

RIVERSIDE COUNTY

**Department of Housing, Homelessness Prevention
and Workforce Solutions**

COMMUNITY PLANNING AND DEVELOPMENT PROGRAMS (CDBG, HOME, ESG)

**2020-2021 ONE YEAR ACTION PLAN
OF THE
2019-2024
CONSOLIDATED PLAN**

**PREPARED BY:
Community Solutions Unit**

NOTICE OF REQUEST FOR PUBLIC COMMENT

The County of Riverside is requesting comment from citizens, public agencies, service providers, and other interested parties regarding the final draft of the 2020-2021 One-Year Action Plan of the County's 2020-2021 Five-Year Consolidated Plan for HUD Community Planning and Development Funding. The objectives contained in the One Year Action Plan are to develop viable communities through public/private partnerships by providing decent affordable housing, a suitable living environment, and expanded economic development opportunities principally for persons of low and moderate-incomes.

The 2020-2021 One-Year Action Plan covers the entire Urban County program area including the unincorporated areas of Riverside County as well as the following cooperating cities: Banning, Beaumont, Blythe, Canyon Lake, Coachella, Desert Hot Springs, Eastvale, Indian Wells, La Quinta, Murrieta, Norco, San Jacinto, and Wildomar. The Joint Metro City of Lake Elsinore is also included within the County's CDBG program.

As noted above, the purpose of the public comment period is to allow citizens, public agencies, service providers, and other interested parties to express their comments or views on the community development needs of persons and communities within the County's Urban County program area as well as the final draft 2020-21 One-Year Action Plan. It is anticipated that the Board of Supervisors will adopt the One-Year Action Plan at the regular meeting of May 19, 2020. The Action Plan will then be forwarded to the U.S. Department of Housing and Urban Development for final review and approval.

The date and time that the Board of Supervisors may consider the Final 2020-2021 One-Year Action Plan is subject to change. Please contact the County at the phone number or email address below to verify when the Final 2020-2021 One-Year Action Plan will be considered by the Board of Supervisors.

Important Notice: Due to the COVID-19 pandemic, the Board of Supervisors will only permit public comments during the Board meeting via teleconference. Please select rivcocob.org/comments to complete an e-comment/speaker slip and receive further instructions.

Written comments may be submitted to the following address no later than 12:00 PM on May 18, 2020: Department of Housing, Homelessness Prevention, and Workforce Solutions, P.O. Box 1428, Riverside, CA 92504. Comments may also be submitted through email to sorozco@rivco.org, or FAX, 951-343-5474.

Due to the current COVID-19 public health emergency, the draft of the Final 2020-2021 One Year Action Plan of the 2019-2024 Five-Year Consolidated Plan, will only be available for viewing online, beginning April 17, 2020, at: www.rivcoeda.org and www.harivco.org.

Should you have any questions or need additional information, please contact Susana Orozco at (951) 343-5474 or via email at sorozco@rivco.org.

John Thurman, CDBG/ESG Program Administrator

Executive Summary

AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

1. Introduction

In order to receive an allocation of HUD - Community Planning and Development (CPD) funds, an Urban County Grantee must develop a One Year Action Plan (OYAP) for housing and community development activities. The Housing and Homelessness Department (COUNTY OF RIVERSIDE), as lead agency for the County of Riverside, prepares the OYAP pursuant to the goals outlined in the 2019 - 2024 Five-Year Consolidated Plan (CP). The OYAP details the activities to be undertaken by the County using funds received during the 2020-2021 program year from the Community Development Block Grant (CDBG) program, HOME Investment Partnerships Program (HOME), and Emergency Solutions Grant (ESG) program funds, and anticipated program income.

The County of Riverside is the fourth most populated county in the State, consisting of urbanized neighborhoods, suburban cities, and remote rural communities. The County encompasses approximately 7,300 square miles, and it is bounded by San Bernardino on the north, Orange County on the west, San Diego and Imperial Counties on the south, and the Colorado River and the State of Arizona on the east. Riverside County includes twenty-eight (28) incorporated cities as well as numerous unincorporated neighborhoods and communities. According to the Department of Finance (2018) population estimates, the County has a population of over two million residents, of which, more than one million live in the Urban County area.

As a planning document, the program goals and objectives identified in the Five-Year CP and OYAP focus on local housing and community development needs with an emphasis on lower-income residents. The OYAP also provides strategies for addressing the identified needs.

The 2020-2021 OYAP of the 2019-2024 Five-Year CP is guided by the three major commitments and priorities:

- To provide a suitable living environment through safer, more livable neighborhoods; greater incorporation of lower-income residents throughout Riverside County communities; increased housing opportunities; and reinvestment in deteriorating neighborhoods.
- To provide decent housing by preserving the affordable housing stock; increasing the availability of affordable housing; reducing discriminatory barriers; increasing the supply of supportive housing for those with special needs; and transitioning homeless persons and families into housing.

- To expand economic opportunities through employment opportunities that pay self-sufficiency wages; homeownership opportunities; development activities that promote long-term community sustainability; and the empowerment of lower-income persons to achieve self-sufficiency.

As part of the OYAP development process, and pursuant to applicable Federal regulations, the County consulted and coordinated with various departments, housing and community service providers, cities and special districts, and other entities with a potential interest in, or knowledge of, the County's housing and non-housing community development needs, issues, and challenges. The following sections discuss the methods by which the County coordinated and consulted with these interested stakeholders, and how the County utilized its citizen participation process that encourages, supports, and facilitates the participation of persons of low- and moderate-income (LMI).

Participating Communities

The 2020-21 OYAP encompasses the second year of the 2019-2024 CP. The OYAP identify anticipated levels of funding, describe the geographic areas in which assistance will be directed, and provide the rationale used.

PARTICIPATING COMMUNITIES. The 2020-2021 One Year Action Plan of the 2019-2024 Consolidated Plan will include the unincorporated areas of the County, the City of Lake Elsinore (Metro City), and the following Cooperating Cities: Banning, Beaumont, Blythe, Coachella, Canyon Lake, Desert Hot Springs, Eastvale, Indian Wells, La Quinta, Murrieta, Norco, San Jacinto, and Wildomar. As a metro city, Lake Elsinore is not part of the County's Urban County HOME program.

2. Summarize the objectives and outcomes identified in the Plan

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

The range of issues that currently confront the County are as diverse as its residents and communities, which is accompanied by very differing needs that help to identify personal, educational, employment, recreational, housing, & other goals. The County continues to balance resources to meet the goals by addressing critical issues in the communities such as: homelessness; failing infrastructure and community facilities; lack of services including child care & health care; affordable housing; chronic unemployment & under-employment; disaster preparedness, & broadband access.

Adhering to Federal Guidelines, the County developed a performance measurement system that identifies performance objectives & outcomes for the planned activities. In order to aggregate accomplishments at a national level, HUD recommends that grantees utilize standardized objectives and outcomes for reporting achievements.

The primary objective of the CDBG program is to develop viable urban communities to determine which of the following three objectives best describe the purpose of an activity: Provide decent housing (DH); Provide a suitable living environment (SL); and/or Expand economic opportunities, principally for lower income persons (EO).

Activities must also meet specific performance outcomes that are related to at least one of the following: Availability/Accessibility (1);Affordability (2); or Sustainability - Promoting Livable or Viable Communities (3).

The CPD funding sources that will be used to implement the objectives and outcomes of the 2019-2024 CP are as follows:

1. Community Development Block Grant (CDBG): The primary objective of this program is to develop viable urban communities by providing decent and affordable housing, a suitable living environment, and economic opportunities, principally for persons of LMI. The CP proposes that public facility and infrastructure funds be focused on projects in LMI neighborhoods. There is also a need for services across most categories of special need. Including seniors, at-risk youth, working parents, persons with disabilities, individuals with chronic illness, and persons with other conditions affecting their ability to function independently & productively. Activities may include construction or rehabilitation of public facilities and infrastructure, removal of architectural barriers, housing rehabilitation, code enforcement, economic development, and public services.

2. HOME Investment Partnerships Program (HOME): HOME funds are allocated for the development and rehabilitation of affordable rental and ownership housing for low-income households. Funding is used for activities that promote a suitable living environment, decent and affordable rental housing and homeownership by LMI households including tenant-based rental assistance, homebuyer assistance, acquisition, rehabilitation, & new housing construction. The program allows for flexibility with respect to the types of projects to be assisted (new construction or rehabilitation), the form and amount of financing, the types of housing, and the households assisted.

3. Emergency Solutions Grant (ESG): The ESG program places greater emphasis on helping people quickly regain stability in permanent housing after experiencing a housing crisis and/or homelessness. This is accomplished by providing homeless persons with basic shelter and essential supportive services to promote decent and affordable housing, a suitable living environment, and economic opportunities. ESG funds will be used for a variety of activities, including rapid re-housing, emergency shelter, operations and maintenance of facilities, essential supportive services, & street outreach.

3. Evaluation of past performance

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

On an annual basis, HUD reviews the performance of entitlement recipients to determine whether they are carrying out CDBG assisted activities in a timely manner. If, at sixty days prior to the end of the grantee's current program year, the amount of entitlement grant funds available to the recipient, under grant agreements but undistributed by the U.S. Treasury, is more than 1.5 times the entitlement grant amount for its current program year, the grantee is considered to be non-compliant with HUD's timeliness requirements. In an effort to make sure the County's CDBG program is compliant, all subrecipients and cooperating cities, as well as the County, are encouraged to expend their funds in a timely manner. In the event that they have not complied or adhered to their agreement terms, the County reserves the right to rescind their funding allocation.

A Consolidated Annual Performance and Evaluation Report (CAPER) is prepared annually to capture progress toward meeting identified needs and achieving strategies. The County has been successful in implementing its public improvement and community service projects and programs as well as meeting the established objectives and foresees continued progress through the new 2019-2024 Consolidated Plan. Key data related to each of the Consolidated Plan goals are summarized in the Housing, Homeless, Non-Homeless, and Community Needs Tables. These tables are generated to project and measure outputs and outcomes for CDBG, HOME, and ESG. HUD implemented this ongoing performance process to assess efficiency, cost effectiveness, and the impact of projects and programs in County neighborhoods. As a result of monitoring, performance measures, operational improvements, and resource allocation issues policy questions can be identified and addressed. The County strongly supports and encourages community-wide participation, input, cooperation, and feedback from all residents of the County in the administration of its CPD-funded programs. The County has continued its commitment to meeting priority goals outlined in the 2019-2024 Five Year CP and 2020-2021 OYAP.

Based on the needs established through the CP, the County intends to fund activities associated with essential services, housing, community development, economic development, and capital improvement projects. Most of the funding will be used to fund projects targeting LMI individuals and their families throughout the County, including those in special needs categories such as abused children, battered spouses, elderly persons, severely disabled adults, homeless persons, illiterate adults, and persons living with HIV/AIDS.

4. Summary of Citizen Participation Process and consultation process

Summary from citizen participation section of plan.

The County of Riverside, as the entity responsible for the administration of the County's CDBG, HOME, and ESG programs, is also the lead agency responsible for the development of the Five-Year Consolidated Plan and Annual Action Plans that outline the proposed activities and expenditures under these programs.

The County of Riverside sought and encouraged community-wide participation in the development of the 2020-2021 OYAP through a community and resident outreach and participation process. To foster consultation and community outreach, the County of Riverside utilized its Citizen Participation Plan which establishes policies and protocols for comprehensive community outreach and citizen involvement for the use of CPD funds. The CPP encourages and assists efforts to actively involve and include communities with a broad representation of LMI residents, members of minority groups, agencies involved in the provision of services to these populations, and others who are directly impacted by the programs and projects to be undertaken in the 2020-2021 OYAP.

It was determined that the most appropriate and effective methods to obtain input from a wide range of agencies, groups, organizations, residents, and other interested persons in the process of developing the 2020-2021 OYAP of the Five-Year CP would include:

1. Citizen participation meetings, public notices, public hearings, consultation feedback/memorandum of participation, and internet outreach
2. Comprehensive Community Needs Assessment Survey (Incorporated into the Consolidated Plan development process)
3. Urban County Participating Cities

A *Notification of Funding Availability* was published in **August 2019**, for the 2020-2021 CDBG, ESG, and HOME programs. From September 2019 through December 2019, the County initiated its Citizen Participation (CP) process by notifying cooperating cities, community members, and public/private sector agencies of the 2020-2021 CPD Program Year.

The principal stakeholders in the Citizen Participation process are:

1. Residents;
2. Community Councils and Municipal Advisory Councils (act as the forum for communication between the County and the citizens);
3. The County Board of Supervisors (who must approve the Federal Grant application and all substantial reprogramming decisions);
4. County of Riverside staff; and
5. Activity Sponsors (non-profit and public agency service providers).

