in the past, the County and cooperating cities have been as creative as possible to find other additional sources of funding in order to develop and deliver efficient and cost effective projects. CDBG, HOME, and ESG funded activities will be leveraged, as required and whenever possible, by other Federal and/or governmental support for their specific type of services. The County will comply with applicable federal regulations for the matching requirements for the HOME and ESG programs. The match for both programs is reported annually in the Consolidated Annual

Performance and Evaluation Reporting (CAPER).

Emergency Solutions Grant-The Emergency Solutions Grant program has a mandatory “matching grant” requirement for sub recipients. It is anticipated that the County will leverage or “match” more than seven times its ESG allocation with Federal, State, and private resources. Affordable Housing- HOME Program regulations require a twenty-five percent (25%) non-Federal match for every HOME dollar expended. Funds set-aside for program administration and for Community Housing Development Organization (CHDO) technical assistance/capacity building is exempt from this matching requirement. The match must be met by the end of the Federal fiscal year in which the expenditure occurred. This requirement is not project-specific but rather program-wide.

The County expects to leverage CPD funds with the following funding sources to assist in accomplishing the goals of the Five Year Consolidated Plan:

- The County of Riverside DPSS is the County CoC Collaborative Applicant and lead agency. In this capacity, DPSS is able to effectively leverage additional federal and state funds and in-kind support, including mainstream public assistance programs with a minimum of 150% leveraging as mandated by HUD for CoC Program funds. These resources are also leveraged through each of the 9 sub recipients. The HUD CoC Consolidated Application for CoC Programs 2015-16 Tier 1 award amount is \$8,711,433. (HUD 2015 Tier 2 award announcement pending Spring 2016). The committed leveraging amount is \$15,027,234 which reflects a minimum 150% in leverage per project; however, a combined leverage amount of \$22,208,585 was actually submitted as leverage collectively by all of the projects. The resources leveraged are committed through the CoC subrecipient collaborations and partnerships and include mainstream resources that homeless clients are linked to, such as supportive services, case management, employment, life skills training, education, etc. . These partnerships have been established through the annual CoC Consolidated Application and CoC network program activities.
- Section 8 the Housing Authority receives an annual allocation to administer the Housing Choice Voucher Program (also known as Section 8) authorized by the U.S. Housing Act of 1937. The Section 8 program provides permanent rental subsidies in the form of vouchers for use in the private rental market thereby making market rate housing affordable to extremely low and low income families. The Section 8 program has the added benefit of providing income to local landlords who participate in the program which strengthens the local rental market.
- The leveraging of public and private funds is critical to the success of HOME projects. In order to provide sufficient financial support, most HOME projects require layered funding. The following is a list of some of the possible funding sources that may be used in conjunction with HOME funds: Limited Partner Tax Credit Equity; California Housing Finance Agency (CalHFA) funds; California Department of Housing and Community Development Multifamily Housing Program (MHP) funds; Federal Home Loan Bank Affordable Housing Program (AHP) funds; and

If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

When CA redevelopment agencies were dissolved, the Housing Authority of the County of Riverside (HACR) was designated as the successor agency for the former redevelopment agencies housing functions. The HACR assumed the former Redevelopment Agency for the County of Riverside and former Coachella Redevelopment Agency assets, which included 104 vacant parcels scattered throughout the County. Some of these properties are located in areas of low-income populations, the HACR has been in the process of strategically planning how to best develop these properties. If planned well, development of these properties will have a positive impact on these areas, by providing housing and other services that these areas lack.

Discussion

The amount of resources available to address social, community, and economic development goals pale in comparison to the recognized needs. To address this obstacle, the County strongly encourages its own agencies as well as cooperating cities and other sub-recipients to seek other resources, forge new partnerships and collaborates, and to leverage additional funding whenever possible from local, State, Federal, and private sources.

Two of the Federally-funded programs, HOME and ESG, both have matching fund requirements – HOME 25%, ESG 100%. These regulatory matching requirements ensure the efficient use of the Federal funds through leveraging. The CDBG regulations do not require a funding match for the program; however, the County strongly encourages leveraging of CDBG funds and gives priority consideration in the evaluation of proposed activities that leverage other funding. Acceptable leveraging can be in the form of land; other Federal, State, or local government assistance; donations; private resources; or other subsidized financing.

The leveraging of public and private funds is critical to the success of HOME projects. In order to provide sufficient financial support, most HOME projects require layered funding. As the nation and the State of California move out of the effects of the recession and begin to experience economic growth and easing of national, state and local budget constraints, the jurisdiction may begin to see greater availability of housing funds to support local affordable housing construction and rehabilitation.

It is very clear that given the extent and magnitude of the need for housing, as well as other community and economic development needs in

Riverside County, it is imperative that the limited resources made available through the federal programs be leveraged with other resources. Many of the most successful affordable housing projects, community facilities, and public service programs use extensive leveraging.

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Annual Goals and Objectives

AP-20 Annual Goals and Objectives - 91.420, 91.220(c)(3)&(e)

Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed
1	Public Services - SL-1	2014	2018	Homeless Non-Homeless Special Needs Non-Housing Community Development Public Services	Countywide Supervisory Districts Cooperating Cities Metro City	Public Service - SL-1
2	Public Service - SL-2	2014	2018	Non-Housing Community Development Public Service	Countywide Supervisory Districts Cooperating Cities	Public Service - SL-2
3	Public Service - SL-3	2014	2018	Non-Homeless Special Needs Non-Housing Community Development Public Service	Countywide Supervisory Districts Cooperating Cities	Public Service - SL-3

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed
4	Public Facility/Infrastructure - SL-1	2014	2018	Non-Homeless Special Needs Non-Housing Community Development Public Facility/Infrastructure	Countywide Supervisory Districts Cooperating Cities Metro City	Public Facility/Infrastructure - SL-1
5	Public Facility/Infrastructure - SL-3	2014	2018	Non-Housing Community Development Public Facility/Infrastructure	Countywide Supervisory Districts Cooperating Cities Metro City	Public Facility/Infrastructure - SL-3
7	Code Enforcement	2014	2018	Code Enforcement	Countywide Supervisory Districts Cooperating Cities Metro City	Code Enforcement
8	Economic Development	2014	2018	Non-Housing Community Development Economic Development-Businesses/jobs	Countywide Supervisory Districts Cooperating Cities	Economic Development

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed
9	Rehabilitation - DH-2	2014	2018	Rehabilitation - DH-2	Countywide Supervisory Districts Cooperating Cities	Rehabilitation- DH-2
10	Homelessness - SL-1	2014	2018	Homeless	Countywide	Homelessness - SL-1
11	Homelessness - DH-2	2014	2018	Homeless	Countywide Supervisory Districts Cooperating Cities	Homelessness - DH-2
12	Fair Housing	2014	2018	Fair Housing Public Facility	Countywide Supervisory Districts Cooperating Cities Metro City	Fair Housing
13	Administration	2014	2018	Administration	Administration	Administration
14	Shelter the Homeless - TBRA	2014	2018	Affordable Housing Homeless	Countywide	Shelter the Homeless - TBRA
15	First Time Homebuyer Assistance	2014	2018	Affordable Housing	Countywide	First-Time Home Buyer Assistance
16	Improve the Conditions of Substandard Housing	2014	2018	Affordable Housing	Countywide	Improve the Conditions of Substandard Housing
17	Expand the Affordable Rental Housing Stock	2014	2018	Affordable Housing	Countywide	Expand the Affordable Rental Housing Stock

**Annual Action Plan
2016**

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed
18	CHDO Set Aside	2014	2019	Affordable Housing	Countywide	Expand the Affordable Rental Housing Stock Improve the Conditions of Substandard Housing

Table 6 – Goals Summary

Goal Descriptions

1	Goal Name	Public Services - SL-1
	Goal Description	<p>The County's overall objective is to ensure that opportunities and services are provided to improve the quality of life and independence for lower-income persons and ensure access to programs that are related to a variety of social concerns. The County's five-year objectives are to establish, improve, and expand existing public services. As described on the Needs Assessment Section, there is a high need for a variety of essential Public Services. The primary objective of these public service activities is to provide a suitable living environment to meet the specific performance outcome of availability/accessibility.</p> <p>In FY 2016-2017, the County will allocate funds in this category to food pantries, community services, youth services, senior services, handicapped services, services for battered and abused spouses, childcare services, services for abused and neglected children, operating costs of homeless programs, and mental health services.</p>

2	Goal Name	Public Service - SL-2
	Goal Description	<p>The County's overall objective is to ensure that opportunities and services are provided to improve the quality of life and independence for lower-income persons and ensure access to programs that are related to a variety of social concerns. The County's five-year objectives are to establish, improve, and expand existing public services. As described on the Needs Assessment Section, there is a high need for a variety of essential Public Services. The primary objective of these public service activities is to provide a suitable living environment to meet the specific performance outcome of affordability. In FY 2016-2017, the County will allocate funds in this category to childcare/after-school programs, youth services, and services for abused and neglected children.</p>
3	Goal Name	Public Service - SL-3
	Goal Description	<p>The County's overall objective is to ensure that opportunities and services are provided to improve the quality of life and independence for lower-income persons and ensure access to programs that are related to a variety of social concerns. The County's five-year objectives are to establish, improve, and expand existing public services. As described on the Needs Assessment Section, there is a high need for a variety of essential Public Services. The primary objective of these public service activities is to provide a suitable living environment to meet the specific performance outcome of sustainability - Promoting Livable or Viable Communities.</p> <p>In FY 2016-2017, the County will allocate funds in this category to graffiti prevention activities and direct costs associated with providing information on health and safety ordinances, environmental clean up resources; youth force clean up events, as well as Community Revitalization and sustainability programs.</p>