During the preparation of the 2019-2024 Five-Year CP, the County developed and distributed a Housing and Community Development Needs Assessment Survey to the stakeholders listed above to solicit community opinions and concerns. The survey was distributed throughout the County and was made available in English and Spanish. The survey and was also available on-line. The survey incorporated eight general needs categories: Housing, Infrastructure Improvements, Community Centers, Safety/Recreation/Other, Other Neighborhood Facilities, Public Service Needs, Accessibility Needs, and Economic Development Needs. Within each category, various

subcategories were defined such as Senior Citizen Centers under the Community Facilities category and Health Services under the Community Services category. Respondents were asked to rate each using high, medium, low, or no-need. The survey provided residents the opportunity to identify community needs that could be addressed through CPD programs, assign priority among these needs, as well as participate in the development of affordable housing, and/or provision of services to children, elderly persons, persons with disabilities, persons with HIV/AIDS and their families, and homeless persons. Continues on next section

AP-05-Summary of CP Process Sect.2

Based on citizen participation results, the prioritization and investment decisions in the Five-Year CP serve to identify immediate and long-range needs and objectives which are more specifically addressed in the current OYAP.

In the development of the 2020-2021 OYAP, County staff conducted CP Meetings throughout the County's CPD program area. Prior to the CP Meetings, county-wide notices, in English and Spanish, were published in newspapers of general circulation and made available on the Housing and Homelessness Department's website announcing the purpose, date, time, and location of the meetings. In addition, non-profit social service providers, special districts, and other County departments and agencies were contacted to publicize the community meetings. Citizens were invited to attend the meetings to discuss the anticipated CPD allocations; learn about the programs and services available to them; express their views on their community's housing and community development needs; prioritize community needs; and comment on prior program performance. These meetings are an essential part of the planning process for the use of CPD funds.

The communities selected were representative of the unincorporated communities in the County with concentrations of low/moderate income households, minority households, excessive poverty rates, and other community development needs.

The County also sought assistance from the thirteen (13) cities participating in the Urban County Program as well as the City of Lake Elsinore – a Joint Metro City. Each city was strongly encouraged to facilitate and support the participation of all residents in the assessment of community development needs by conducting public meetings and public hearings within their cities.

The County strongly supports and encourages community-wide participation, input, cooperation, and feedback from all residents of the County in the administration of its CPD-funded programs. The Citizen Participation process is necessary to ensure adequate citizen involvement in the determination of Riverside County's community needs and investment in housing, homelessness, community development, and economic development for the five-year Consolidated Plan period. The prioritization and investment decisions are a result of collective efforts and serve to identify

immediate and long-range needs and objectives. The County has continued its commitment to meeting priority goals outlined in the 2019-2024 Five-Year CP and more currently in the 2020-2021 OYAP.

5. Summary of public comments

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

On February 11, 2020, a Public Hearing was held before the County Board of Supervisors (BOS) to receive public comments regarding the community, social, and economic needs in the County's Urban County area as well as the proposed uses of the 2020-2021 HUD-CPD funding. The purpose was to assist the Board of Supervisors in determining which of the proposed uses of the CPD funds would best address the identified community development needs in the 2019-2024 Five-Year CP. Representatives from twelve (12) organizations made presentations seeking CDBG and/or ESG funds. Two (2) representatives submitted informational brochures and one (1) organization that could not attend submitted their proposed project summary in writing prior to the February 11, 2020 Public Hearing, all of which were entered into the record. One (1) additional organization submitted a project summary that was received February 11, 2020. The 2020-2021 final draft One Year Action Plan is available for public review and comment beginning April 17, 2020. Interested persons are invited to submit written, oral, or electronically sent comments until 12:00 PM on May 18, 2020. The Board of Supervisors will consider approval the County's 2020-2021 One Year Action Plan at the May 19, 2020 meeting.

6. Summary of comments or views not accepted and the reasons for not accepting them

Pursuant to 24 CFR Part 91.220 (b), it is the policy of the County to accept and record all public comments pertaining to the 2020-2021 OYAP that are received during the posted public comment period or submitted during the public hearings. As noted in Summary of Public Comments above, all comments received for the OYAP February 11, 2020 Public Hearing and May 19, 2020 board approval are incorporated into the record during the public comment period. All comments are accepted.

7. Summary

The County is committed to the effective and equitable allocation of funds that serve the needs of the lowest- income and most disadvantaged residents. Households with incomes less than 50 percent of the area median income, particularly those with extremely low-income (less than 30 percent of area median income), are particular priorities. These priorities can be addressed through a combination of 1) decent and affordable housing; 2) investment in community development activities in lower-income and deteriorating neighborhoods; 3) investment in

programs and facilities that serve lower-income populations; and 4) supportive services to maintain independence.

By focusing on these overall priorities, the County seeks to address community needs and concerns such as:

- The need for additional decent, safe, and affordable housing, and mitigate rent burdens, homelessness, and deteriorating housing stock;
- Programs that improve community facilities and services in low-income areas;
- A network of shelters, housing, and services that prevent homelessness, including rapid re- housing, homelessness prevention, permanent housing, all which coordinate with the 10-Year Plan to end chronic homelessness;
- Programs that promote economic development, create jobs, and increase the job skills level of potential employees; and
- Supportive services that increase the ability of seniors, persons with disabilities, and others with special needs to live independently.

PR-05 Lead & Responsible Agencies – 91.200(b)

1. Agency/entity responsible for preparing/administering the Consolidated Plan

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
Lead Agency	RIVERSIDE COUNTY	
CDBG Administrator	RIVERSIDE COUNTY	County of Riverside
HOME Administrator	RIVERSIDE COUNTY	County of Riverside
ESG Administrator	RIVERSIDE COUNTY	County of Riverside

Table 1 – Responsible Agencies

Narrative (optional)

The lead unit responsible for the development of this Five-Year Consolidated Plan and OYAP is County of Riverside's Community Solutions (COUNTY OF RIVERSIDE) Grants Unit. Staff members from various agencies such as Housing, Economic Development, Public Social Services, Mental Health, Housing Authority, Workforce Development Center, and the Fiscal Department, participated in the research and development of the Plan. In Addition, the County consults with the Riverside County Continuum of Care (CoC) on an on-going basis. Most of the agencies represented in the Con Plan are responsible for administering HUD funds, operating HUD-funded programs, and/or overseeing a range of activities.

In developing the OYAP the needs assessment, which was conducted for the 2019-2024 Five-Year CP is used to identify levels of relative need regarding affordable housing, homelessness, special needs, and community development. This information was gathered through consultation with local agencies, public outreach, community meetings, and housing market analysis.

Consolidated Plan Public Contact Information

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AP-10 Consultation – 91.100, 91.200(b), 91.215(I)

1. Introduction

The OYAP serves as a component of the County's application to HUD for entitlement funds under three entitlement programs as well as a housing and community development policy and planning document. The three HUD entitlement programs are: Community Development Block Grant (CDBG), HOME Investment Partnerships (HOME), and Emergency Solutions Grant (ESG), formerly the Emergency Shelter Grant.

As part of the OYAP development process, the County consulted and coordinated with various departments, housing and community service providers, other jurisdictions, various entities with a potential interest in, or knowledge of, the County's housing and non-housing community development issues. The following sections discuss the methods by which the County consulted, in addition to how staff that developed and followed this citizen participation process emphasized the participation of persons of low- and moderate-income.

To foster consultation and community outreach, the County utilized the Citizen Participation Plan which establishes policies and protocols for comprehensive community outreach and citizen involvement for the use of CPD funds. It was determined that the most appropriate and effective methods to obtain input from residents, service providers, and other interested persons concerning community development needs, issues, and opportunities are through:

1. Citizen Participation Meetings, including participation at public hearings
2. Memorandum of request for Participation (email/US postal mail)
3. Comprehensive Community Needs Assessment Survey (Incorporated into the Consolidated Plan development process)
4. Urban County Participating Cities

Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I))

The County compiled an outreach list consisting of various public agencies/entities and service providers that the County consulted with including the following:

- Nonprofit service providers that cater to the needs of low and moderate income households and persons with special needs, including persons with disabilities;
- Affordable housing providers;
- A Homeless Service Providers;
- Other units of local government;
- Public agencies (such as school districts, health services, public works); and
- Economic development and employment organizations; and Community groups.

These groups and other specific agencies were invited to participate in the Urban County's consultation process. A Needs Assessment questionnaire was used to help confirm priorities set in the Five-Year 2019-2024 CP. In the development of the 2020-2021 OYAP, citizen participation included public hearings, a memorandum of request for participation, and public meetings held throughout the County in diverse communities, where participants were asked to discuss and prioritize the needs in their neighborhoods.

The County continues to work in consultation and coordination with a wide range of public and private agencies, local jurisdictions, housing developers and providers, social service agencies, and community residents in the development and implementation of strategies identified in this Plan. In particular, staff regularly attends regional planning meetings and works on a continual basis with the County of Riverside Department of Mental Health and Department of Public Social Services, the Housing Authority of the County of Riverside, the Riverside Homeless Care Network, housing partners networks, and many others to coordinate joint efforts relating to homeless issues, affordable housing needs and conditions, special need populations, and community development activities.

The Housing Authority and Homeless Services Division will do the following activities in FY 2020/21:

- Participate in the Riverside County Continuum of Care and its subcommittees and Riverside Homeless Plan subcommittees to identify solutions to ending homelessness in the County by improving and increasing availability of services for homeless individuals or individuals that are at-risk of becoming homeless.
- Continue to work with housing developers/sponsors to create affordable housing that meets the needs of the community.
- Continue to attend the Riverside County Housing and Homeless Coalition meetings to evaluate our community needs and set priorities to ending homelessness. Monitor pending legislation at the federal and state level and work with local housing service providers and developers to ensure the needs of Riverside County are met.

- Continue to leverage local resources with state and federal resources that create affordable housing for specific sub-populations.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

The 10-year strategy developed by the CoC, a network of private and public sector homeless service providers, and the County's one-year action plan (OYAP) both recommend courses of action to end homelessness. The County of Riverside Department of Public Social Services (DPSS) serves as the Collaborative Applicant and grantee for the county's HUD Continuum of Care (CoC) program. The County of Riverside Continuum of Care Program is implemented as a mandate of the Homeless Emergency Assistance and Rapid Transition to Housing Act of 2009 (HEARTH, designed to promote community-wide planning & the strategic use of resources to address homelessness; improve coordination & integration with mainstream resources, and other programs targeted to people experiencing homelessness; improve data collection and performance measurement; and allow each community to design programs to the particular strengths and challenges within the community. Cross-program coordination is required to plan for and provide, as necessary, a system of strategies to address the various needs of homeless persons and persons at-risk of homelessness. The objective of reducing homelessness is promoted throughout the County by encouraging support from a wide-range of community stakeholders including businesses, community service groups, formerly homeless individuals, local government, law-enforcement, education sector, neighborhood groups, non-profit organizations, and private foundations. The CoC is made up of a Board of Governance, a CoC membership committee and about six standing committees that meet on a regular basis to share information about services among participating agencies and setting funding priorities and policies. The CoC has established a countywide Coordinated Entry System (CES) to provide an effective entry process that standardizes the way individuals and families experiencing homelessness access services needed for housing stability. The goal of the CES is to coordinate program participant intake, assessment, and provision of housing referrals to ensure that individuals and families with the longest lengths of homelessness and most severe service needs are prioritized for housing and homeless assistance that include the following: Chronic homeless individuals and families; families with children; veterans and unaccompanied youth. Through the annual CoC ranking and review process for the HUD CoC Program Consolidated Application, projects were reallocated to better serve the overall need of additional housing in Riverside County by increasing the number of permanent housing beds. As per the 2019 Riverside County Continuum of Care Housing Inventory Chart, the CoC has decreased permanent supportive housing beds from 1,766 to 1,703

(3.57% decrease); and increased rapid rehousing beds from 181 to 235 (29.83% increase). The CoC will continue to monitor the action steps noted above throughout the annual CoC ranking and review process where project performance measures outcomes will be evaluated. As the County of Riverside Project Applicant and Collaborative Applicant, DPSS can effectively leverage additional federal and state funds and in-kind support, including mainstream public assistance programs. These resources are also leveraged through each of the twenty (20) projects under the HUD CoC Program. The HUD CoC Consolidated Application for CoC Programs 2019-20 was awarded a total amount of \$10,106,803.00. The resources leveraged are committed through the CoC sub recipient collaborations and partnerships and include mainstream resources that homeless clients are linked to, such as supportive services, case management, employment, life skills training, education, etc. These partnerships have been established through the annual CoC Consolidated Application and CoC network program activities.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS

The ESG program requires coordination among participating agencies and the CoC. All ESG funded subrecipients of the County are experienced homeless providers with a demonstrated track record in fiscal management and the provision of housing and supportive services targeted to the homeless. ESG funded agencies must participate in the CoC. The CoC has over 100 members including homelessness assistance providers, veteran service representatives, victim service providers, Public Housing Agency, Mental Health Agency, formerly homeless individuals, and government organizations. The CoC meets on a regular basis, sharing information about services among participating agencies and setting funding priorities and policies for homeless.

The Riverside County, the ESG recipient, consulted with the CoC to discuss the allocation of ESG funds in ways that:

- Coordinate across regional entitlement jurisdictions by developing and utilizing standardized eligibility and assessment tools;
- Support federal and local goals for priority populations;
- Allow for variations in the program design that responds to the needs and resources of the jurisdiction; and
- Comply with eligibility and verification requirements (HMIS, housing status, homeless definitions, etc.)

Written standards were developed in conjunction with ESG grantees (Riverside County, City of Riverside, and the City of Moreno Valley) and service providers to allow for input on the standards and the process of full implementation. The County continues to participate as an active member on the CoC Standards and Evaluation Committee in order to stay current with the ongoing efforts in updating the ESG guidelines and standards for the program.

Policies and procedures for the administration of HMIS are as follows:

- The HEARTH Act makes HMIS participation a statutory requirement for ESG grantees and sub-recipients. County of Riverside and its sub-recipients work with the CoC to ensure the screening, assessment, and referral of Program participants are consistent with the written standards.
- Designate one or more representatives to serve on the HMIS Administrators Council, the Council is responsible for overseeing the coordinated implementation of HMIS in Riverside County. The Council meets to evaluate the progress of implementation, identify and resolve problems, update policies and procedures, and to review HMIS data quality and compliance with HUD reporting requirements.
- Ensure participating agencies and users receive collaborative-approved training and maintain a process to gather and address issues from users.
- Verify that accurate data on all persons served and all activities assisted under ESG are entered into the community-wide HMIS in the area which persons and activities are located.
- Establish a process to review, analyze and report key performance outcome measures on a regular basis.
- Access HUD required reports directly from HMIS.
- Compare HMIS reports to provider data and confirm all providers have corrected inaccurate data before reporting deadline.
- Using HMIS data, review preventing and ending homelessness results to evaluate the performance toward achieving outcomes in the plan.

2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction’s consultations with housing, social service agencies and other entities

Table 2 – Agencies, groups, organizations who participated

1	Agency/Group/Organization	County of Riverside Department of Public Social Services
	Agency/Group/Organization Type	Services-homeless Other government - County
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Through the outreach process, the County has identified homelessness, rapid re-housing, and homelessness prevention services as a priority. These services will help strengthen the Continuum of Care strategy. The department was consulted on the development of the Plan and input related to their programs and services has been included in the document. Together, the goal is to assist homeless persons and those at risk by providing greater coordination in responding to their needs.
2	Agency/Group/Organization	WORKFORCE DEVELOPMENT
	Agency/Group/Organization Type	Services-Employment Other government - County

	What section of the Plan was addressed by Consultation?	Market Analysis Economic Development Employment, Career Counseling, Training Services
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Workforce Development Division (WDD), in partnership with the Riverside County Workforce Development Board, plans to engage business and industry in identifying high quality jobs and designing training programs to prepare a competitive workforce by providing direction for prioritizing future initiatives, allocating limited resources, and focusing efforts on services that are relevant to business, industry, individuals, and the community. The goals related to improving educational and job readiness and increasing the number of residents with living wage jobs overlap with the Consolidated Plan and current One Year Action Plan. Details about WDDs activities may be found in the WDDs Local and Regional Plans, links to which may be found on the WDDs website at http://www.rivcoworkforce.com/WDB/WorkforceDevelopmentBoard.aspx .
3	Agency/Group/Organization	HOUSING AUTHORITY OF RIVERSIDE COUNTY
	Agency/Group/Organization Type	Housing PHA Services - Housing Services-homeless Other government - County

	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Housing Authority of the County of Riverside (HACR) is a public agency chartered by the State of California to administer the development, rehabilitation or financing of affordable housing programs and was consulted for information on public housing matters and housing development initiatives. Department was consulted on the development of the Plan and, the prospective undertaking of Envision Centers in the County, input related to their services has been taken into consideration in the document.
4	Agency/Group/Organization	FAIR HOUSING COUNCIL OF RIVERSIDE COUNTY
	Agency/Group/Organization Type	Service-Fair Housing Regional organization
	What section of the Plan was addressed by Consultation?	Fair Housing Services

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Fair Housing Council of Riverside County was consulted on the strategies and the anticipated outcomes of the consultation or areas for improved coordination of their vital range of "no-cost" fair housing services provided to eligible clientele throughout the County's Urban County program areas that are victimized and affected by illegal housing practices were evaluated and have been taken into consideration in the document.
5	Agency/Group/Organization	CITY OF BEAUMONT
	Agency/Group/Organization Type	Other government - Local Civic Leaders
	What section of the Plan was addressed by Consultation?	Citizen Participation Process
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A Memorandum of Request for Participation was sent to the City via email seeking input on the development of the CP and OYAP, and input related to projects the City intends to fund in FY 2020-21. Each cooperating city is responsible for carrying out their own CDBG citizen participation and application process. The expected outcome is to identify and evaluate resources, opportunities, strategies, and other efforts to address the needs and challenges impacting the most vulnerable population groups within the City and County.
6	Agency/Group/Organization	CITY OF BLYTHE
	Agency/Group/Organization Type	Other government - Local Civic Leaders
	What section of the Plan was addressed by Consultation?	Citizen Participation Process

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A Memorandum of Request for Participation was sent to the City via email seeking input on the development of the CP and OYAP, and input related to projects the City intends to fund in FY 2020-21. Each cooperating city is responsible for carrying out their own CDBG citizen participation and application process. The expected outcome is to identify and evaluate resources, opportunities, strategies, and other efforts to address the needs and challenges impacting the most vulnerable population groups within the City and County.
7	Agency/Group/Organization	City of Canyon Lake
	Agency/Group/Organization Type	Other government - Local Civic Leaders
	What section of the Plan was addressed by Consultation?	Citizen Participation Process
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A Memorandum of Request for Participation was sent to the City via email seeking input on the development of the CP and OYAP, and input related to projects the City intends to fund in FY 2020-21. Each cooperating city is responsible for carrying out their own CDBG citizen participation and application process. The expected outcome is to identify and evaluate resources, opportunities, strategies, and other efforts to address the needs and challenges impacting the most vulnerable population groups within the City and County.
8	Agency/Group/Organization	City of Eastvale
	Agency/Group/Organization Type	Other government - Local Civic Leaders
	What section of the Plan was addressed by Consultation?	Citizen Participation Process

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A Memorandum of Request for Participation was sent to the City via email seeking input on the development of the CP and OYAP, and input related to projects the City intends to fund in FY 2020-21. Each cooperating city is responsible for carrying out their own CDBG citizen participation and application process. The expected outcome is to identify and evaluate resources, opportunities, strategies, and other efforts to address the needs and challenges impacting the most vulnerable population groups within the City and County.
9	Agency/Group/Organization	City of Indian Wells
	Agency/Group/Organization Type	Other government - Local Civic Leaders
	What section of the Plan was addressed by Consultation?	Citizen Participation Process
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A Memorandum of Request for Participation was sent to the City via email seeking input on the development of the CP and OYAP, and input related to projects the City intends to fund in FY 2020-21. Each cooperating city is responsible for carrying out their own CDBG citizen participation and application process. The expected outcome is to identify and evaluate resources, opportunities, strategies, and other efforts to address the needs and challenges impacting the most vulnerable population groups within the City and County.
10	Agency/Group/Organization	CITY OF LA QUINTA
	Agency/Group/Organization Type	Other government - Local Civic Leaders
	What section of the Plan was addressed by Consultation?	Citizen Participation Process

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A Memorandum of Request for Participation was sent to the City via email seeking input on the development of the CP and OYAP, and input related to projects the City intends to fund in FY 2020-21. Each cooperating city is responsible for carrying out their own CDBG citizen participation and application process. The expected outcome is to identify and evaluate resources, opportunities, strategies, and other efforts to address the needs and challenges impacting the most vulnerable population groups within the City and County.
11	Agency/Group/Organization	CITY OF LAKE ELSINORE
	Agency/Group/Organization Type	Other government - Local Civic Leaders
	What section of the Plan was addressed by Consultation?	Citizen Participation Process
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A Memorandum of Request for Participation was sent to the City via email seeking input on the development of the CP and OYAP, and input related to projects the City intends to fund in FY 2020-21. Each cooperating city is responsible for carrying out their own CDBG citizen participation and application process. The expected outcome is to identify and evaluate resources, opportunities, strategies, and other efforts to address the needs and challenges impacting the most vulnerable population groups within the City and County.
12	Agency/Group/Organization	CITY OF MURRIETA
	Agency/Group/Organization Type	Other government - Local Civic Leaders
	What section of the Plan was addressed by Consultation?	Citizen Participation Process

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A Memorandum of Request for Participation was sent to the City via email seeking input on the development of the CP and OYAP, and input related to projects the City intends to fund in FY 2020-21. Each cooperating city is responsible for carrying out their own CDBG citizen participation and application process. The expected outcome is to identify and evaluate resources, opportunities, strategies, and other efforts to address the needs and challenges impacting the most vulnerable population groups within the City and County.
13	Agency/Group/Organization	City of Norco
	Agency/Group/Organization Type	Other government - Local Civic Leaders
	What section of the Plan was addressed by Consultation?	Citizen Participation Process
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A Memorandum of Request for Participation was sent to the City via email seeking input on the development of the CP and OYAP, and input related to projects the City intends to fund in FY 2020-21. Each cooperating city is responsible for carrying out their own CDBG citizen participation and application process. The expected outcome is to identify and evaluate resources, opportunities, strategies, and other efforts to address the needs and challenges impacting the most vulnerable population groups within the City and County.
14	Agency/Group/Organization	CITY OF SAN JACINTO
	Agency/Group/Organization Type	Other government - Local Civic Leaders
	What section of the Plan was addressed by Consultation?	Citizen Participation Process

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A Memorandum of Request for Participation was sent to the City via email seeking input on the development of the CP and OYAP, and input related to projects the City intends to fund in FY 2020-21. Each cooperating city is responsible for carrying out their own CDBG citizen participation and application process. The expected outcome is to identify and evaluate resources, opportunities, strategies, and other efforts to address the needs and challenges impacting the most vulnerable population groups within the City and County.
15	Agency/Group/Organization	City of Wildomar
	Agency/Group/Organization Type	Other government - Local Civic Leaders
	What section of the Plan was addressed by Consultation?	Citizen Participation Process
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A Memorandum of Request for Participation was sent to the City via email seeking input on the development of the CP and OYAP, and input related to projects the City intends to fund in FY 2020-21. Each cooperating city is responsible for carrying out their own CDBG citizen participation and application process. The expected outcome is to identify and evaluate resources, opportunities, strategies, and other efforts to address the needs and challenges impacting the most vulnerable population groups within the City and County.
16	Agency/Group/Organization	PATH OF LIFE MINISTRIES
	Agency/Group/Organization Type	Services-homeless

	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A Memorandum of Request for Participation was sent to the Organization via email seeking input regarding the homeless programs and services they provide. The expected outcome is to identify and evaluate resources, opportunities, strategies, and other efforts to address the needs and challenges impacting these most vulnerable groups within the County.
17	Agency/Group/Organization	Coachella Valley Housing Coalition
	Agency/Group/Organization Type	Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Program Services Consultation-Housing
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A Memorandum of Request for Participation was sent to the Organization via email seeking input regarding the housing programs and services they provide. The expected outcome is to identify and evaluate resources, opportunities, strategies, and other efforts to address the needs and challenges impacting these most vulnerable groups within the County.

18	Agency/Group/Organization	Desert AIDS Project, Inc.
	Agency/Group/Organization Type	Services-Persons with HIV/AIDS
	What section of the Plan was addressed by Consultation?	Program services consultation
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A Memorandum of Request for Participation was sent to the Organization via email seeking input regarding the support programs and services they provide including housing, case management, and counseling. The expected outcome is to identify and evaluate resources, opportunities, strategies, and other efforts to address the needs and challenges impacting these most vulnerable groups within the County.
19	Agency/Group/Organization	Family Services of the Desert
	Agency/Group/Organization Type	Services-Victims of Domestic Violence Emergency Food Distribution
	What section of the Plan was addressed by Consultation?	Program Service Consultation
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A Memorandum of Request for Participation was sent to the Organization via email seeking input regarding the counseling and family support services and food programs they provide. The expected outcome is to identify and evaluate resources, opportunities, strategies, and other efforts to address the needs and challenges impacting these most vulnerable groups within the County.