4	Goal Name	Public Facility/Infrastructure - SL-1
	Goal Description	<p>Public facility investments can increase access to support services and lead to better coordination among service providers. Objectives established in FY 2015-2016 to meet priority needs include: Provide or expand public facilities and community centers, to include those that serve special needs, such as senior centers, handicapped Centers, park and recreation facilities, neighborhood facilities, and facilities for AIDS patients; Develop multi-agency, multi-service centers to deliver services more efficiently and effectively.</p> <p>The primary objective of the proposed improvements in FY 2016-2017 are to maintain quality and adequate infrastructure, and ensure access for the mobility impaired. Objectives established to meet priority needs include: Construct, improve, or replace infrastructure such as curbs, gutters, sidewalks, provide street and sidewalk repairs to increase safety and access in lower-income neighborhood, and increase community access through ADA improvements. Projects will also include senior centers, handicapped centers, neighborhood/recreational facilities, and parks.</p> <p>The primary objective of these public facility and infrastructure activities is to provide a suitable living environment to meet the specific performance outcome of availability/accessibility.</p>
5	Goal Name	Public Facility/Infrastructure - SL-3
	Goal Description	<p>Public facility/infrastructure investments can provide or expand public facilities and activities that sustain a suitable living environment. Objectives established for FY 2016-2017 to meet priority needs include: Improve or replace public facilities/infrastructure such as local streets and sidewalks, rehabilitate or construct community parks/community centers, rehabilitate senior centers, and public safety improvements.</p> <p>The primary objective of these public facility and infrastructure activities is to provide a suitable living environment to meet the specific performance outcome of sustainability/promoting livable or viable communities.</p>
7	Goal Name	Code Enforcement
	Goal Description	<p>The County will conduct enhanced code enforcement activities in FY 2016-2017 in targeted unincorporated areas. The purpose of code enforcement is to enhance public safety and the quality of life, through fair enforcement of laws and codes, in partnership with communities, as well as, private and publically-funded improvements, rehabilitation, and other services. The CDBG-funded code enforcement will target dangerous and substandard structures, zoning violations, and other health and safety issues.</p>

8	Goal Name	Economic Development
	Goal Description	Economic Development in FY 2016-2017 will be funded as an activity or improvement designed to support, increase, or stabilize business development, as well as to create or retain jobs, or expand the provision of goods and services.
9	Goal Name	Rehabilitation - DH-2
	Goal Description	In FY 2016-2017, CDBG funds will be used in low- moderate income areas that exhibit determinable signs of physical deterioration. The Home Enhancement Program will provide exterior home improvements for seniors, individuals with disabilities, and low-income households. The interior Lead Abatement Program will target low-income residential homes and rental properties built prior to 1978. The primary objective of these homeless activities is to provide decent housing to meet the specific performance outcome of affordability of these improvements.
10	Goal Name	Homelessness - SL-1
	Goal Description	Homelessness activities provide services exclusively to persons who are homeless or at risk of homelessness. The primary objective of these homeless activities is to provide a suitable living environment to meet the specific performance outcome of availability/accessibility. In FY 2016-2017, the County will allocate funds in this category to emergency/transitional shelters and outreach services.
11	Goal Name	Homelessness - DH-2
	Goal Description	Homelessness activities provide services exclusively to persons who are homeless or at risk of homelessness. The primary objective of these homeless activities is to provide decent housing to meet the specific performance outcome of affordability. In FY 2016-2017, the County will allocate funds in this category to rapid re-housing and homelessness prevention.
12	Goal Name	Fair Housing
	Goal Description	Elements of the Fair Housing program in FY 2016-2017 will include a community outreach program to various groups, anti-discrimination, landlord/tenant services, education-outreach activities, training/technical assistance, and enforcement-complaint screening. The overall objective of the program is to provide a vital range of "no-cost" fair housing services to eligible clientele throughout the County's Urban County program areas that are victimized and affected by illegal housing practices.

13	Goal Name	Administration
	Goal Description	The County strongly supports and encourages community-wide participation, input, cooperation, and feedback from all residents of the County in the administration of its CPD-funded programs. In FY 2016-2017 the County will use a percentage of the County's allocations for the management and administration of the three (3) CPD- funded programs (CDBG-20%, HOME-10%, ESG-7.5% of annual grant allocations) and a negotiated percentage of the CDBG Joint Metro-City program allocation to oversee the city's program. Funds will be used for staffing, overhead, coordination, monitoring, and evaluation of the programs. A portion of the CDBG administrative allocation will be used for Fair Housing (F.H.) administrative activities.
14	Goal Name	Shelter the Homeless - TBRA
	Goal Description	The County of Riverside plans to shelter the homeless through the Tenant Based Rental Assistance Program. In FY 2016-2017, the County does not plan to allocate additional funds in this category because existing funding from previous years is available.
15	Goal Name	First Time Homebuyer Assistance
	Goal Description	HOME funds will be used for direct homeownership assistance to eligible households through the First-Time Home Buyers Assistance (FTHB) Program. FTHB provides down-payment assistance to persons meeting the income requirements.
16	Goal Name	Improve the Conditions of Substandard Housing
	Goal Description	The County of Riverside plans to Improve the Conditions of Substandard housing. In FY 2016-2017, the County did not allocate funds in this category.
17	Goal Name	Expand the Affordable Rental Housing Stock
	Goal Description	The County of Riverside will expand the affordable housing rental stock with the use of HOME funds.
18	Goal Name	CHDO Set Aside
	Goal Description	Per HUD HOME Regulations the County of Riverside will set aside 15% of the HOME allocation to qualified Community Housing and Development Organizations.

Table 7 – Goal Descriptions

Estimate the number of extremely low-income, low-income, and moderate-income families to whom the jurisdiction will provide affordable housing as defined by HOME 91.215(b):

Using targets listed on the 2014-2019 Five-Year CP yields:

- Extremely low income: 8 units, 100% of which assisted with HOME
- Very low income: 8 units, 100% of which assisted with HOME
- Low income: 49 units, 100% of which assisted with HOME
- Moderate and above moderate: 0 units, 0% of which assisted with HOME

AP-35 Projects – 91.220(d)

Introduction

HUD requires a consolidated planning process for CDBG, HOME, and ESG programs. This process consolidates multiple grant application requirements into a single submission. The OYAP outlines proposed strategies for the expenditure of the CDBG, HOME, and ESG funds for the purpose of providing a suitable living environment through safer, more livable neighborhoods and greater participation of lower-income residents throughout the County. The OYAP also outlines how the expenditure of federal funds will increase housing opportunities by stabilizing affordable housing stock; increase the availability of affordable housing; reduce discriminatory barriers; increase supply of supportive housing for those with special needs; and transition homeless persons into housing. In addition, the OYAP identifies strategies to expand economic opportunities through: employment opportunities that pay self-sufficiency wages; homeownership opportunities; development activities that stimulate long-term community stability; and the emphasis of lower-income persons to achieve self-sufficiency. For FY 2016-2017, the County anticipates a combined CDBG, HOME, and ESG allocation of \$10,236,080.

In FY 2016-2017, the County will receive an estimated \$7,731,823 (includes \$454,335 City of Lake Elsinore-metro city allocation) in CDBG funds. CDBG funds will be used for public services, public improvements, public facilities, economic development, fair housing, housing rehabilitation, and code enforcement. Federal regulations impose a 15% maximum cap on funding to be expended for public service activities and administrative costs are limited to 20% of the total CDBG funding and program income received.

In FY 2016-2017, the County will receive an estimated \$1,854,915 in HOME Program funds. Administrative costs are limited to 10% of the annual HOME allocation and program income received. Federal regulations require a minimum of 15% of each year's HOME allocation to be set-aside for projects sponsored by Community Housing and Development Organizations (CHDOs).

The County will also receive, in FY 2016-2017, an estimated \$649,342 in ESG funds. The County will allocate the ESG funds to programs or activities including: emergency/transitional shelter, homelessness prevention, rapid re-housing, outreach, and a maximum of 7.5 % of the total ESG allocation to administrative activities.

There is no "carryover" of CDBG funds from previous program years to FY 2016-17. CDBG program income (PI) is allocated as it is receipted into IDIS. The County anticipates that the amount of program income to be received in FY 2016-2017 from prior year investments will be \$74,395 in CDBG and \$224,397 in HOME; however, the estimated PI has not been allocated to specific projects in the 2016-2017 OYAP.

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

The primary objective of the County's CPD programs is the development of viable urban communities by providing decent, safe, and sanitary housing, and expanding economic opportunities principally for persons of low and moderate-income. The mission of meeting and addressing these community, social, and economic development needs of low-income persons and their communities is of paramount importance to the County. Unfortunately, there are barriers and challenges that hinder the development and implementation of important programs intended to serve those most in need.