20	Agency/Group/Organization	FOOTHILL AIDS PROJECT
	Agency/Group/Organization Type	Services-Persons with HIV/AIDS
	What section of the Plan was addressed by Consultation?	Program services consultation
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A Memorandum of Request for Participation was sent to the Organization via email seeking input regarding the support services they provide including housing, case management, transportation, and counseling for individuals with HIV/AIDS. The expected outcome is to identify and evaluate resources, opportunities, strategies, and other efforts to address the needs and challenges impacting these most vulnerable groups within the County.
21	Agency/Group/Organization	Martha's Village and Kitchen
	Agency/Group/Organization Type	Services - Housing Services-homeless Services-Health Services-Education
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Program services consultation

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A Memorandum of Request for Participation was sent to the Organization via email seeking input regarding the emergency shelter housing, medical care, food program, counseling, and career development services they provide to homeless families and individuals. The expected outcome is to identify and evaluate resources, opportunities, strategies, and other efforts to address the needs and challenges impacting these most vulnerable groups within the County.
22	Agency/Group/Organization	Habitat for Humanity Inland Valley
	Agency/Group/Organization Type	Housing Services - Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Housing Repair for Suitable Living Environment
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A Memorandum of Request for Participation was sent to the Organization via email seeking input regarding the housing programs and services they provide. The expected outcome is to identify and evaluate resources, opportunities, strategies, and other efforts to address the needs and challenges impacting these most vulnerable groups within the County
23	Agency/Group/Organization	SAFE ALTERNATIVES FOR EVERYONE, INC.
	Agency/Group/Organization Type	Housing Services-Victims of Domestic Violence Shelter

	What section of the Plan was addressed by Consultation?	Program services consultation-Victims of Domestic Violence
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A Memorandum of Request for Participation was sent to the Organization via email seeking input regarding the safety, education, and crisis intervention services they provide. The expected outcome is to identify and evaluate resources, opportunities, strategies, and other efforts that address the needs and challenges impacting those that have experienced or are at-risk of abuse and violence within the County.
24	Agency/Group/Organization	SMALL BUSINESS DEVELOPMENT CENTER
	Agency/Group/Organization Type	Business Leaders Economic Development
	What section of the Plan was addressed by Consultation?	Program services consultation-Employment/Business Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A Memorandum of Request for Participation was sent to the Organization via email seeking input regarding the business services, education, and resources they provide. The expected outcome is to identify and evaluate resources, opportunities, strategies, and other efforts to address the needs and challenges impacting the most vulnerable groups within the County.
25	Agency/Group/Organization	Valley-Wide Recreation and Park District
	Agency/Group/Organization Type	Services-Children

	What section of the Plan was addressed by Consultation?	Program services available to children/youth
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A Memorandum of Request for Participation was sent to the Organization via email seeking input regarding the recreation services and programs they provide. The expected outcome is to identify and evaluate resources, opportunities, strategies, and other efforts to address the needs and challenges impacting the most vulnerable groups within the County.
26	Agency/Group/Organization	Western Riverside Council of Governments
	Agency/Group/Organization Type	Business and Civic Leaders
	What section of the Plan was addressed by Consultation?	Market Analysis Program services consultation
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A Memorandum of Request for Participation was sent to the Department via email seeking input regarding their varied program topics including transportation, environment, energy, economy, and health. The expected outcome is to identify and evaluate resources, opportunities, strategies, and other efforts to address the needs and challenges impacting the most vulnerable groups within the County.
27	Agency/Group/Organization	CITY OF BANNING
	Agency/Group/Organization Type	Other government - Local Civic Leaders

	What section of the Plan was addressed by Consultation?	Citizen Participation Process
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A Memorandum of Request for Participation was sent to the City via email seeking input on the development of the CP and OYAP, and input related to projects the City intends to fund in FY 2020-21. Each cooperating city is responsible for carrying out their own CDBG citizen participation and application process. The expected outcome is to identify and evaluate resources, opportunities, strategies, and other efforts to address the needs and challenges impacting the most vulnerable population groups within the City and County.
28	Agency/Group/Organization	CITY OF DESERT HOT SPRINGS
	Agency/Group/Organization Type	Other government - Local Civic Leaders
	What section of the Plan was addressed by Consultation?	Citizen Participation process
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A Memorandum of Request for Participation was sent to the City via email seeking input on the development of the CP and OYAP, and input related to projects the City intends to fund in FY 2020-21. Each cooperating city is responsible for carrying out their own CDBG citizen participation and application process. The expected outcome is to identify and evaluate resources, opportunities, strategies, and other efforts to address the needs and challenges impacting the most vulnerable population groups within the City and County.
29	Agency/Group/Organization	Riverside County Mental Health
	Agency/Group/Organization Type	Health Agency Other government - Local

	What section of the Plan was addressed by Consultation?	Program services consultation/Healthy living environment
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	
30	Agency/Group/Organization	GREATER RIVERSIDE HISPANIC CHAMBER OF COMMERCE
	Agency/Group/Organization Type	Business and Civic Leaders Economic Development
	What section of the Plan was addressed by Consultation?	Program services consultation
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A Memorandum of Request for Participation was sent to the Organization via email seeking input regarding their small business and economic development services and programs they provide. The expected outcome is to identify and evaluate resources, opportunities, strategies, and other efforts to address the needs and challenges impacting the most vulnerable groups within the County.
31	Agency/Group/Organization	COACHELLA VALLEY WOMEN'S BUSINESS CENTER
	Agency/Group/Organization Type	Economic Development

	What section of the Plan was addressed by Consultation?	Program services consultation - Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A Memorandum of Request for Participation was sent to the Organization via email seeking input regarding the services and programs they provide to entrepreneurs and innovators related to economic development. The expected outcome is to identify and evaluate resources, opportunities, strategies, and other efforts to address the needs and challenges impacting the most vulnerable groups within the County.
32	Agency/Group/Organization	COACHELLA VALLEY ECONOMIC PARTNERSHIP
	Agency/Group/Organization Type	Services-Education Economic Development
	What section of the Plan was addressed by Consultation?	Program services consultation
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A Memorandum of Request for Participation was sent to the Organization via email seeking input regarding the services and programs they provide to entrepreneurs and innovators related to economic development. The expected outcome is to identify and evaluate resources, opportunities, strategies, and other efforts to address the needs and challenges impacting the most vulnerable groups within the County.
33	Agency/Group/Organization	BOYS & GIRLS CLUB SAN GORGONIO PASS
	Agency/Group/Organization Type	Services-Children

	What section of the Plan was addressed by Consultation?	Program services - Children/Youth
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A Memorandum of Request for Participation was sent to the Organization via email seeking input regarding the youth/children services and programs they provide. The expected outcome is to identify and evaluate resources, opportunities, strategies, and other efforts to address the needs and challenges impacting the most vulnerable groups within the County.
34	Agency/Group/Organization	Riverside County Veterans Services
	Agency/Group/Organization Type	Other government - County Veteran Services
	What section of the Plan was addressed by Consultation?	Homelessness Needs - Veterans Program Services - Veterans
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A Memorandum of Request for Participation was sent to the Department via email seeking input regarding the veteran services they provide. The expected outcome is to identify and evaluate resources, opportunities, strategies, and other efforts to address the needs and challenges impacting these most vulnerable groups within the County.
35	Agency/Group/Organization	COLLEGE OF THE DESERT
	Agency/Group/Organization Type	Services-Education Services-Employment

	What section of the Plan was addressed by Consultation?	Program services consultation
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A Memorandum of Request for Participation was sent to College of the Desert via email seeking input regarding the educational and support services they provide. The expected outcome is to identify and evaluate resources, opportunities, strategies, and other efforts to address the needs and challenges impacting the most vulnerable groups within the County.
36	Agency/Group/Organization	Voices For Children
	Agency/Group/Organization Type	Services-Children
	What section of the Plan was addressed by Consultation?	Program service delivery consultation
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A Memorandum of Request for Participation was sent to Voices For Children (VFC) via email seeking input regarding the Court Appointed Special Advocate (CASA) services they provide in Riverside County. VFC recruits, trains, and supervises CASAs to advocate on behalf of Riverside County foster children in Court and in the community. The expected outcome is to identify and evaluate resources, opportunities, and other efforts that align with the County goals and objectives of helping to transform the lives of abused or abandoned children by providing crucial support through programs and services.

37	Agency/Group/Organization	COUNTY OF RIVERSIDE
	Agency/Group/Organization Type	Services - Broadband Internet Service Providers Services - Narrowing the Digital Divide Other government - County
	What section of the Plan was addressed by Consultation?	Market Analysis Vulnerability of occupants residing in Low/Mod Housing to natural hazard risks
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Review of the Departments websites and planning documents.
38	Agency/Group/Organization	RIVERSIDE COUNTY OFFICE ON AGING
	Agency/Group/Organization Type	Services-Elderly Persons Services-Persons with Disabilities Services-Employment Other government - County Outreach and support services
	What section of the Plan was addressed by Consultation?	Program service delivery

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A Memorandum of Request for Participation was sent to the Organization via email seeking input regarding the senior services and programs they provide. Issues they address are related to older Californians, to develop community-based systems of care that provide services which support independence within California's interdependent society, and which protect the quality of life of older persons and persons with functional impairments, and to promote citizen involvement in the planning and delivery of services. The expected outcome is to identify and evaluate resources, opportunities, strategies, and other efforts to address the needs and challenges impacting these most vulnerable groups within the County.
39	Agency/Group/Organization	State of California
	Agency/Group/Organization Type	Services - Broadband Internet Service Providers Services - Narrowing the Digital Divide Other government - State
	What section of the Plan was addressed by Consultation?	Market Analysis
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Review of the State of California websites. www.broadbandmap.ca.gov http://www.cpuc.ca.gov/Broadband_Availability/ The California Interactive Broadband Map is a tool for California citizens to find and investigate broadband services in their area. The map displays all of the broadband providers offering service within the area around a particular address. The data currently displayed represents the situation as of April 2019. The map is updated every year. This map was created by the team efforts of the California Public Utilities Commission (CPUC) Video Franchise / Broadband Deployment Group and the California State University Chico Research Foundation based on data supplied by internet service providers.

40	Agency/Group/Organization	Federal Communication Commission
	Agency/Group/Organization Type	Services - Broadband Internet Service Providers Services - Narrowing the Digital Divide Other government - Federal
	What section of the Plan was addressed by Consultation?	Public Housing Needs Market Analysis
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Review of the organization's website and planning documents. The National Broadband Plan, released by the FCC on March 17, 2010, sets out a roadmap for initiatives to stimulate economic growth, spur job creation and boost America's capabilities in education, health care, homeland security and more. https://www.fcc.gov/general/national-broadband-plan - https://broadbandmap.fcc.gov/#/https://www.fcc.gov/search/#q=Types%20of%20Broadband%20Connections
41	Agency/Group/Organization	COUNTY OF RIVERSIDE - TRANSPORTATION DEPARTMENT (TLMA)
	Agency/Group/Organization Type	Other government - County Natural Hazards/Risks
	What section of the Plan was addressed by Consultation?	Market Analysis Vulnerability of occupants residing in Low/Mod Housing to natural risks

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Review of the organization's website and planning documents (General Plan Safety Element).
42	Agency/Group/Organization	AMERICAN RED CROSS RIVERSIDE COUNTY CHAPTER
	Agency/Group/Organization Type	Nationwide nonprofit organization
	What section of the Plan was addressed by Consultation?	Vulnerability of occupants residing in Low/Mod Housing to natural hazard risks
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Review of the organization's website and planning documents (Disaster Relief and Community Preparedness).
43	Agency/Group/Organization	Federal Emergency Management Agency
	Agency/Group/Organization Type	Other government - Federal
	What section of the Plan was addressed by Consultation?	Vulnerability of occupants residing in Low/Mod Housing to natural hazard risks

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Review of the organization's website and planning documents (FEMA 2018-2022 Strategic Plan).
44	Agency/Group/Organization	U.S. Department of Commerce
	Agency/Group/Organization Type	Other government - Federal
	What section of the Plan was addressed by Consultation?	Community Resilience
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Review of the organization's National Institute Standards and Technology (NIST) website and planning documents. NIST's resilience research focuses on the impact of multiple hazards on buildings and communities and on post-disaster studies that can provide the technical basis for improved standards, codes, and practices used in the design, construction, operation, and maintenance of buildings and infrastructure systems.
45	Agency/Group/Organization	California Public Utilities Commission
	Agency/Group/Organization Type	Other government - State
	What section of the Plan was addressed by Consultation?	Broadband Opportunities to low-income populations

<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Review of the organization's National Telecommunications and Information Administration (NTIA) website and planning documents. NTIA programs and policymaking focus largely on expanding broadband Internet access and adoption in America, expanding the use of spectrum by all users, and ensuring that the Internet remains an engine for continued innovation and economic growth.</p>
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Identify any Agency Types not consulted and provide rationale for not consulting

The County attempted to invite and consult with many agency types involved in housing, homelessness, community development, and economic development activities. There was no decision to exclude any specific group. Many organizations simply did not respond to the invitation to participate.

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	County of Riverside Continuum of Care	The goal of these standards is to synthesize key elements of the HUD regulations with the processes and priorities of the Riverside County CoC to ensure that the CoC programs are administered fairly and methodically. These written standards have been developed in conjunction with ESG recipients (Riverside County Housing and Homelessness Department (COUNTY OF RIVERSIDE), City of Riverside, and the City of Moreno Valley), the CoC Collaborative Applicant and with service providers to allow for input on standards, performance measures and the process for full implementation of the standards throughout the CoC from the perspective of those organization that are directly providing homeless and housing services.

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
2019 County of Riverside Homeless Count & Survey	County of Riverside Department of Public Social Services	The point-in-time count helps develop strategies to help homeless individuals and families. The County has identified homelessness, rapid re-housing, and outreach services as a priority. http://dpss.co.riverside.ca.us/files/pit/2019-homeless-point-in-time-count-report.pdf
Ending Homelessness in Riverside County	Riverside County Executive Oversight Committee on Homelessness (EOCH)	The plan includes input from the Continuum of Care and strategies based on the HEARTH Act. The plan suggests: designing a homelessness prevention system that identifies those most likely to find themselves on the street and connects them to programs to keep them in housing; crafting a strategy to find housing for people who are losing their homes; calling for new affordable housing projects to set aside 20 percent of units for chronically homeless individuals and families; and boosting outreach to homeless people and recruitment of community volunteers to help them find housing. http://dpss.co.riverside.ca.us/files/pdf/homeless/hl-county-plan-v8-recommendations-011618.pdf
Riverside County General Plan -Housing Element 201	County of Riverside Planning Department	State law requires that the Housing Element consist of an identification and analysis of existing and projected housing needs, and a statement of goals, policies, quantified objectives, and programs for the preservation, improvement, and development of housing. Policies established in this plan help guide decision-making and sets forth an action program to implement housing goals in the OYAP for the purpose of creating decent housing and a suitable living environment. https://planning.rctlma.org/Portals/14/genplan/general_Plan_2017/elements/OCT17/Ch08_Housing_100317.pdf?ver=2017-10-23-162929-533
Child Care Needs Assessment and Strategic Plan Jul	Riverside County Child Care Consortium	The Plan was useful in the development of the Five-Year ConPlan and 2020-2021 OYAP as it assists in the alignment of the Riverside County Child Care Consortium's quantifiable goals and objectives to provide advocacy and resources in the establishment and support of quality, affordable, and accessible child care services for children and families in Riverside County through community partnerships, such as the County. http://consortiumels.org/PDFs/2015-2020_CCNA&Strategic_Plan.pdf

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Regional & Local Workforce Development Plans 2017-	Riverside County Workforce Development Board (WDB	<p>The Workforce Development Division, in partnership with the WDB, plans are designed to engage business and industry in identifying high quality jobs and designing training programs to prepare a competitive workforce by providing direction for prioritizing future initiatives, allocating limited resources, and focusing efforts on services that are relevant to business and industry, to individuals, and to the community. The goals related to improving educational and job readiness and increasing the number of residents with living wage jobs overlap with the CP and 2020-2021 OYAP.</p> <p>http://rivcoworkforce.com/Portals/0/WIB/Docs/Dev%20Plan%20Mod/Riverside%20Local%20Plan%20V10%20063017.pdf?ver=2019-07-25-111146-177</p>
2020 - 2021 Community Action Plan	Community Action Partnership of Riverside County (CAP)	<p>CAP identifies and addresses poverty related needs and resources in the community and establishes a detailed plan, goals, and priorities for delivering services to individuals and families most affected by poverty. The CAP Strategic Plan, similar to the County plan, supports activities that assist LMI families and individuals, homeless families and individuals, migrant or seasonal farm workers and elderly low-income individuals and families by helping to remove obstacles and solve problems that can block the achievement of self-sufficiency.</p> <p>https://www.capriverside.org/Portals/2/PDF/2020-2021%20CAP%20%20Final.pdf</p>
MHSA 3-Yr Program & Expenditure 19-20 Annual Plan	Riverside University Health System - Behavioral Health	<p>The Mental Health Services Act (MHSA) Program and Expenditure Plan was useful in the development of the CP and 2020-2021 OYAP as it expresses the type of programs designed that include treatment, case management, transportation, housing, crisis intervention, education/training, vocational and employment services as well as socialization and recreational activities focusing on community collaboration, cultural competence, client and family-driven services and systems, wellness focus, integrated service experiences for clients and families, as well as serving the unserved and underserved. Housing is also a large aspect of the Community services and supports component. The leveraging of resources and collaboration efforts, as well as with other community partners, works to achieve mutual goals and outcomes.</p> <p>https://www.rcdmh.org/Portals/0/PDF/MHSA%20Plan%20Updates/2020/MHSA%20Annual%20Plan%20Update%20FY%2019.20%20FINAL%20FINAL.pdf?ver=2019-08-14-134241-993</p>

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Community Health Improvement Plan 2016-2021	Riverside University Health System (RUHS) - Public Health	Strong partnerships and a common goal of improving the health for all Riverside County, led to the formation of the Riverside County Health Coalition in 2009 and the Healthy Riverside County Initiative in 2012. This created a foundation for a broader community health improvement movement known as SHAPE Riverside County. The Strategic Health Alliance Pursuing Equity (SHAPE) was formed in January 2015 to address health and social issues that impact the daily lives of Riverside County residents. Building on the strength of existing relationships, the SHAPE movement aims to leverage local resources and work with new and non-traditional partners. Together, this community partnership works to identify key health priorities and address them in innovative ways by aligning public and private interests. These goals are aligned with the County's CPD program objectives which seek to promote viable/suitable communities through partnerships, policies, systems, and initiatives. http://www.rivcoph.org/Portals/0/CHIP_Final_revised.pdf?ver=2016-11-14-110853-790
2016-2020 Area Plan on Aging	Riverside County Office on Aging	The Riverside County Office on Aging engages in outreach, education and advocacy activities, and develops comprehensive strategic plans (including the Area Plan) to assist adults as they age. This Area Plan illustrates how the Office on Aging is preparing to adapt to impending changes through the development of specific goals and objectives that focus on providing older adults with access to the services they need as they age, helping them to live strong and healthy lives, to provide them with options for choices about how, when and where they receive services. http://www.rivcocob.org/agenda/2016/05_24_16_files/03-12.pdf
2018-2021 Strategic Plan (Revised)	First 5 Riverside	The Riverside County Office on Aging engages in outreach, education and advocacy activities, and develops comprehensive strategic plans (including the Area Plan) to assist adults as they age. This Area Plan illustrates how the Office on Aging is preparing to adapt to impending changes through the development of specific goals and objectives that focus on providing older adults with access to the services they need as they age, helping them to live strong and healthy lives, to provide them with options for choices about how, when and where they receive services. http://www.rivcocob.org/agenda/2016/05_24_16_files/03-12.pdf

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
County of Riverside Homeless Count & Survey Report	County of Riverside Department of Public Social Services	The point-in-time count helps develop strategies to help homeless individuals and families. The County has identified homelessness, rapid re-housing, and homelessness prevention services as a priority. http://dpss.co.riverside.ca.us/files/pit/2019-homeless-point-in-time-count-report.pdf
10-Year Strategy to End Homelessness	County of Riverside Continuum of Care	The 10-year strategy developed by the CoC, a network of private and public sector homeless service providers, and the County's OYAP both recommend courses of action to end and not merely manage or maintain homelessness. http://www.endhomeless.info/pdf/Riv_County-10year.pdf
Economic Development	County of Riverside Economic Development Department	The plan elaborates on the overlap of the collaboration and leveraging of financial and human resources which are the cornerstone principles guiding Economic Development in the County. https://www.rivcoeda.org/Portals/0/2017%20Economic%20Development%20Plan.pdf?ver=2018-04-12-105011-367
County of Riverside Fair Housing Impediments Study	MDG Associates, Inc.	MDG Associates, Inc. (MDG) has been contracted by the County to prepare the Fair Housing Impediment Study. The Fair Housing Impediments Study is a requirement pursuant to HUD regulations. The value of the study is that it identifies and analyzes the most significant barriers affecting fair housing choices and outlines specific steps to address and overcome the effects of any impediments. Recommended strategies in the One Year Action Plan (OYAP) will be implemented by the County and results will be reported in the year-end Consolidated Annual Performance and Evaluation Report (CAPER).
Annual Plan	Housing Authority of the County of Riverside	Plan is used to express the Public Housing Authority's quantifiable goals and objectives for a 5-Year period. The primary mission of the Housing Authority is to provide affordable, decent, safe and sanitary housing opportunities to LMI families, elderly, and disabled persons, while supporting programs to foster economic self-sufficiency which overlap with those proposed by the County. http://www.harivco.org/Resources/ConsolidatedPlanforRiversideCounty/tabid/114/Default.aspx

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Child Care Needs Assessment and Strategic Plan	Riverside County Child Care Consortium	The Plan was useful in the development of the Five-Year ConPlan and 2020-2021 OYAP as it assists in the alignment of the Riverside County Child Care Consortium's quantifiable goals and objectives to provide advocacy and resources in the establishment and support of quality, affordable, and accessible child care services for children and families in Riverside County through community partnerships, such as the County. http://consortiumels.org/PDFs/2015-2020_CCNA&Strategic_Plan.pdf
Regional & Local Workforce Development Plan: 2017-	Riverside County Workforce Development Board	The Workforce Development Division, in partnership with the WDB, plans are designed to engage business and industry in identifying high quality jobs and designing training programs to prepare a competitive workforce by providing direction for prioritizing future initiatives, allocating limited resources, and focusing efforts on services that are relevant to business and industry, to individuals, and to the community. The goals related to improving educational and job readiness and increasing the number of residents with living wage jobs overlap with the CP and 2020-2021 OYAP. http://www.rivcoworkforce.com/Portals/0/WIB/Docs/RegionalPlan_Final_March2017.pdf?ver=2017-12-09-152805-640
2018-2022 Community Action Plan	Community Action Partnership of Riverside County	CAP identifies and addresses poverty related needs and resources in the community and establishes a detailed plan, goals, and priorities for delivering services to individuals and families most affected by poverty. The CAP Strategic Plan, similar to the County plan, supports activities that assist LMI families and individuals, homeless families and individuals, migrant or seasonal farm workers and elderly low-income individuals and families by helping to remove obstacles and solve problems that can block the achievement of self-sufficiency. https://www.capriverside.org/Portals/0/Strategic_Plan_2018-2022_Final.pdf

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
MHSa 3-Yr Program & Expenditure Plan FY17-FY 20	Riverside University Health System - Behavioral Health	<p>The Mental Health Services Act (MHSA) Program and Expenditure Plan was useful in the development of the CP and 2020-2021 OYAP as it expresses the type of programs designed that include treatment, case management, transportation, housing, crisis intervention, education/training, vocational and employment services as well as socialization and recreational activities focusing on community collaboration, cultural competence, client and family-driven services and systems, wellness focus, integrated service experiences for clients and families, as well as serving the unserved and underserved. Housing is also a large aspect of the Community services and supports component. The leveraging of resources and collaboration efforts, as well as with other community partners, works to achieve mutual goals and outcomes.</p> <p>http://www.rcdmh.org/Portals/0/PDF/FINAL%207%2025%202017_Riverside%20County%20MHSA%203%20Year%20Plan%20FY17_18%20Thru%20FY19_20.pdf?ver=2017-09-20-080534-700</p>
Area Plan on Aging: The Changing Face of Aging	Riverside County Office on Aging	<p>The Riverside County Office on Aging engages in outreach, education and advocacy activities, and develops comprehensive strategic plans (including the Area Plan) to assist adults as they age. This Area Plan illustrates how the Office on Aging is preparing to adapt to impending changes through the development of specific goals and objectives that focus on providing older adults with access to the services they need as they age, helping them to live strong and healthy lives, to provide them with options for choices about how, when and where they receive services. http://www.rcaging.org/Portals/0/uploads/Publications/Area_Plan_2016-2020.pdf?ver=2017-03-22-084927-517</p>