Riverside County is geographically very large: Many of the targeted lower-income communities are located in remote rural areas, in the suburban fringe, and within large urban settings. Within these areas some of the most important steps in addressing obstacles to community development is identification and evaluation. In Riverside County, obstacles for CPD-funded activities include language and culture, location and geography, limited resources, and program restrictions and regulations. Currently the primary obstacle to meeting all of the identified needs, including those identified as priorities, is the general lack of funding resources available to public and private agencies that serve the needs of low- and moderate-income residents. As noted previously, the amount of resources available to address social, community, and economic development goals pale in comparison to the recognized needs. To address this obstacle, the County strongly encourages its own agencies as well as cooperating cities and other sub-recipients to seek other resources, build new partnerships and collaboratives, and to leverage additional funding whenever possible from local, State, Federal, and private sources. The County urges CPD-funded programs and services to be flexible, while at the same time to be as efficient and effective as possible to achieve expected performance outcomes.

Projects

AP-38 Projects Summary

Project Number	Sponsor	Project Name	Total Granted Funding
8.40-16	Housing Authority of Riverside County	HOME Administration	\$ 185,491.00
8.41-16	Housing Authority of Riverside County	HOME Community Housing Development Organization (CHDO) Set-Aside	\$ 278,238.00
8.42-16	Housing Authority of Riverside County	HOME New Construction	\$ 695,593.00
8.43-16	Housing Authority of Riverside County	HOME First-Time Home Buyer (FTHB)	\$ 695,593.00
9.141-16	Riverside County Economic Development Agency	CDBG Program Administration	\$ 1,411,365.00
9.142-16	Fair Housing Council of Riverside County, Inc.	Fair Housing Program Administration	\$ 135,000.00
9.143-16	Fair Housing Council of Riverside County, Inc. (F.H.C.)	Fair Housing Public Facility Fund	\$ 12,000.00
9.144-16	Riverside County EDA - NEU	Community Enhancement Program	\$ 30,000.00
9.145-16	Riverside County Economic Development Agency	Economic Development-MicroEnterprise	\$ 100,000.00
9.146-16	Include Me, Inc.	Include Me, Inc.	\$ 20,000.00
9.147-16	Riverside County Economic Development Agency	EDM ADA Assessment	\$ 50,000.00
9.148-16	Riverside County Economic Development Agency	Countywide Road Improvement Projects	\$ 496,078.00
9.149-16	Riverside County Economic Development Agency	Countywide Public Facility Fund	\$ 496,078.00
0.153-16	Assistance League of Temecula Valley (ALTV)	Operation School Bell	\$ 38,311.00
0.154-16	SAFE Alternatives for Everyone (S.A.F.E.)	Domestic Violence Services	\$ 17,723.00
0.155-16	Helping Our People in Elsinore (H.O.P.E.)	H.O.P.E. Pantry Program	\$ 56,711.00
0.156-16	Palo Verde Valley Senior Citizens Non Profit Corp	Blythe Harmony Kitchen	\$ 16,525.00

0.157-16	Boys & Girls Clubs of the San Gorgonio Pass	Boys and Girls Club-Camp Kids	\$ 21,268.00
0.158-16	Olive Crest	Project Independence	\$ 7,562.00
0.159-16	Voices for Children	Court Appointed Special Advocate (CASA) Program	\$ 42,000.00
0.160-16	Riverside County TLMA- Code Enforcement Department	Community Impact Project	\$ 290,000.00
0.161-16	Riverside County EDA - NEU	Home Enhancement Program-Lead-Based Paint Abatement	\$ 200,000.00
0.162-16	Community Food Pantry of Murrieta	Community Food Pantry of Murrieta	\$ 35,000.00
0.163-16	Habitat for Humanity Inland Valley	Critical Home Maintenance & Repair Program	\$ 58,000.00
0.164-16	Oak Grove Center for Education Treatment & the Arts	Digital Learning for Disadvantaged Youth	\$ 10,000.00
0.165-16	Care-A-Van Transit	Care-A-Van Transit	\$ 13,000.00
0.166-16	Michelle's Place, Breast Cancer Resource Center	Women's Health Assistance Program	\$ 15,000.00
0.167-16	California Family Life Center	Kin Care	\$ 10,000.00
1.79-16	Whiteside Manor	Whiteside Manor Transitional Housing for the Dually Diagnosed	\$ 10,000.00
1.80-16	Riverside County Regional Park and Open-Space District	Mead Valley Community Center	\$ 68,000.00
1.81-16	Riverside County Regional Park and Open-Space District	Good Hope Community Center	\$ 49,000.00
1.82-16	Merit Housing, Inc	Wildomar Senior Center Transportation Program	\$ 5,000.00
1.83-16	Riverside County Regional Park and Open Space District	Mead Valley Community Center Public Facility	\$ 157,000.00
1.84-16	Riverside County Economic Development Agency	1st District Public Facility Fund	\$ 218,747.00
2.70-16	Family Service Association	Highgrove Community Service Program	\$ 83,272.00
2.71-16	Riverside County Regional Park and Open-Space District	Eddie Dee Smith Senior Center	\$ 95,149.00
2.72-16	Corona-Norco Family YMCA	ADA Driveway Renovation/Car Cages	\$ 25,000.00

2.73-16	Riverside County Regional Park and Open-Space District	Jurupa Valley Boxing Club Improvements	\$ 50,000.00
2.74-16	Riverside County Economic Development Agency	2nd District Public Facility Fund	\$ 260,157.00
3.119-16	Idyllwild HELP Center	Idyllwild HELP Center	\$ 10,000.00
3.120-16	Assistance League of Hemacinto	Operation School Bell	\$ 10,000.00
3.121-16	Community Pantry	Emergency Community Food Pantry	\$ 10,000.00
3.122-16	Family Services Association (FSA)	FSA San Jacinto Multipurpose Family Center Service Program	\$ 30,000.00
3.123-16	Young Men's Christian Association of Orange County DBA as YMCA of Riverside County	Camp Elk Scholarships	\$ 5,000.00
3.124-16	Anza Community Building, Inc.	Code Corrections Project	\$ 162,246.00
3.125-16	Idyllwild Water District	Water Pipeline Replacement	\$ 155,000.00
3.126-16	Valley-Wide Recreation and Park District	Youth Scholarship Program	\$ 5,000.00
3.127-16	Valley Restart Shelter (VRS)	VRS Bus Ticket Home Program	\$ 10,000.00
4.193-16	St. Elizabeth of Hungary Food Pantry	St. Elizabeth Food Pantry	\$ 6,000.00
4.194-16	Galilee Center	Mecca Comfort Station	\$ 30,000.00
4.195-16	Family Services of the Desert	Food Assistance Program	\$ 6,000.00
4.196-16	Family Services of the Desert, Inc.	Mental Health Counseling	\$ 10,000.00
4.197-16	Coachella Valley Housing Coalition (CVHC)	Las Mananitas I & II Migrant Farmworker Housing	\$ 6,000.00
4.198-16	Coachella Valley Housing Coalition (CVHC)	Paseo de los Heroes II After School Program	\$ 5,000.00
4.199-16	Desert Recreation District	Indio Hills After-School Program	\$ 10,000.00
4.200-16	Desert Recreation District	North Shore After-School Program	\$ 10,000.00
4.201-16	Desert Recreation District	Community Recreation Services and Community Engagement	\$ 20,000.00

4.202-16	Desert Best Friend's Closet	Warriors to Work Program	\$ 5,000.00
4.203-16	Desert Arc	Desert Arc Facility Improvement Project	\$ 40,000.00
4.204-16	Desert AIDS Project	Desert AIDS Project Generator Project- Phase II	\$ 60,000.00
4.205-16	Jewish Family Service of San Diego	Roy's Desert Resource Center	\$ 10,000.00
4.206-16	Martha's Village and Kitchen, Inc.	Transitional Housing Program	\$ 10,000.00
4.207-16	Martha's Village and Kitchen, Inc. (MVK)	MVK Energy Improvement Project	\$ 80,000.00
4.208-16	University Enterprises Corporation at CSUSB	Riverside County Women Veterans Business Initiative	\$ 10,000.00
4.209-16	Riverside County Economic Development Agency	4th District Public Facility Fund	\$ 35,037.00
5.78-16	Family Service Association	Cabazon Community Services Program	\$ 100,000.00
5.79-16	Meniffee Valley Community Cupboard	Meniffee Valley Community Cupboard	\$ 10,000.00
5.80-16	United States Veterans Initiative	Veterans Initiative and CHAMPS Program	\$ 5,000.00
5.81-16	Boys & Girls Clubs of the San Gorgonio Pass	Teen Leader Program	\$ 5,000.00
5.82-16	Riverside County Economic Development Agency	5th District Public Facility Fund	\$ 95,652.00
1.CL.06-16	City of Canyon Lake	Canyon Lake Home Repair Program	\$ 20,000.00
1.LE.51-16	City of Lake Elsinore	Rehabilitation of Sheriff Station to Community Center	\$ 286,203.00
1.LE.52-16	City of Lake Elsinore	Code Enforcement	\$ 50,000.00
1.LE.53-16	City of Lake Elsinore	Boys & Girls Club After-School Program- Southwest County	\$ 10,000.00
1.LE.54-16	City of Lake Elsinore	Vista Community Clinic	\$ 12,500.00
1.LE.55-16	City of Lake Elsinore	Program Administrative Cost-EDA	\$ 54,520.00
1.WD.14-16	City of Wildomar	Code Enforcement Enhancement Program	\$ 115,448.00