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Riverside County Broadband Master Plan	County of Riverside - RIVCO Connect	<p>In large segments of Riverside County, as well as across the country, residents have no access to high-speed internet service or broadband. Approximately 58% of the total population who are without broadband reside in rural, unincorporated, and tribal communities. These Riverside County residents, numbering almost 100,000 in total, are the individuals most at risk of falling behind in the 21st Century world of information, the 21st Century economy, and occupy the have-not-side of the Digital Divide. RIVCOconnect is a Riverside County initiative, supported by the Riverside County Board of Supervisors and Executive Office, and led by Riverside County Information Technology (RCIT), that seeks to remove the barriers that today obstruct service providers from building out an improved communications infrastructure to 21st century capabilities.</p> <p>https://data.countyofriverside.us/RIVCOconnect-Broadband/Broadband-Master-Plan-For-Riverside-County/gyry-nit5/data?pane=manage</p>
California Interactive Broadband Map	State of California	<p>The California Interactive Broadband Map is a tool for California citizens to find and investigate broadband services in their area. The map displays all of the broadband providers offering service within the area around a particular address. The data currently displayed represents the situation as of December 31, 2017. The map is updated every year. This map was created by the team efforts of the California Public Utilities Commission (CPUC) Video Franchise / Broadband Deployment Group and the California State University Chico Research Foundation based on data supplied by internet service providers.</p> <p>https://www.cpuc.ca.gov/Broadband_Availability/</p>
The National Broadband Plan	Federal Communication Commission (FCC)	<p>The National Broadband Plan, released by the FCC on March 17, 2010, sets out a roadmap for initiatives to stimulate economic growth, spur job creation and boost America's capabilities in education, health care, homeland security and more. https://transition.fcc.gov/national-broadband-plan/national-broadband-plan.pdf</p>

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Operational Area Multi-Jurisdiction Local Hazard M	County of Riverside TLMA	<p>The County of Riverside Emergency Management Department (EMD) enhances the safety and security of the whole community by leading the efforts to mitigate, prepare for, respond to, and recover from emergencies and disasters. Since the creation of EMD in May 2015, the department diligently works to implement a novel, all-hazards approach to emergency mgmt. with integrated programs for our Riverside County Operational Area stakeholders. EMD addresses the four phases of emergency management - mitigation, preparation, response and recovery in a unified manner that creates recognized leadership in the fields of emergency management and emergency medical services. Partners: Sheriff, CAL OES, CHP, CALTRANS, FEMA, Homeland Security, CAL Fire, County Trans, CAL Dept. of Public Health, Riverside University Health System.</p> <p>https://countyofriverside.us/Residents/Emergencies/AlertRivCo.aspxhttp://www.rivcoemd.org/Portals/0/EMD%202018-2021%20Strategic%20Plan_1.pdf</p>
Disaster Relief and Community Preparedness	American Red Cross	<p>Disaster Relief and Community Preparedness: The American Red Cross Desert to the Sea Region serves Orange, Riverside, and San Bernardino Counties. As one of Southern California's leading non-profit agencies, the Desert to the Sea Region serves a total of 128 cities and unincorporated areas and over 7,900,000 people. The American Red Cross exists to provide compassionate care to those in need. Our generous donors, volunteers and employees are part of a nationwide network committed to preventing and relieving suffering here at home, across the country, and around the world. The Red Cross empowers ordinary people to perform extraordinary acts in emergency situations. They train, mobilize, and connect donors and volunteers to those in urgent need.</p> <p>https://www.redcross.org/local/california/desert-to-the-sea/about-us/our-work/community-preparedness.htmlhttps://www.redcross.org/get-help/how-to-prepare-for-emergencies/make-a-plan.html</p>

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Emergency Departments Strategic Plan 2018-2021	County of Riverside- Emergency Management Department	<p>The County of Riverside Emergency Management Department (EMD) enhances the safety and security of the whole community by leading the efforts to mitigate, prepare for, respond to, and recover from emergencies and disasters. Since the creation of EMD in May 2015, the department diligently works to implement a novel, all-hazards approach to emergency mgmt. with integrated programs for our Riverside County Operational Area stakeholders. EMD addresses the four phases of emergency management - mitigation, preparation, response and recovery in a unified manner that creates recognized leadership in the fields of emergency management and emergency medical services. Partners: Sheriff, CAL OES, CHP, CALTRANS, FEMA, Homeland Security, CAL Fire, County Trans, CAL Dept. of Public Health, Riverside University Health System.</p> <p>https://countyofriverside.us/Residents/Emergencies/AlertRivCo.aspxhttp://www.rivcoemd.org/Portals/0/EMD%202018-2021%20Strategic%20Plan_1.pdf</p>
General Plan - Safety Element	County of Riverside TLMA	<p>General Plan Safety Element: The Riverside County Emergency Services establishes the responsibilities of the various Riverside County agencies in times of a disaster. Disaster preparedness and response planning include identifying short-term actions to reduce the scope of an emergency and managing necessary resources in the event of a disaster. After any disaster, particularly an earthquake, short-term disaster recovery requires many operations that are less urgent than fire suppression or medical attention but are equally important. The intent of these policies is to build Riverside County into a sustainable, disaster-resistant community by accommodating natural hazards through planning, zoning, and mitigation, while preparing to respond to disasters until this goal is achieved.</p> <p>https://planning.rctlma.org/Portals/14/genplan/2019/elements/Ch06_Safety_080619.pdf</p>

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
FEMA 2018-2022 Strategic Plan	Federal Emergency Management Agency	The FEMA 2018-2022 Strategic Plan provides a framework for supporting the United States before, during, and after disasters and improving the Agency's execution of its fundamental mission of helping people. From 2018 to 2022, FEMA will focus on three main Strategic Goals and invite the whole community to adopt these shared priorities as well. FEMA will drive progress through 12 supporting Strategic Objectives. These Strategic Objectives highlight meaningful ways the Agency can focus on its workforce, simplify processes and procedures across FEMA, provide enhanced stewardship of funds, and better engage and support survivors. FEMA will develop individual strategies to help guide and shape each Strategic Objective and direct resources and funding to support these important areas. https://www.fema.gov/https://www.fema.gov/media-library/assets/documents/160940
State of California Emergency Plan	CAL OES- Governor's Office of Emergency Services	State of California Emergency Plan 2017 (PDF). On October 1, 2017, Governor Edmund G. Brown Jr. promulgated the 2017 edition of the State of California Emergency Plan (SEP). The SEP describes how response to natural or human-caused emergencies occurs in California. The plan is a requirement of the California Emergency Services Act (ESA), and describes: Methods for conducting emergency operations; The process for rendering mutual aid; Emergency services of government agencies; How resources are mobilized; How the public is informed; How continuity of government is maintained during an emergency; Hazard Mitigation (actions to reduce risk); and Preparedness and Recovery from disaster. https://www.caloes.ca.gov/PlanningPreparednessSite/Documents/California_State_Emergency_Plan_2017.pdf
Community Resilience Planning Guide	National Institute of Standards and Technology	NIST's resilience research focuses on the impact of multiple hazards on buildings and communities and on post-disaster studies that can provide the technical basis for improved standards, codes, and practices used in the design, construction, operation, and maintenance of buildings and infrastructure systems. https://www.nist.gov/topics/community-resilience/planning-guide

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Broadband Availability in Urban vs. Rural Areas	National Telecommunications and Information Administration	NTIAs Broadband USA promotes innovation and economic growth by supporting efforts to expand broadband connectivity and digital inclusion across America. https://www2.ntia.doc.gov/files/broadband-data/national-broadband-map-broadband-availability-in-rural-vs-urban-areas.pdf

Table 3 – Other local / regional / federal planning efforts

Narrative (optional)

The County attempted to invite and consult with many agency types involved in housing, homelessness, community development, and economic development. Participation and Assistance Memorandum Requests were sent to other County agencies/departments and to previous CPD applicants and non-profit agencies via email seeking input regarding the services and programs they provide. The expected outcome was to identify and evaluate other resources, opportunities, strategies, and efforts that also address the needs and challenges impacting low-to moderate-income population groups within the County. The County also reviewed several organization’s current plans to assess how other goals overlap, compliment, and/or address the needs of the County’s CPD program targeted populations.

The County’s program covers the unincorporated areas, participating cities, and one Joint/Metropolitan City. The County initiated its Citizen Participation (CP) process by notifying cities, community members, public/private sector agencies and departments, and those that may have an interest in the CDBG/ESG programs, to participate in the OYAP process through the Notice of Funding Availability (NOFA) process. In an effort to broaden public participation, the agency conducted Citizen Participation Public Meetings throughout the County’s CPD program area. These communities are representative of the unincorporated communities in the County with concentrations of LMI households, minority households, excessive poverty rates, and other community development needs.

Organizations were consulted on an individual and group basis, as well as part of public meetings and through written correspondence.

AP-12 Participation – 91.105, 91.200(c)

1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting

As required by HUD, regulation 24 CFR 91.105, the County complies with the Citizen Participation process to ensure adequate citizen involvement in the determination of community needs and investment in housing, homelessness, community development, and economic development. The County's approved Citizen Participation Plan (CPP) outlines the policies and procedures that were followed to encourage community outreach and community-wide participation in the development of the 2020-2021 OYAP. The CP process is explicitly designed to accommodate and encourage participation from LMI persons, residents of slums/blighted areas, LMI areas, minority groups, non-English speaking persons, persons with disabilities, and public housing residents. The County is committed to providing equal access for all persons. For example, assistance such as accommodations for bilingual interpretation and other assistance services for those with disabilities are available upon request. For this reason, many of our public notices, including notifications of CPD funding cycles, public hearings, and community meetings, are published in both English and Spanish.

It was determined that the most appropriate and effective methods to obtain input from residents, service providers, and other interested persons concerning community development needs, issues, and opportunities is through internet outreach, community meetings, public notices, public hearings, consultation feedback requests, memorandum of participation, and through the Urban County Participating Cities. Persons unable to participate in any aspect of the citizen participation process were invited to provide input and/or submit comments directly to the County.

The County also conducted extensive outreach by informing prior subrecipients, local agencies, and other potential applicants of the opportunity to apply for 2020-2021 funding by using the online application system available on the County's EDA website. Outreach included a Notice of Funding Availability (NOFA) with application instructions, an informational postcard sent to prior and interested applicants, and instructions to all cities participating in the County's Urban County Program on how to conduct their citizen participation process. Technical assistance was available and provided on August 5, 2019, through November 1, 2019, online application acceptance period.

In order to broaden public participation even further, County of Riverside contacted non-profit social service providers, special districts, and other County departments and agencies to respond to a consultation feedback and/or memorandum of participation request. Also, to solicit community opinions and concerns during the preparation of the Five-Year CP, the County developed and distributed, in English and Spanish, a comprehensive Housing and Community Development Needs Assessment survey to residents, service providers, and other stakeholders. The survey incorporated general need categories and various subcategories including, the need of providing services to children, elderly persons, persons with disabilities, persons with HIV/AIDS and their families, and homeless persons. Respondents were asked to rate each using high, medium, low, or no-need. The survey provided residents the opportunity to identify community needs that could be addressed through CPD programs over the next five years as well as assign priority among these needs. Priority needs that were established as a result of this survey continue to be addressed in the current OYAP.

The prioritization and investment decisions are a result of these collective efforts and served to identify immediate and long-range needs and objectives.