2.EV.12-16	City of Eastvale	Eastvale Pedestrian Accessibility-Phase II	\$ 111,146.00
2.EV.13-16	City of Eastvale	Youth Recreation Scholarship Program	\$ 19,267.00
2.JV.03-16	City of Jurupa Valley	Citywide ADA Curb, Ramp, and Sidewalk Upgrades, Phase II	\$ 111,782.00
2.NR.40-16	City of Norco	Ingalls Park ADA Restroom Project Phase II	\$ 66,510.00
2.NR.41-16	City of Norco/ Parks, Recreation, and Community Services	Senior Recreation and Community Services	\$ 12,669.00
3.MR.39-16	City of Murrieta	Pedestrian Safety Enhancement-2017	\$ 235,483.00
4.BL.39-16	City of Blythe	Blythe Park Improvements	\$ 52,312.00
4.CO.13-16	City of Coachella	Code Enforcement Program	\$ 344,662.00
4.DHS.23-16	City of Desert Hot Springs	Park Improvement Project	\$ 204,934.00
4.IW.11-16	City of Indian Wells	Resident Mobility Project	\$ 13,973.00
4.LQ.26-16	City of La Quinta	City of La Quinta ADA Improvements	\$ 105,634.00
4.LQ.27-16	City of La Quinta	Boys and Girls Club - Coachella Valley	\$ 20,121.00
5.BEA.29-16	City of Beaumont	Stewart Park Improvements	\$ 56,000.00
5.BEA.30-16	City of Beaumont	Sidewalk Improvement Project	\$ 87,315.00
5.BEA.31-16	City of Beaumont	The Arc of Riverside County	\$ 6,090.00
5.BN.34-16	City of Banning	Banning Community Senior Center Rehabilitation Project	\$ 172,331.00

AP-50 Geographic Distribution – 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

The County of Riverside is the fourth most populated county in the State, consisting of urbanized neighborhoods, suburban cities, and rural communities. The County is divided into five (5) Supervisorial Districts and approximately sixty-three (63) unincorporated communities and neighborhoods. The Riverside “Urban County” CPD program includes fourteen (14) cities with populations under 50,000 (participating cities), one (1) “Metro” City with a population over 50,000, and the unincorporated areas of Riverside County. The Metro City is eligible to participate in the CPD programs as an entitlement jurisdiction and receive funding directly from HUD however; the city has elected to join the Urban County for the overall implementation of these programs.

The County is committed to the most effectual distribution of CDBG, HOME, and ESG funds to primarily these areas of the County and to programs and projects that serve the most disadvantaged residents in these communities. The goal is to address high-priority community development needs outlined in the County’s CP.

Each CDBG and ESG application received was scored and ranked according to the CP priorities, urgency of needs, readiness of projects, experience of program/project administrators, and cost-effectiveness. CDBG program funds will be distributed and expended based on program criteria. The County has not established specific priority or target areas per se to focus the investment of CDBG funds therefore, for purposes of the 2016-2017 OYAP, geographic target areas are more loosely defined to include administration, countywide, supervisorial districts, cooperating cities, and metro city(s). Priority is given to CDBG projects that benefit the greatest percentage of low- moderate- income persons, both as Low-Mod Area (LMA) or Low-Mod Clientele (LMC). Some service providers in the County may not always be located in low- moderate- income census tracts yet their services are designed and intended for low-moderate- income clients. These may include clinics, food pantries, senior centers, health care facilities, etc. CDBG housing rehabilitation programs will be provided on a county-wide basis in each participating city and in the unincorporated County areas based on low- and moderate- income qualified residents. Supportive services will be available throughout the Urban County to low- and moderate- income residents and persons with special needs. Public and infrastructure improvements will be located primarily in the Urban County’s low- and moderate-income areas or where those with special needs can benefit from ADA improvement projects. ESG funds will be awarded to projects that will best serve the priority needs of homeless individuals and families and those at risk of becoming homeless. HOME funds will be distributed to those projects that meet priority needs, are timely, and meet other evaluation factors that indicate a strong probability the project will be executed.

Rationale for the priorities for allocating investments geographically

The national objective and performance outcome measurement system established by HUD is used as the basis for assigning priorities to needs for which funding may be allocated. The overall priority for this Plan is to use CPD Federal funds for lower-income residents and individuals with special needs so that they can achieve a reasonable standard of living. The County is committed to allocating funds that serve the needs of the lowest-income and most disadvantaged residents. Households with incomes less than 50 percent of the area median income, particularly those with extremely low-incomes (less than 30 percent of area median income), are particular priorities. In addition to projects and programs available to eligible participants, specific projects and programs are targeted to the designated low/moderate income CDBG Benefit Service Areas, defined as geographic locations (census block groups) where a minimum of 51% of the households residing in those areas are low- to moderate-income, described above.

Other established priorities for allocating CPD funds are based on a number of criteria, including: the established need; eligibility of activities/programs; urgency; cost efficiency; identified gaps in service; availability of other funding sources to address specific needs; and comments and feedback received from citizen participation efforts.

Priorities are based on the County's belief that, by increasing self-sufficiency and economic opportunity, many of the housing, social service, educational, and other needs can be addressed more readily.

Discussion

In order for an activity or project to be eligible for funding, it must qualify as meeting one of the three national objectives of the program:

- 1) Principally benefit (at least 51%) low and moderate income persons;
- 2) Aid in the prevention of slums or blight; or
- 3) Meet community development needs having a particular urgency.

Priorities that guide the allocation of CPD funds are derived from the following goals:

To provide decent housing;

To provide a suitable living environment; and

To expand economic opportunities.

In addition to national objectives and performance measurements, the County must weigh and balance the input from different groups and assign funding priorities that best bridge the gaps in the County's service delivery system. The County received input through outreach efforts helping to prioritize funding for community facilities, community services, homeless facilities and services, economic development, and public improvements. In summary, projects are reviewed and funding allocations are made based upon the above criteria, including the projects ability to reach and serve the areas and persons with the greatest need.

Affordable Housing

AP-55 Affordable Housing – 91.220(g)

Introduction

Lower-income households continue to pay a higher percentage of their income for housing, compared to other income groups. A large proportion of lower income renter-households also tend to experience other housing problems such as overcrowding and inadequate housing conditions. In order to help provide decent and affordable housing, and improve the social and economic status for extremely low-, very low-, low-, and moderate-income households in the County of Riverside, the following priorities have been established:

1. Provide homeownership opportunities for first-time homebuyers and for the low- and moderate-income community.

Homeownership may provide many social and financial benefits to families, children, and communities. There is considerable evidence that homeownership experiences result in greater social stability, education completion, civic participation, and improved quality of life, according to “Reexamining the Social Benefits of Homeownership after the Housing Crisis” (Joint Center for Housing Studies of Harvard University, August 2013) and “Social Benefits of Homeownership and Stable Housing” (National Association of Realtors®, April 2012).

2. Improve the conditions of substandard housing and substandard existing rental housing for the low income community.

As the County’s housing inventory ages, maintenance and repairs become more critical. If units fall into disrepair, residents may be subject to unsafe and unhealthful living conditions. Maintaining older units and ensuring that durable construction materials are used for new housing is important in maintaining the supply of housing in the County.

3. Expand the affordable rental housing stock for low-income and special needs households.

Based on cost burdened household data from Comprehensive Housing Affordability Strategy (CHAS) and coupled with National Low Income Housing Coalition (NLIHC) projections, there is a great need to expand affordable rental housing stock for low-income households, as well as special needs households including elderly, large families, HIV/AIDS and their families.

4. Shelter the homeless.

According to the 2011 Riverside County Homeless Count & Survey Comprehensive Report, prepared by Applied Survey Research, on a given day throughout the County of Riverside, there are approximately 6,203 adults and children who are homeless. Of these, more than 82 percent live on the streets and nearly 18 percent live in emergency shelters or transitional housing. Although HOME regulations prohibit the use of funds for the construction of shelters, the County seeks to develop and construct

transitional to permanent housing for the homeless.

5. Address farm worker and migrant farm worker housing needs in Riverside County.

Based on December 2014 Labor Market Information from the California Employment Development Department, there were 15,400 farm labor jobs in Riverside County, primarily in the Coachella Valley region. In a survey conducted in December 2006, among 525 farm workers, 72% identified that they live year-round in the Coachella Valley. Approximately 88% lived in conventional housing situations including apartments, houses, and mobile homes. Over 66% were renters living with family members contributing to overcrowding. Among those interviewed, 2% identified that they lived in situations not meant for human habitation such as outdoors, cars, trailers on private property, or in converted garages.

One Year Goals for the Number of Households to be Supported	
Homeless	15
Non-Homeless	16
Special-Needs	0
Total	31

Table 8 - One Year Goals for Affordable Housing by Support Requirement

One Year Goals for the Number of Households Supported Through	
Rental Assistance	15
The Production of New Units	11
Rehab of Existing Units	5
Acquisition of Existing Units	0
Total	31

Table 9 - One Year Goals for Affordable Housing by Support Type

Discussion

Five-Year Affordable Housing Objectives:

The County's Specific Affordable Housing Objectives for the (2014-2019) period are addressed in the following discussion. The discussion includes the basis for assigning the priority; obstacles to meeting underserved needs, and proposed accomplishments that the County hopes to achieve over the next five years.

1. Provide homeownership opportunities for first-time homebuyers and for the very low-, low- and moderate-income community.

1. First Time Home Buyer (FTHB) Program - HOME down payment assistance for very low and low-income households that have not had ownership interest in improved upon residential real property within the most recent three-year period. A covenant agreement will be recorded on the property for the required minimum affordability period based on the down payment assistance amount provided to the homebuyer per §92.254(a)(4) of the HOME rule.

2. Mortgage Credit Certificate (MCC) - Tax credit for qualified households to reduce homeowner income tax liability and increase disposable income to allow the homeowner to afford higher housing costs given their income.
3. Mobile Home Tenant Loan (MHTL) Assistance Program – Assistance utilizing CalHome funding for extremely low-income mobile homeowners living in substandard mobile homes and within identified census tracts.

2. Improve the conditions of substandard housing and substandard existing rental housing affordable to low-income families.

1. Low-Income Home Energy Assistance Program (LIHEAP) . Community Action Partnership of Riverside County administers a weatherization program available to low income homeowners.

3. Address farm worker and migrant farm worker housing needs in Riverside County and in the Coachella Valley.

1. Mobile Home Tenant Loan (MHTL) Assistance Program. Assistance for extremely low-income mobile home owners in un-permitted mobile home parks to purchase a replacement unit in a permitted mobile home park.
2. HOME Program – Farm worker Housing. HOME assistance for the development, construction, or rehabilitation of affordable housing for low-income farm worker households.

4. Expand the affordable rental housing stock for low-income and special needs households

1. HOME Program – Multi-family. HOME assistance for the development and construction of affordable rental housing for low-income households. Assisted units will be restricted to a minimum of 20-years, a covenant agreement will be recorded on the property for the required minimum affordability period.

5. Shelter the homeless. (Note: HOME regulations restrict the use of funds for the development and construction of homeless shelters or temporary housing.)

1. CDBG Public Service Activities. CDBG assistance to non-profit agencies that provide emergency shelters and supportive services for homeless persons.
2. Emergency Shelter Grant (ESG) Activities. ESG assistance for selected non-profit agencies for emergency shelter and essential services for homeless persons.
3. County Supported Single Room Occupancy (SRO) Housing. Supportive services and housing for homeless at La Hacienda Apartments (formerly Miles Ave SRO) and Geel Place (formerly Western Riverside SRO) located in Eastern Riverside County and Western Riverside County, respectively.

AP-60 Public Housing – 91.220(h)

Introduction

The Housing Authority of the County of Riverside administers and manages several programs to address the housing needs of residents county-wide. The annual estimated operating budget of \$98 million is allocated to fund Housing Authority projects and programs.

The Public Housing Program provides decent, safe, and sanitary housing to low and moderate-income families, seniors, and persons with disabilities. These multi-family developments were constructed or purchased with funding provided by HUD. The property units are operated and maintained by the Housing Authority with funding subsidies from HUD. The Department of Housing and Urban Development (HUD) has conditionally approved three (3) Commitments to Enter into a Housing Assistance Payment (CHAPs) under the Rental Assistance Demonstration (RAD) program for its public housing properties which will result in the full conversion of HACR's 469 unit public housing portfolio to units assisted with Project Based Vouchers, which are commonly referred to as "Section 8" units. The Rental Assistance Programs are tenant based utilizing Section 8 (Voucher) Rental Assistance Payments. The Section 8 (Voucher) program assists lower-income households with rental assistance to provide an opportunity to live in affordable, decent, safe, and sanitary housing.

Actions planned during the next year to address the needs to public housing

The Housing Authority will be converting all of its public housing stock to long term project based Section 8 contracts through the Rental Assistance Demonstration (RAD) program. The RAD application has been approved by HUD and the Housing Authority will initiate the conversion process in Fiscal Year 2016-2017 per the policies and procedures required by HUD. This will allow more funding flexibility to maintain and improve existing public housing stock.

Actions to encourage public housing residents to become more involved in management and participate in homeownership

The Housing Authority operates on the premise that affordable housing is not the end goal for a family but a stepping stone to reach full sufficiency in market rate housing. The ultimate goal is for the agency's families to successfully graduate to homeownership. To actively engage residents in this goal the agency has taken the following actions:

1. Regular engagement of residents via onsite managers, a resident newsletter, and through specialized self-sufficiency coordinators funded through HUD's Resident Opportunity and Self-Sufficiency (ROSS) program and Family Self-Sufficiency Program.
2. Providing outreach and information to all Public Housing residents on community homeownership initiatives and credit counseling agencies.
3. Working collaboratively with our local Habitat for Humanity to provide public housing residents with targeted homeownership opportunities.
4. The implementation of grant funded ROSS programs (noted above) at strategic public housing sites to

provide one-on-one coaching to families with the goal of increasing the household's income and assisting the household with attaining homeownership within a three year period.

If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance

N/A – HACR is not a troubled agency and has been rated as either a HUD “High Performer” or a “Standard Performer” in the past 5 years.

Discussion

Refer to above discussion.

DRAFT

AP-65 Homeless and Other Special Needs Activities – 91.220(i)

Introduction

The County Continuum of Care (CoC) was notified in March, 2016 of its 2015 Continuum of Care Tier 1 Program funding, it is estimated that HUD will be announcing the Tier 2 awards sometime prior to June 2016 . The County Department of Public Social Services will receive \$8,711,433 for 26 projects including: transitional housing, permanent supportive housing, , Rapid Rehousing and HMIS. This amount includes the renewal burden demand of existing CoC housing and services programs, but also the following new funding:

- Path of Life East County: \$377,260
- Coordinated Entry System Project: \$500,000
- Collaborative Applicant Planning Grant: \$292,607

The County's priorities for ranking applications as per HUD guidelines put permanent housing (including permanent supportive housing for chronically homeless) and rapid rehousing families with children as its highest priority.

The above funds will leverage the County's, relatively small, allocation of \$649,342, Emergency Solutions Grant (ESG) funding, used to support shelter operations (\$378,000), outreach services (\$10,000), homelessness prevention (\$35,000), rapid re-housing (\$177,642), and County administration of the program (\$48,700).

Issues contributing to homelessness include increases in the number of persons whose income falls below the poverty level, reductions in subsidies to the poor, lack of affordable housing for low- and moderate-income persons, drug/alcohol abuse, and the de-institutionalization of the mentally ill. The housing market and economic conditions have also resulted in some families facing homelessness due to foreclosures, unemployment, and/or underemployment.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

The County of Riverside CoC has established chronically homeless persons as the highest need priority based on the goals HUD has established in its Opening Doors Federal and Strategic Plan to Prevent and End Homelessness. The CoC is in the process of implementing a coordinated entry system to ensure appropriate intervention through program admissions that will be marketed to community groups and outreach providers who coordinate outreach efforts with staff trained to guide households through the process regardless of age, gender, ethnicity, disability, etc. Within the CoC, there are several outreach teams from county, city and nonprofit homeless providers that cover specific populations or geographic regions in the county. There are also specific outreach teams serving the mentally ill, veterans, youth and chronic homeless. The teams collaborate weekly and each conducts daily mobile outreach and

provides client services focused on the chronically homeless populations living on the streets to connect them with supportive services and achieve housing stability. The Department of Mental health (now named the Behavioral Health), has outreach peer specialists that perform initial field assessments, in depth assessments, referrals to all contacts, linkage to various community organizations, assistance with entitlement questions and problems, linkage to mental health providers for assessment and services if appropriate, and emergency shelter and transitional housing by partnering with community agencies as well as facilitating referrals and other linkages to services.

Addressing the emergency shelter and transitional housing needs of homeless persons

Currently, in Riverside County there are 805 emergency beds and 577 transitional housing beds. The Housing First approach adopted by the county and CoC requires that homeless are helped into permanent housing or rapid re-housing as soon as possible. Transitional housing beds have begun to decrease in the county and permanent housing is increasing because of reallocations made in the HUD CoC Program Consolidated Application and the CoC's success in obtaining new funding for Permanent Supportive Housing. Both Transitional Housing and Emergency shelters focus on lessening the time that a homeless person or family's length of time homeless (LOTH) in the shelter by effective and quick assessment of homeless clients and getting them stabilized into permanent housing with intensive case management initially and support in the initial phase of residency in permanent housing. This period will serve as a time to address the other needs to maintain self-sufficiency either by accessing mainstream benefits, employment or medical or mental health support.

The CoC works with the county's Economic Development Agency and other public funding agencies to integrate the CoC Programs and the Emergency Solutions Grant, Social Services to Veteran Families (SSVF) and CDBG funding to increase the number of families with children who are assisted through rapid re-housing. In addition, other non-McKinney-Vento funding sources, such as Emergency Food and Shelter Program (EFSP), funded under Federal Emergency Management Agency (FEMA) will be matched as a source for rental/mortgage assistance for families that are homeless or at-risk of homelessness in the county's strategy to meet this goal.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

The CoC is implementing a countywide Coordinated Entry System to assess homeless individuals/families using the VI-SPDAT that tracks the length of time a client has been on the streets or in Emergency Shelter. DPSS will use HUD CoC Program planning grant funding to measure system-wide performance in HMIS, such as length of time homeless. This will be used to help the CoC prioritize and

house those with longest length of time homeless. The planning process also included creating a CoC Standards and Evaluation Committee in 2015 that is developing strategies to prioritize CH individuals/families with longest time homeless and most severe needs, including:

- Increasing the supply of permanent supportive housing and rapid rehousing;
- Housing individuals/families identified in CES with the longest time homeless first;
- And Using HMIS data to record episodes of homelessness and destination at program exit to track agency and system performance.

The CoC has also adopted a “Housing First” approach that is based on new evidenced-based and promising practices and endorsed by HUD to place a homeless individual or family in permanent housing and provide services to keep them stably housed.

Homeless CoC youth providers have implemented outreach and service based events in the communities to draw homeless youth, unaccompanied and transitional age into contact with services available to them. The Operation SafeHouse is the only CoC youth provider that has opened a permanent supportive housing program called Harrison House, for transitional age youth, in the eastern desert region of Riverside County.