Citizen Participation Outreach

Sort Order	Mode of Outreach	Target Outreach	Summary of response/attendance	Summary of Comments received	Summary of Comments not accepted	URL (if applicable)
1	Internet Outreach	<p>Minorities</p> <p>Non-English Speaking - Specify other language: Spanish</p> <p>Persons with disabilities</p> <p>Non-targeted/broad community</p> <p>Residents of Public and Assisted Housing</p>	<p>Public notices were posted announcing the 2020-21 application cycle, funding availability for the 2020-21 FY, notice referencing the County-EDA website for an updated list inviting residents to participate in community meetings, invitation to attend public hearings to hear comments regarding the proposed, and final 2020-21 One Year Action Plan.</p>	<p>There were no public oral or written comments received regarding any internet postings. Refer to public meetings, public hearings, and newspaper ads below for additional information regarding comments.</p>	<p>The County invites and accepts all comments. There were no comments received.</p>	<p>http://www.rivcoeda.org/</p>

2	Surveys (including Web Based)	<p>Minorities</p> <p>Non-English Speaking - Specify other language: Spanish</p> <p>Persons with disabilities</p> <p>Non-targeted/broad community</p> <p>Residents of Public and Assisted Housing</p>	<p>A total of four hundred and twelve (412) residents responded to the Riverside County (2020-2021) Community Needs Assessment- Resident Survey.</p>	<p>Residents expressed the need for more programs to assist and house the homeless population, job development training for youth, job creation, neighborhood clean-ups, additional activities at local community centers for youth and seniors, services for abused and neglected children, center for disabled, park and recreation facilities, health facilities, fire station/equipment, street and sidewalk improvements, and additional law and code enforcement provided to the community.</p>	<p>The County invites and accepts all comments.</p>	<p>http://www.rivcoeda.org/http://www.rivcoeda.org/</p>
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3	Public Hearing	<p>Minorities</p> <p>Non-English Speaking - Specify other language: Spanish</p> <p>Persons with disabilities</p> <p>Non-targeted/broad community</p> <p>Residents of Public and Assisted Housing</p>	<p>The County reached out at five (5) community meetings to discuss the 2020-2021 OYAP of the 2019-2024 CP needs, goals, and strategies in relation to public facilities/ infrastructure improvements, economic development, public services, home improvement, and code enforcement.</p> <p>Approximately one hundred forty-seven (147) individuals were present at these community meetings attended by local officials, County staff, and community residents. On 10/09/19 a public notice was posted in the Press-Enterprise announcing the dates, times, and locations of the Citizen Participation meetings.</p>	<p>The public voiced their need for continued community clean-up and home improvement programs in their neighborhoods for LMI residents and seniors. Residents also expressed the need for more programs to assist and house the homeless population, job development training for youth, additional activities at local community centers for youth and seniors, food programs, local school upgrades, and additional law and code enforcement provided to the community. In addition, there were inquiries regarding how CDBG funds can</p>	<p>The County invites all comments, all comments were accepted.</p>	
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				<p>be utilized as well as a discussion on past/current funding. The Communities were also notified of the current application dates and process.</p>		
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4	Newspaper Ad	<p>Minorities</p> <p>Non-English Speaking - Specify other language: Spanish</p> <p>Persons with disabilities</p> <p>Non-targeted/broad community</p> <p>Residents of Public and Assisted Housing</p>	<p>A 30-day public notice (PN) was posted in the Press Enterprise (PE) on 8/15/19 publicizing the 2020-2021 CDBG/ESG application cycle and Notice of Funding Availability (NOFA) for FY 2020-21 and on 10/09/19 a PN announced the dates, times, and locations of the Citizen Participation meetings. On 1/10/19 a 30-day PN was posted in the PE announcing the 2/11/2020 Public Hearing, held before the Board of Supervisors of the County of Riverside to hear public comments regarding the needs and proposed uses of the 2020-2021 CPD program funds. Representatives from eight (8) organizations made presentations seeking CDBG and/or ESG funds. Two (2) organization that could not attend submitted their</p>	<p>Other than the eight (8) applicants who spoke at the 2/11/2020 PH, and two (2) organization that could not attend submitted their proposed project summary in writing, all of which were entered into record. One additional project summary was received 2/11/2020. For the final Board approval of the 2020-2021 OYAP on 5/19/2020.</p>	<p>The County invites all comments, all comments are accepted.</p>	
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		<p>proposed project summary in writing prior to the 2/11/2020 Public Hearing, all of which were entered into the record. Written and oral public comments could be submitted until 5:00 PM 2/10/2020. One (1) additional organization submitted a project summary that was received 2/11/2020. On 4/17/2020 a 30-day PN was posted in the Press Enterprise announcing that the Board of Supervisors of the County of Riverside, on 5/19/2020, would hear comments or views of affected citizens, public agencies, and other interested parties on the final 2020-2021 OYAP. Written and oral public comments could be submitted until 12:00 PM on 5/18/2020.</p>			
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5	Public Hearing	<p>Minorities</p> <p>Non-English Speaking - Specify other language: Spanish</p> <p>Persons with disabilities</p> <p>Non-targeted/broad community</p> <p>Residents of Public and Assisted Housing</p>	<p>Representatives from approximately eight (8) agencies attended the 2/11/2020 public hearing to present on behalf of their application(s) for the 2020-2021 CDBG/ESG funding. Two (2) organization that could not attend submitted their proposed project summary in writing prior to the 2/11/2020 Public Hearing, all of which were entered into the record. One (1) additional project summary was received 2/11/2020.</p>	<p>There were eight (8) agencies that spoke at the 2/11/2020 public hearing. Two (2) organization that could not attend submitted their proposed project summary in writing, all of which were entered into the record. One (1) additional project summary was received 2/11/2020. For the final Board approval of the 2020-2021 OYAP on 5/19/2020.</p>	<p>The County invites all comments, all comments are accepted.</p>	
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6	ESG Consultation Feedback Form	<p>Minorities</p> <p>Non-English Speaking - Specify other language: Spanish</p> <p>Persons with disabilities</p> <p>Residents of Public and Assisted Housing</p> <p>County COC members</p>	<p>A total of 7 (seven) applications were submitted to the County. The County received fourteen (14) Consultation Feedback Forms from County CoC members, with comments regarding needs, gaps, and other recommendations on how the 2020-2021 County ESG allocation should align with the County's Five-Year CP and the Recommended County Plan to End Homelessness.</p>	<p>Amounts suggested are in alignment with the HUD/ESG guidelines, as well as the projected service needs in Riverside County.</p>	<p>The County invites all comments, all comments are accepted.</p>	<p>http://dpss.co.riverside.ca.us/files/pdf/homeless/hl-county-plan-v8-recommendations-011618.pdf</p>
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7	Memorandum of Participation Outreach	<p>Minorities</p> <p>Non-English Speaking - Specify other language: Spanish</p> <p>Persons with disabilities</p> <p>Non-targeted/broad community</p> <p>Residents of Public and Assisted Housing</p> <p>County Agencies/Departments and Previous CPD Applicants/Non-Profit Agencies</p>	<p>The County attempted to invite and consult with many agency types involved in housing, homelessness, community development, and economic development. Seven (7) Participation and Assistance Memorandum Requests were sent to other County agencies/ departments and thirty-one (31) were sent to previous CPD applicants and non-profit agencies. Thirteen (13) agencies submitted a brief summary of current goals, objectives, and effectiveness of the services and/or programs provided by their organizations, available resources, and current plans, all that address the needs of the County's CPD program targeted populations.</p>		<p>The County invites all comments, all comments are accepted.</p>	
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8	Urban County Participating Cities	<p>Minorities</p> <p>Non-English Speaking - Specify other language: Spanish</p> <p>Persons with disabilities</p> <p>Non-targeted/broad community</p> <p>Residents of Public and Assisted Housing</p>	<p>The County strongly encourages the thirteen (13) Participating Cities and one (1) Joint Metro City in the Urban County CDBG program to facilitate and support the participation of all their residents by providing an opportunity for them to participate in the prioritization of community development needs, activities, and projects to be funded with CDBG, as well as ESG and HOME.</p>	<p>Each cooperating city and joint metro city that didn't previously receive an advancement, at the approval of their City Council submitted CDBG project requests to be funded in FY 2020-2021 to address identified priority Community Development Needs. Cumulatively a total of twenty-nine (29) City applications were received and of those twenty-eight (28) projects were funded by the cities.</p>		
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Table 4 – Citizen Participation Outreach

Expected Resources

AP-15 Expected Resources – 91.220(c)(1,2)

Introduction

In order to receive CPD funding, the County must develop and submit a Consolidated Plan every five years and One Year Action Plan for each of the five years to the U.S. Department of Housing and Urban Development (HUD). The County of Riverside anticipates receiving an annual allocation of CDBG, HOME, and ESG funds from HUD over the next five years for activities that provide decent housing, suitable living environments, and expanded economic opportunities for its residents. These funds are intended to help meet priority needs identified throughout the County. Detailed information on the resources the County expects to receive and the activities to be undertaken to meet the priority needs are identified in the OYAP. The County anticipates receiving approximately \$11,232,979 in CPD funding for the 2020-2021 program year. The anticipated HUD-CPD appropriates are: \$8,059,621 CDBG program funds, including Lake Elsinore (Metro-City); \$2,531,648 HOME program funds, including the Community Housing Development Organizations (CHDO); and \$641,710 ESG program funds. Included in the County allocation is a separate CDBG allocation of \$596,653 for the City of Lake Elsinore, a Joint Metro City/Urban County participant, which is received from HUD on an annual basis.

A continuing challenge of the County and our Participating Cities is securing funding and resources adequate to effectively address the community, economic, and social needs of residents and communities in the Urban County area. As with most of the priority goals, the needs far outweigh the County's available resources. Current CPD funding and other community development resources are insufficient to address all the needs of low- and moderate-income persons or special needs residents in the County's CPD program area. It is anticipated that funding for affordable housing and community development programs will remain limited. Given these circumstances, the County will strive to make progress in implementing its public facility and community service programs.

The following section summarizes the major sources of funding available to carry out housing and community development activities in the Urban County. This section also identifies the County's second year and projected funding levels over the five-year plan period for formula grant programs (CDBG, HOME, and ESG). Funds are available from the following categories:

Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	8,059,621			8,059,621		
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	2,531,648	350,000		2,881,648	8,644,944	The County expects an allocation of \$2,531,648 for the Second year, 2019-2024. Refer to 2020-2021 Action Plan for breakdown.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
ESG	public - federal	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing	641,710			641,710		

Table 4 - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

As in the past, the County and cooperating cities have been as creative as possible to find other additional sources of funding in order to develop and deliver efficient and cost effective projects. CDBG, HOME, and ESG funded activities will be leveraged, as required and whenever possible, with additional federal, state, local, private, and/or other sources of support, for their specific type of services. The County will comply with applicable federal regulations for the matching requirements for the HOME and ESG programs. The match for both programs is reported annually in the Consolidated Annual Performance and Evaluation Reporting (CAPER).

The Emergency Solutions Grant program has a mandatory matching grant requirement for sub recipients. It is anticipated that the County will leverage or match more than seven times its annual ESG allocation with Federal, State, and private resources. Affordable Housing- HOME Program regulations require a twenty-five percent (25%) non-Federal match for every HOME dollar expended. Funds set-aside for program administration and for Community Housing Development Organization (CHDO) technical assistance/capacity building is exempt from this matching requirement. The match must be met by the end of the Federal fiscal year in which the expenditure occurred. This requirement is not project-specific but rather program-wide.

The County expects to leverage CPD funds with the following funding sources to assist in accomplishing the goals of the Five-Year Consolidated Plan:

- As the County of Riverside Project Applicant and Collaborative Applicant, DPSS can effectively leverage additional federal and state funds and in-kind support, including mainstream public assistance programs. These resources are also leveraged through each of the twenty (20) projects under the HUD CoC Program. The HUD CoC Consolidated Application for CoC Programs 2019-20 was awarded a total amount of \$10,106,803.00. The resources leveraged are committed through the CoC sub recipient collaborations and partnerships and include mainstream resources that homeless clients are linked to, such as supportive services, case management, employment, life skills training, education, etc. These partnerships have been established through the annual CoC Consolidated Application and CoC network program activities.
- Section 8 the Housing Authority receives an annual allocation to administer the Housing Choice Voucher Program (also known as Section 8) authorized by the U.S. Housing Act of 1937. The Section 8 program provides permanent rental subsidies in the form of vouchers for use in the private rental market thereby making market rate housing affordable to extremely low and low income families. The Section 8 program has the added benefit of providing income to local landlords who participate in the program which strengthens the local rental market.
- The leveraging of public and private funds is critical to the success of HOME projects. In order to provide sufficient financial support, most HOME projects require layered funding. The following is a list of some of the possible funding sources that may be used in conjunction with HOME funds: Limited Partner Tax Credit Equity; California Housing Finance Agency (CalHFA) funds; California Department of Housing and Community Development Multifamily Housing Program (MHP) funds; and Federal Home Loan Bank Affordable Housing Program (AHP) funds.

If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

When redevelopment agencies were terminated in California, the Housing Authority of the County of Riverside (HACR) was designated as the housing successor to the former Redevelopment Agency for the County of Riverside and former Coachella Redevelopment Agency. The assets of these two agencies included 104 vacant parcels scattered throughout the County. Some of these properties are located in areas of low-income populations. The HACR has successfully developed 39 of the infill parcels by partnering with a nonprofit developer and built 39 self-help single family

HACR is continuing to work with affordable housing developers to develop the other vacant parcels. It is anticipated that the development of these properties will have a positive impact on these areas, by providing investment, affordable housing, and other services in these areas.

Discussion

Refer to discussion above.