Homeless Veterans and Families Preventative services for homeless veterans and their families has increased with the awarding and introduction of the Supportive Services for Veterans Families (SSVF) grant program in 2013 to Riverside County. In 2014, two SSVF funded agencies received a total of \$3 million in surge funding to expanded housing and supportive services for veterans and their families. CoC providers who have received SSVF funding have been able to assist homeless veterans and their families or have been able to prevent them from becoming homeless. SSVF provides for outreach, case management, and assistance with obtaining veteran and other mainstream benefits. Client based needs for health care, transportation, legal services, housing counseling, and rapid re-housing are some of the preventative and stabilizing aspects of the program. SSVF grantees must be actively involved with the CoC in Riverside County. Community events like “Veterans Stand Down” for homeless, veterans provided Veterans Affairs Supportive Housing (VASH) vouchers to chronically homeless and much needed services to those who have been unable to go directly to the Veteran’s Services Office or were non-eligible for services. Mainstream and public benefit services are made accessible to homeless veterans through community providers present at these types of events.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

The County of Riverside CoC Discharge Policy is mandated by the state and followed by the CoC. The CoC established a Discharge Planning Committee, responsible for implementing policies and protocols and coordinating with various organizations, to ensure that persons being discharged from a publicly-funded institution or system of care are not discharged immediately into homelessness. The goals are to identify discharge housing needs inclusive of housing and supportive services and to link the individual with community resources that will include mental health services, substance abuse support, and housing. Health Care, The Hospital Association of Southern California Inland Area, serves as the lead agency on the Discharge Planning Committee to facilitate communication regarding the discharge planning needs of homeless persons from acute care hospitals. Mental Health, The County of Riverside Department of Mental Health (now called the Riverside University Medical System – Behavioral Health), collaborates with DPSS and the CoC in the coordination and implementation of discharge planning for homeless individuals disabled by a serious mental health and/ or substance abuse disorder(s). Foster Care and Extended Foster Care programs help transition dependent youth who are emancipating from foster care to independent living. Corrections, The Department of Public Social Services and the Riverside Sheriff's and Probation Departments, support the Continuum of Care's mission of working towards reintegrating persons leaving correctional facilities to community based living and self-sufficiency.

Through AB 109 termed 'Early Releases' incarcerated individuals were released early from local correctional facilities. This created a plethora of individuals released onto the streets in 2012. The Department of Public Social Services and the Probation Department along with other law enforcement agencies and CoC partner agencies like the Department of Mental Health (now Behavioral Health) created a process which included emergency services and housing opportunities for qualified persons. The awareness of the lack of services for persons released from incarceration and the data collected from the 2013 Homeless Point in Time Count gave the county and the CoC hard data on other sources to homelessness and was an added impetus to the inclusivity of homelessness.

Discussion

The Department of Public Social Services, as the County of Riverside's Continuum of Care Collaborative Applicant and lead agency, maintains and creates the commitment and resources needed to leverage community stakeholders, agencies, business and non-profit partners. These partnerships have become solidified through the annual HUD CoC Homeless Assistance Consolidated Application and the CoC network program activities.

These local and community, non-profit agencies and organizations offer prevention services and help close the gaps of homelessness through the local, state and private funding streams accessed by them. Other CoC providers and community stakeholders through their mission to specific sub-populations, such as homeless veterans are able to leverage federal funding sources in partnership with agencies like the Department of Mental Health (Behavioral Health), Housing Authority, Veterans Administration, and the DPSS Self Sufficiency programs. Local efforts like the County and City of Riverside using Federal and local dollars fill in where needed and work in conjunction with the non-profit organizations in their

community to end homelessness. Mainstream benefits are made accessible to qualifying clients through the CoC program housing providers, local non-profit organizations, agencies and educational institutions which collaborate and work on creating accessibility to homeless emergency services for homeless families and individuals. These local providers, private and public, help clients gain accessibility to benefits or to enhance the support given to them in CoC housing programs.

The 2016-17 goal and highest priority for the CoC is to fully implement a countywide Coordinated Entry System (CES).

One year goals for the number of households to be provided housing through the use of HOPWA for:
Short-term rent, mortgage, and utility assistance to prevent homelessness of the individual or family N/A
Tenant-based rental assistance N/A
Units provided in housing facilities (transitional or permanent) that are being developed, leased, or operated N/A
Units provided in transitional short-term housing facilities developed, leased, or operated with HOPWA funds N/A
Total N/A

AP-75 Barriers to affordable housing – 91.220(j)

Introduction

The County of Riverside covers an area of 7,208 square miles with an estimated population of 2.3 million. Within the territory of the County there are highly diversified areas that consist of high density urbanized areas and also lower density rural areas. However, the need for affordable housing remains at-large throughout the entire County. Within the vast areas of the County there are several barriers to the production of affordable housing which are as follows:

Land Use: The land use implications relate in particular to parcels that require a zone change to a zoning classification that allows multi-family housing due to their inconsistency with the General Plan designation. In order to address the inconsistencies with zoning and the County's General Plan, the County is developing a programmatic rezoning process to bring these parcels that are incorrectly zoned under the site inventory in conformity with the overlying General Plan designation which will eliminate zoning constraints for public and private sectors.

Density: Density is also a critical factor in the development of affordable housing. In the current economic state where funds have diminished, maintaining lower costs to the development of affordable housing is critical. Overall, maintaining higher density lowers the per unit land cost. Since the need for

affordable housing is recognized as a significant housing problem in the County of Riverside, the County has established the R-6 zone as a residential incentive that allows flexibility in the density based on the physical and service constraints in the area. As a result affordability is restricted on the units. In the past the County has utilized R-6 zoning on two projects and is currently reevaluating the process to increase its effectiveness.

Infrastructure: The need for affordable housing remains large in rural areas of the County. The rural areas employ a significant number of low-income households. However, the need to fulfill the affordable housing need in these areas is strongly hindered by the lack of infrastructure. The Coachella Valley Water District which is the main source of water supply in these areas completed a domestic water hydraulic modeling study which showed that in certain areas of the Eastern Coachella Valley, the demand for housing exceeds the areas water supply. In order to further the development of future affordable housing it is a possibility that additional facilities will need to be incorporated such as pipelines, treatment plants, booster pumping stations and any other facilities determined by the water company at the expense of the developer. Adding these additional expenses to the overall development of a project will significantly increase the cost. In addition to infrastructure costs, most of the projects in this area are located on a flood plain, in which the structure must be raised, or they must have a flood basin which also contributes to the expense of development in these areas.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

The County is working to eliminate the identified barriers to affordable housing. In an effort to eliminate these barriers, multiple county departments have strategically planned and implemented effective procedures to cure any deficiencies that result in a barrier to the production of affordable housing. In addition to the procedures mentioned above, the County is continuously seeking funding sources that will alleviate the cost burdendness due to the lack of infrastructure in parts of the County where affordable housing is crucial.

Discussion

The County uses a multi-faceted strategy to address barriers to affordable housing. Limited resources dictate that strategies be focused on the most effective tools possible. A major focus involves the use of both financial and processing assistance to maximize as many housing units as possible. This approach allows the County to quantify affordable housing production and make adjustments to development strategies as necessary.

Development fees and approval delays add to the cost of development. In addition, inflation can increase the cost of both materials and labor. These factors combined with negative public perceptions

serve as a major disincentive to the construction of affordable housing and are seen as obstacles by qualified developers.

The County assistance includes implementation of the following programs:

- Project Ombudsman: This program involves the designation of a staff liaison or Ombudsman to work with affordable housing developers and their representatives.
- Gap Financing: Gap financing offers financial assistance in the form of grants; or below market-interest rate loans; and other favorable repayment terms.
- Fee Subsidies: Under certain circumstances, the County will subsidize the payment of development fees.
- Waivers of Development Mitigation Fees: Under County Ordinance Number 659 fee waivers can be granted for publicly subsidized affordable housing projects.
- Public Opposition as a Barrier to Affordable Housing: The County will continue to educate the public about the social and economic benefits of affordable housing.
- Fair Housing as a Barrier to Affordable Housing: The County will continue to affirmatively further fair housing county-wide.
- Tax Policies: The County keeps property taxes at a minimum and does not have a residential or business utility tax.
- Fast Track and Priority Processing: The intent of this program is to expedite the construction of affordable housing projects through all phases of the approval process.

AP-85 Other Actions – 91.220(k)

Introduction

As a collaborative facilitator, the County continues to implement various actions to:

- (1) Address obstacles to meeting underserved needs;
- (2) Foster and maintain decent affordable housing;
- (3) Reduce lead-based paint hazards;
- (4) Reduce the number of poverty-level families;
- (5) Develop institutional structure; and
- (6) To enhance coordination between public and private housing and social service agencies.

Actions planned to address obstacles to meeting underserved needs

Through its annual application process, priorities for use of CDBG, HOME, and ESG funds, the County places highest priorities on activities that meet underserved needs. The primary objective of the County's CPD program is the development of viable urban communities by providing decent, safe, and sanitary housing, and expanding economic opportunities principally for persons of low and moderate-income. One of the most important steps in addressing obstacles to community development is identification and evaluation. Unfortunately, there are barriers and challenges that hinder the development and implementation of important programs intended to serve those most in need. In Riverside County, obstacles for CPD-funded activities include language and culture, location and geography, limited resources, and program restrictions and regulations.

The County identifies projects and services that are flexible but at the same time also meet federal community development program eligibility and can comply with timely draw-down requirements. In FY 2016-2017 it is the County's intent to fund projects that address one or more of the obstacles, described in the Five-Year CP, to meeting underserved needs.

The following established Priority Needs form the basis for allocating investments geographically within the County and are a result of various community outreach efforts and consultation meetings conducted during the Citizen Participation process.

- Improvements to infrastructure and public facilities in order to foster a suitable living environment for low and moderate income households and those with special needs;
- Provision of services and program to benefit low and moderate income households and those with special needs, such as youth (and at-risk youth), seniors, and the disabled;
- Provision of services for the homeless and those at risk of becoming homeless; and
- Provision of affordable housing to low and moderate income households and those with special needs.

The Urban County has extensive housing and community development needs. Generally, the lack of adequate funding is the most critical obstacle to addressing underserved needs. Only eligible activities that received a High priority level in the Five-Year CP, will be funded. The County strongly encourages its

own agencies as well as cooperating cities and other sub-recipients to seek other resources and to leverage additional funding whenever possible from local, State, Federal, and private sources. Although needs are high in all of the top priority areas, due to limited funds and resources available, there is a high probability that some of these desired needs will not be addressed.

The mission of meeting and addressing community, social, and economic development needs of low-income persons and their communities is of paramount importance to the County. The County will continue to utilize available resources to fund activities that will benefit those that are the most vulnerable, and meet the underserved needs in the Community. The goal is to work collaboratively with service providers, non-profit organizations, local government, neighborhood councils, local businesses, community residents, and stakeholders to develop an ongoing strategy to meet gaps in the provision of services and strengthen the effectiveness of the County's programs and initiatives.

Actions planned to foster and maintain affordable housing

Refer to AP-55-Affordable Housing for discussion on the County's Affordable Housing strategy and goals.

Actions planned to reduce lead-based paint hazards

The County of Riverside, Environmental Health Department has programs that serve the community to identify and address lead based paint hazards. The programs from the Office of Industrial Hygiene (OIH) are as follows:

Childhood Lead Poisoning Prevention Program (CLPPP): Funded by the State of California, Department of Public Health the Riverside County CLPPP performs provides case management for children with elevated blood lead levels. The CLPPP consists of both nursing personnel, from the County's Department of Public Health, and State of California Lead certified Environmental Health Specialists (EHS) from the County's Department of Environmental Health. The EHS personnel conduct lead paint inspections / risk assessments in order to identify housing-related lead hazards as part of case management.

In addition to performing the environmental assessment of the homes of lead poisoned children, the Department of Environmental Health conducts enforcement actions against those who create lead hazards in Riverside County. The Environmental Health Department also provides outreach and education to Code Enforcement agencies throughout the County and the public at large.

Actions planned to reduce the number of poverty-level families

As noted elsewhere in the document, poverty is a condition with no simple solutions. Poverty is a persistent situation in which low income results from an inability to enter the mainstream. The challenges associated with poverty make it hard for low-income families to obtain and maintain employment, and therefore housing and basic needs. To the extent possible, the County seeks to reduce the number of people living in poverty (extremely low-income households earning less than 30% of the AMI) by providing a combination of direct assistance services and indirect benefit from neighborhood improvements. Economic stability can have lasting and measurable benefits for both parents and

children.

The County's Five-Year CP and 2016-2017 OYAP will focus primarily on supporting programs that raise household incomes and stabilize housing situations by supporting anti-poverty activities through the following:

- Rehabilitate substandard existing single-family or multi-family housing for income qualified owners or to owners who rent to income-qualified tenants;
- Provide increased affordable homeownership opportunities for low income households, including seniors and disabled;
- Rehabilitate or provide new affordable housing units that include (1) handicap accessibility for seniors or the disabled (2) Provide housing opportunities for homeless individuals and households earning less than 30% of AMI;
- Encourage economic development in low- and moderate-income areas;
- Provide comprehensive rapid-rehousing and homeless prevention housing programs;
- Encourage Substance Abuse Recovery and Counseling Programs;
- Provide Job Training and Life Skills Development;
- Provide programs and services offering education and wealth building opportunities; and
- Provide access to local Health Programs.

In addition, the County's anti-poverty agency, Community Action Partnership (CAP), addresses poverty through a comprehensive set of strategies that range from crisis management, to financial security, to capacity building for families and communities. The County also supports a network of other Core Service Agencies that are located strategically throughout the County and cover specific geographic areas. They often are the first to intercept clients seeking safety net services, that include information and referrals to other agencies that specialize in particular knowledge and skill sets to address their problems directly. Efforts are continually underway to improve the quality of life and economic well-being of the residents through these types of collaborative efforts.

Actions planned to develop institutional structure

The formation of sustainable partnerships is essential to maintaining a strong institutional structure to ensure that the goals and objectives of the Five Year Consolidated Plan and each OYAP will be addressed by various government agencies, participating cities, nonprofit organizations, and other private and public establishments. The County will facilitate and coordinate activities among public-private agencies and organizations to ensure that the needs for affordable housing, community, social, and economic development opportunities of low- and moderate-income people are addressed.

Coordination efforts not only include collaboration among service providers but also the successful leveraging of financial resources. With the number and variety of participants in the delivery system it can at times be difficult to establish priorities and to allocate resources. The key agencies that are involved in the implementation of the Plan, as well as additional resources that may be available are

described in sections AP-10 and AP-15.

Strengths and gaps regarding the institutional structure delivery system were identified through the citizen participation process. The County makes every effort to improve institutional structure by continuing to build and improve relationships with local service providers in order to avoid the possibility of clients falling through the gaps. Even the vast distance between communities can contribute to the impediments encountered by private, non-profit, and government agencies attempting to provide services to low-income residents.

The County's EDA Staff, specifically responsible for the administration of the CPD-funded programs, coordinate activities among the private and public agencies and organizations in the area. More recently, CDBG staff has been tasked with providing additional assistance to the County's participating jurisdictions that have encountered some level of staff reduction resulting in a lack of trained staff, resources, and effective implementation of the CDBG program as a result of local, state, and federal budget cuts.

The County will continue to encourage and support the formation of joint efforts for projects and activities that create viable, self-sufficient communities; decent, affordable housing; a suitable living environment; and expanded economic development opportunities for low-income persons.

Actions planned to enhance coordination between public and private housing and social service agencies

The County will continue to strive to increase affordable housing collaborative efforts with public and private sector entities, numerous advisory agencies, Community Housing Development Organizations (CHDOs), lending institutions, as well as other service providers including Catholic Charities, Office on Aging, and Code Enforcement. Efforts to increase the participation of the CDBG, HOME, Low-income Tax Credit, Federal, State and other local housing program sources will be directed at:

- Strengthening the housing service delivery system by working more closely with the Housing Authority and by collaborating with non-profit organizations;
- Integrating community development block grant housing programs;
- Increasing the involvement of the Community Council, Housing Review Committee, and the Municipal Advisory Council (MAC); and
- Working more closely with identified Community Housing Development Organizations (CHDOs) as well as local city governments.

Discussion

Refer to above discussions.

Program Specific Requirements

AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

Introduction

The 2014-2019 CP describes the jurisdiction's community development priorities and goals based on an assessment of housing and community development needs, an analysis of housing and economic market conditions, and available resources. The County leverages its CDBG, HOME, and ESG funds with other resources to increase the impact on housing, community development, and homelessness issues.

As required by HUD, the identification of needs and the adoption of strategies to address those needs must focus primarily on low- and moderate-income individuals and households. The County's overall priority is to increase self-sufficiency and economic opportunity for lower-income residents and individuals with special needs so that they can achieve a reasonable standard of living. This OYAP focuses on activities to be funded with the three primary entitlement grants from HUD (CDBG, HOME, and ESG).

The primary objective of the CDBG program is to develop viable urban communities by providing decent housing, a suitable living environment, and economic opportunities, principally for persons of low- and moderate- income. The HOME Program will focus on providing decent, safe, and affordable housing, and alleviate rent burdens, homelessness, and deteriorating housing stock. The ESG program will provide outreach and emergency shelter, but places a much greater emphasis on helping people quickly regain stability in permanent housing after experiencing a housing crisis and/or homelessness.

Applicants requesting funds to support its programs and projects are required to show that they are leveraging other funds to meet their needs. The following provides additional information about the CPD program requirements.

Community Development Block Grant Program (CDBG)

Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

- | | |
|--|---|
| 1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed | 0 |
| 2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan. | 0 |
| 3. The amount of surplus funds from urban renewal settlements | 0 |

4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
Total Program Income:	0

Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	80.00%

HOME Investment Partnership Program (HOME) Reference 24 CFR 91.220(l)(2)

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

HOME funds will only be used for eligible activities as described in the HOME regulations (24CFR§ 92.205). During the 2016 program year, other forms of investment not described in §92.205(b) which the County may use for housing activities include CDBG, NSP, and other local funds.

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

Recapture Provisions

For acquisition of existing housing, the County has elected to employ the recapture of funds option described in the HOME Regulations at 24 CFR 92.254(a)(5)(ii).

If a HOME assisted housing unit is sold or otherwise transferred during the required affordability period, the County will recapture HOME funds from the net proceeds of the sale of the property. The net proceeds of the sale shall be determined as the sales price minus the senior loan repayment and closing costs. Recaptured funds will be recycled through the County's HOME Investment Partnership fund in order to assist other HOME eligible activities.

The County will collect a fee of thirty dollars (\$30) for furnishing a beneficiary statement or payoff demand statement as provided by section 2943 of the Civil Code of California. For subordination of debt secured by a deed of trust or agreement containing covenants where EDA is the beneficiary,

the County will collect a fee of three hundred dollars (\$300) for processing. The County will prepare and execute documents necessary to reconvey or release the property without charge. However, the homeowner will be responsible for all costs of recordation.

Under current regulations, if affordability restrictions on a HOME project is conveyed to a lender due to foreclosure or transfer in lieu of foreclosure, the Participating Jurisdiction must repay the HOME account because the project has not met the affordability requirements for the full affordability period. If a HOME-assisted homebuyer project with a recapture agreement no longer meets the applicable affordability requirements due to foreclosure, transfer in lieu of foreclosure or assignment of an FHA insured mortgage to HUD (involuntary sales), the County is responsible for repaying the direct HOME subsidy provided to the homebuyer from available net proceeds at the time of foreclosure or transfer in lieu of foreclosure. A short sale or deed in lieu is not considered an involuntary sale and is not permissible under current regulations.

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:
In exchange for receiving funds to assist in the purchase of a home, the purchaser must sign loan documents, including a Promissory note, Disclosure Notice, and Subordinate Deed of Trust, which will provide upon a sale, transfer, lease or any other disposition, including refinancing or incurring of additional debt secured by the home, within 15 years of purchase, the principal amount of the HOME assistance is repaid to the County.
4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:
HOME funds will not be used for this purpose.

Emergency Solutions Grant (ESG)
Reference 91.220(l)(4)

1. Include written standards for providing ESG assistance (may include as attachment)
2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.
The County of Riverside Continuum of Care (CoC) is implementing a Coordinated Entry System (CES) through the 25 Cities Project, a partnership with the U.S. Department of Housing and Urban Development (HUD) to eliminate homelessness among veterans by 2016 and chronic homelessness by 2020. The pilot in the Greater City of Riverside Area has been expanded countywide. A Coordinated Entry System Advisory Team has been formed and meets every other month to develop written standards, policies and guidelines for CES. The goal of a Coordinated Entry System is that it cover a large geographic area, is easily accessed by individuals and families seeking housing or

services, is well advertised, and includes a comprehensive and standardized assessment tool.

Participating agencies will be responsible for engaging chronically homeless individuals and families through the use of Housing Navigators and a standardized vulnerability assessment and intake process that provides referrals to a centralized housing system that places priority on those who are at highest risk with the most appropriate intervention rather than a "first come, first served" approach.

Each assessment point of the coordinated system will handle an initial, comprehensive assessment or screening of client need, data entry, referrals, and, potentially, program admissions. Ideally, these centers will serve as the main access points for prevention and diversion services as well.

Assessment center staff, after an initial assessment, will either provide the necessary prevention or diversion services or admit or refer a family or individual to the program that is best equipped to get them into permanent housing as quickly as possible.

The Riverside University Health System – Behavioral Health (formerly the County of Riverside Department of Mental Health) will be the lead agency responsible for implementing the county's Coordinated Entry System.

The Department of Public Social Services (DPSS) is the HUD grantee responsible for a centralized or coordinated Homeless Management Information System (HMIS), for the County of Riverside Continuum of Care and the HMIS Lead Organization. DPSS has the responsibility to establish, support, and manage HMIS in a manner that will meet HUD's standards for quality, privacy, security, and other requirements for organizations participating in HMIS. The HMIS is a mandatory comprehensive and standardized assessment tool used to collect client-level data and data on the provision of housing and services to homeless individuals and families and persons at risk of homelessness

Victim service providers cannot, and Legal Services Organizations may choose to not participate in HMIS. Providers that do not participate in HMIS must use a comparable database that produces unduplicated, aggregate reports instead. Information entered into a comparable database must not be entered directly into or provided to an HMIS.

The County and its subrecipients work with the Continuum of Care to ensure the screening, assessment, and referral of program participants are consistent with the written standards. The County will continue to coordinate and collaborate with the CoC and other key stakeholders in order to foster a comprehensive, community-wide coordinated assessment process and HMIS that ensures a seamless coordination of services and funding streams.

3. Identify the process for making sub-awards and describe how the ESG allocation available to

private nonprofit organizations (including community and faith-based organizations).

The County accepts applications for annual ESG allocations. A Notice of Funding Availability (NOFA) is published, in English and Spanish, in local newspapers and placed on EDA's website to invite qualified non-profits, community groups, faith-based organizations, and governmental entities to apply. Pursuant to EDA's application review process, an application is reviewed and evaluated for completeness, eligibility, and the project's ability to reach and serve the areas and persons with the greatest need.

Funding recommendations are made based on applicants leveraging resources, capacity, financial management, knowledge and experience of applicants to effectively implement, administer, and monitor an ESG funded activity(ies). Activities that directly contribute to the goals and objectives of the County's Consolidated Plan and help the County meet federal program requirements by serving homeless persons or families, will be considered.

ESG funds are awarded through a competitive process following federal guidelines. Funding is allocated as part of the One-Year Action Plan approval process which includes a public hearing before the County Board of Supervisors. Per HUD requirements, EDA also consults with the CoC in order to work in collaboration with their efforts in eliminating and preventing homelessness. The CoC provides recommendations for funding allocations, trends, and needs in the community. Funds are ultimately allocated based on funding availability, number of clients proposed to serve, area need, recommendations of CoC, and public comments. Final funding allocations are approved by the County Board of Supervisors.

The County enters into a one or two year agreement with each sub-recipient receiving ESG funding, these agreements define:

- Key program components or activities (including benchmarks for success);
- The level of ESG funding;
- The anticipated source and amount of matching funds (24CFR Part 576.201) contributed by the agency/organization;
- Applicable laws and regulations; and
- Documentation or reporting requirements.

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

The County collaborates with sub-recipients to ensure that the homeless participation requirement is met. Sub-recipients include in their policy an extended invitation to previous homeless clients their opportunity to participate on the Board, provide feedback, and participate in survey's

regarding services and policies of their facility. Sub-recipients consult with homeless or formerly homeless persons in the considering and making of policies and decisions regarding any ESG-funded facility, service, or other assistance. An exit interview and survey are offered to exiting clients and a suggestion box and or open-door policy to address any issues related to the operation of the facility and services to clients is available. It is the intent of the County in collaborating with the Continuum of Care and ESG sub-recipients to ensure that the perspective of homeless and formerly homeless individuals and families are incorporated into the County's ESG program and the Consolidated Plan.

The County will continue development of a comprehensive Homeless Participation Plan; at a minimum, the plan will:

- Encourage all ESG non-profit sub-recipients to include a homeless or formerly homeless person on their board and/or policy making committee.
- Assign a higher rating/ranking score to ESG applicants that demonstrate homeless participation.
- Require all ESG sub-recipients to provide an EDA-approved exit survey to all persons that have exited from an ESG-funded shelter or participated in an ESG-funded program.

The survey will request input or seek the opinion of the participants on a variety of topics or issues including at a minimum:

- The quality of effectiveness of the shelter or services provided;
- the unmet needs of homeless persons in Riverside County;
- how can services be improved or expanded;
- what are the gaps in shelter or homeless services;
- the location and hours of shelters or services; and
- access to shelters, health care, food and clothing, legal services, etc.

EDA will conduct onsite interviews with homeless individuals or groups at ESG-funded shelters throughout the program year to gather information from, and encourage the participation of, homeless persons to assist the County in the making of ESG policies.

5. Describe performance standards for evaluating ESG.

ESG performance standards are followed per 24 CFR Part 576, including, measures to evaluate the effectiveness of the program and measures to assess how well the program serves the targeted population. Sub-recipients receiving funding from the County are evaluated based on written standards and guidelines. This includes reductions in the number of homeless persons living on the streets and in shelters, the number of persons who do not re-enter the shelter or supportive housing system within one year, and the number of persons exiting with permanent housing. Performance standards for evaluating ESG activities were developed in consultation with the Continuum of Care lead agency, County of Riverside ESG recipient, providers, and other organizations and stakeholders.

As part of tracking, evaluating, and reporting ESG Program services, Homeless Management Information Systems (HMIS) are used to collect Data Standards including three key indicators:

1. exits to permanent housing;
2. length of stay in emergency shelter and/or transitional housing; and
3. returns to homelessness from permanent housing.

The CoC lead agency, responsible for HMIS, extracts ESG sub-recipient data from HMIS for review by the CoC HMIS Administrator Council to evaluate subrecipients for accuracy and performance based on services provided to their clients. In addition, the guidelines below have been set as part of the performance standards for evaluating ESG:

Performance of ESG recipients

1. Ensure that ESG funds are used effectively to assist homeless individuals and families and that the basic ESG program goals are met;
2. Ensure compliance with ESG regulations and program requirements in the usage of funds and in carrying out program activities; and
3. Enhance and develop the management capacity of grantees or recipients

Performance Measures for Homelessness Prevention

1. A reduction in the number of homeless individuals and families seeking emergency shelter services.
2. Expected Outcome is at least 35% of participants assisted will remain in permanent housing six (6) months after the last assistance provided under ESG.

Performance Measures for Homeless Rapid Re-Housing

1. A reduction in the reoccurrence of homelessness for individuals and families who exit the shelter system.
2. Expected Outcome is at least 35% of participants assisted will remain in permanent housing six (6) months after the last assistance provided under ESG.

Discussion

Refer to above discussions and attachment G in the Appendix.