Annual Goals and Objectives

AP-20 Annual Goals and Objectives

Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	First Time Homebuyer Assistance	2019	2023	Affordable Housing	Countywide	First-Time Home Buyer Assistance	HOME: \$949,368	Direct Financial Assistance to Homebuyers: 20 Households Assisted
2	Expand the Affordable Rental Housing Stock	2019	2023	Affordable Housing		Expand the Affordable Rental Housing Stock	HOME: \$899,368	Rental units constructed: 40 Household Housing Unit
3	Improve the Conditions of Substandard Housing	2019	2023	Affordable Housing		Improve the Conditions of Substandard Housing	HOME: \$200,000	Rental units rehabilitated: 10 Household Housing Unit
4	Address Farmworker Housing Needs	2019	2023	Affordable Housing		Address Farmworker Housing Needs	HOME: \$200,000	Rental units constructed: 10 Household Housing Unit

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
5	CHDO Set Aside	2019	2023	Affordable Housing		CHDO Set Aside	HOME: \$379,748	Rental units constructed: 5 Household Housing Unit
6	Public Services - SL-1	2019	2023	Homeless Non-Homeless Special Needs Non-Housing Community Development Public Service	Countywide Supervisory Districts Cooperating Cities Metro City	Public Services - SL-1	CDBG: \$638,323	Public service activities for Low/Moderate Income Housing Benefit: 1900 Households Assisted
7	Public Services - SL-2	2019	2023	Non-Housing Community Development Public Service	Countywide County of Riverside LMA Cooperating Cities Metro City	Public Services - SL-2	CDBG: \$71,380	Public service activities other than Low/Moderate Income Housing Benefit: 200 Persons Assisted
8	Public Services - SL-3	2019	2023	Non-Homeless Special Needs Non-Housing Community Development Public Service	Countywide County of Riverside LMA Supervisory Districts Cooperating Cities	Public Services - SL-3	CDBG: \$20,000	Public service activities other than Low/Moderate Income Housing Benefit: 1000 Persons Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
9	Public Facility/Infrastructure - SL-1	2019	2023	Non-Homeless Special Needs Non-Housing Community Development Public Facility/Infrastructure	Countywide County of Riverside LMA Supervisorial Districts Cooperating Cities Metro City	Public Facility/Infrastructure - SL-1	CDBG: \$2,852,611	Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit: 112000 Households Assisted
10	Public Facility/Infrastructure - SL- 3	2019	2023	Non-Housing Community Development Public Facility/Infrastructure	Countywide County of Riverside LMA Supervisorial Districts Cooperating Cities Metro City	Public Facility/Infrastructure - SL-3	CDBG: \$1,948,032	Public service activities other than Low/Moderate Income Housing Benefit: 100000 Persons Assisted
11	Code Enforcement - SL-3	2019	2023	Code Enforcement	Countywide County of Riverside LMA Supervisorial Districts Cooperating Cities	Code Enforcement - SL-3	CDBG: \$50,000	Housing Code Enforcement/Foreclosed Property Care: 74000 Household Housing Unit

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
12	Economic Development - EO-1	2019	2023	Business/Jobs	Countywide Supervisory Districts Cooperating Cities	Economic Development - EO-1	CDBG: \$199,709	Businesses assisted: 15 Businesses Assisted
13	Rehabilitation - DH-2	2019	2023	Rehabilitation - DH-2	Countywide County of Riverside LMA Supervisory Districts Cooperating Cities	Rehabilitation - DH-2	CDBG: \$667,642	Homeowner Housing Rehabilitated: 22 Household Housing Unit
14	Homelessness - SL-1	2019	2023	Homeless	Countywide County of Riverside LMA Supervisory Districts Cooperating Cities Metro City	Homelessness - SL-1	ESG: \$385,026	Homelessness Prevention: 140 Persons Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
15	Homelessness - DH-2	2019	2023	Homeless	Countywide County of Riverside LMA Supervisorial Districts Cooperating Cities Metro City	Homeless - DH-2	ESG: \$208,556	Tenant-based rental assistance / Rapid Rehousing: 28 Households Assisted Homelessness Prevention: 37 Persons Assisted
16	Administration	2019	2023	Administration	Administration	Administration	CDBG: \$1,611,924 HOME: \$253,164 ESG: \$48,128	Other: 0 Other

Table 5 – Goals Summary

Goal Descriptions

1	Goal Name	First Time Homebuyer Assistance
	Goal Description	The County of Riverside by allocating HOME funds will expand the affordable rental housing stock through the construction of new affordable housing units.
2	Goal Name	Expand the Affordable Rental Housing Stock
	Goal Description	The County of Riverside by allocating HOME funds will expand the affordable rental housing stock through the construction of new affordable housing units.
3	Goal Name	Improve the Conditions of Substandard Housing
	Goal Description	
4	Goal Name	Address Farmworker Housing Needs
	Goal Description	The County of Riverside through the allocation of HOME funds will address farmworker housing issued through the construction and/or rehabilitation of affordable housing units.
5	Goal Name	CHDO Set Aside
	Goal Description	The County of Riverside, per HUD regulation will set aside 15% of HOME allocation for qualified Community Housing and Development Organizations.

6	Goal Name	Public Services - SL-1
	Goal Description	<p>The County's overall objective is to ensure that opportunities and services are provided to improve the quality of life and independence for lower-income persons and ensure access to programs that are related to a variety of social concerns. The County's five-year objectives are to establish, improve, and expand existing public services. As described on the Needs Assessment Section, there is a high need for a variety of essential Public Services. The primary objective of these public service activities is to provide a suitable living environment to meet the specific performance outcome of availability/accessibility.</p> <p>In FY 2020-2021, the County will allocate funds in this category to homeless operation costs, food pantries, community services, youth services, senior services, handicapped services, substance abuse services, services for battered and abused spouses, childcare services, referral services, health services, services for abused and neglected children, and mental health services.</p>
7	Goal Name	Public Services - SL-2
	Goal Description	<p>The County's overall objective is to ensure that opportunities and services are provided to improve the quality of life and independence for lower-income persons and ensure access to programs that are related to a variety of social concerns. The County's five-year objectives are to establish, improve, and expand existing public services. As described on the Needs Assessment Section, there is a high need for a variety of essential Public Services. The primary objective of these public service activities is to provide a suitable living environment to meet the specific performance outcome of affordability.</p> <p>In FY 2020-2021, the County will allocate funds in this category to youth services, after-school programs, childcare services, kin care, senior services, and services for abused and neglected children.</p>

8	Goal Name	Public Services - SL-3
	Goal Description	<p>The County's overall objective is to ensure that opportunities and services are provided to improve the quality of life and independence for lower-income persons and ensure access to programs that are related to a variety of social concerns. The County's five-year objectives are to establish, improve, and expand existing public services. As described on the Needs Assessment Section, there is a high need for a variety of essential Public Services. The primary objective of these public service activities is to provide a suitable living environment to meet the specific performance outcome of sustainability - Promoting Livable or Viable Communities.</p> <p>In FY 2020-2021, the County will allocate funds in this category to community and neighborhood cleanup events, and direct costs associated with providing information on health and safety ordinances, and neighborhood resources available to sustain and improve communities countywide.</p>

9	Goal Name	Public Facility/Infrastructure - SL-1
	Goal Description	<p>Public facility investments can increase access to support services and lead to better coordination among service providers. Objectives established to meet priority needs include: provide or expand public facilities and community centers, to include those that serve special needs, such as child care centers, senior centers, youth centers, park and recreation facilities, neighborhood facilities, health facilities, facilities for abused and neglected children, and facilities for AIDS patients; and develop multi-agency/multi-service centers to deliver services more efficiently and effectively.</p> <p>The primary objective of the proposed improvements in FY 2020-2021 are to maintain quality and adequate infrastructure and ensure access for the mobility impaired. Objectives established to meet priority needs include: construct, improve, or replace infrastructure such as curbs, gutters, sidewalks, water/sewer, and flood drains in lower-income areas to improve community health and safety; provide street and sidewalk repairs to increase safety and access in lower-income neighborhood; increase community access through ADA improvements.</p> <p>The primary objective of these public facility and infrastructure activities is to provide a suitable living environment to meet the specific performance outcome of availability/accessibility.</p>
10	Goal Name	Public Facility/Infrastructure - SL- 3
	Goal Description	<p>Public facility/infrastructure investments can provide or expand public facilities and activities that sustain a suitable living environment. Objectives established to meet priority needs in FY 2020-2021 include: Improve or replace public facilities/infrastructure such as local streets and sidewalks, rehabilitate or construct community parks/community centers, road improvement projects, neighborhood enhancement projects, and public safety improvements. The primary objective of these public facility and infrastructure activities is to provide a suitable living environment to meet the specific performance outcome of sustainability/promoting livable or viable communities.</p>

11	Goal Name	Code Enforcement - SL-3
	Goal Description	Code Enforcement consists of inspecting substandard structures that have been determined to be uninhabitable and pose a threat to public health and safety in deteriorated areas. The primary objective for FY 2020-2021 is to enhance public safety and the quality of life, through fair enforcement of laws and codes, in partnership with communities, as well as, private and publicly-funded improvements, rehabilitations, and other services for the purpose of promoting sustainability and livable communities.
12	Goal Name	Economic Development - EO-1
	Goal Description	Economic Development is an activity or improvement designed to support, increase, or stabilize business development, as well as to create or retain jobs, or expand the provision of goods and services. Primary objective is to create suitable living environments for the purpose of creating economic opportunities. In FY 2020-2021, the County will allocate funds in this category to technical assistance services and business grants funds to microenterprise businesses and business owners.
13	Goal Name	Rehabilitation - DH-2
	Goal Description	The Home Rehabilitation Repair Program will provide home improvements and/or energy efficiency improvements for seniors, individuals with disabilities, and low-income households. The primary objective of these single-home rehab goal in FY 2020-2021, is to provide decent housing to meet the specific performance outcome of affordability.
14	Goal Name	Homelessness - SL-1
	Goal Description	Homeless Prevention
15	Goal Name	Homelessness - DH-2
	Goal Description	Tenant-based rental assistance /Rapid Rehousing/Homeless Prevention

16	Goal Name	Administration
	Goal Description	Grant administration costs

Projects

AP-35 Projects – 91.220(d)

Introduction

HUD requires a consolidated planning process for CDBG, HOME, and ESG programs. This process consolidates multiple grant application requirements into a single submission. The OYAP outlines proposed strategies for the expenditure of the CDBG, HOME, and ESG funds for the purpose of providing a suitable living environment through safer, more livable neighborhoods and greater participation of lower-income residents throughout the County. The OYAP also outlines how the expenditure of federal funds will increase housing opportunities by stabilizing affordable housing stock; increase the availability of affordable housing; reduce discriminatory barriers; increase supply of supportive housing for those with special needs; and transition homeless persons into housing. In addition, the OYAP identifies strategies to expand economic opportunities through: employment opportunities that pay self-sufficiency wages; homeownership opportunities; development activities that stimulate long-term community stability; and the emphasis of lower-income persons to achieve self-sufficiency. For FY 2020-2021, the County anticipates a combined CDBG, HOME, and ESG allocation of \$11,232,979.

In FY 2020-2021, the County will receive an estimated \$8,059,621 (includes \$596,653 City of Lake Elsinore metro city allocation) in CDBG funds. CDBG funds will be used for public services, public improvements, public facilities, economic development, fair housing, housing rehabilitation, and code enforcement. Federal regulations impose a 15% maximum cap on funding to be expended for public service activities and administrative costs are limited to 20% of the total CDBG funding and program income received.

In FY 2020-2021, the County will receive an estimated \$2,531,648 in HOME Program funds. Administrative costs are limited to 10% of the annual HOME allocation and program income received. Federal regulations require a minimum of 15% of each year's HOME allocation to be set-aside for projects sponsored by Community Housing and Development Organizations (CHDOs).

The County will also receive, in FY 2020-2021, an estimated \$641,710 in ESG funds. The County will allocate the ESG funds to programs or activities including: emergency/transitional shelter, homelessness prevention, rapid re-housing, outreach, and a maximum of 7.5 % of the total ESG allocation to administrative activities.

There is no "carryover" of CDBG funds from previous program years to FY 2020-21. CDBG program income (PI) is allocated as it is receipted into IDIS. The County anticipates that the amount of

program income to be received in FY 2020-2021 from prior year investments will be \$110,000 in CDBG; however, the estimated PI has not been allocated to specific activities in the 2020-2021 OYAP. Prior year Home PI, \$350,000, will be obligated to the First Time Homebuyer Program.

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

In accordance with the Consolidated Plan, CDBG, HOME, and funds are distributed using the following allocation priorities:

CDBG: projects and program identified for funding with CDBG are selected in accordance with the policies and procedures outlined in the Consolidated Plan-refer to sections AP-12 and AP above for further details.

HOME: HOME funds are dedicated to housing activities that meet local housing needs and typically preserve or create affordable housing. Uses include tenant-based rental assistance, rehabilitation, homebuyer assistance and new construction.

ESG: projects and program identified for funding with ESG are selected in accordance with the policies and procedures outlined in the Consolidated Plan. ESG funds support outreach to and shelters for homeless individuals and families. ESG also supports programs that prevent homelessness or rapidly re-house the homeless. Also, ESG supports rapid Rehousing programs which focus on quickly placing homeless households back into permanent housing, with intermediate term rental assistance and housing stabilization services.

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AP-50 Geographic Distribution – 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

Geographically Riverside County is the fourth most populated county in the State, comprising over 7,200 square miles consisting of urbanized neighborhoods, suburban cities, and rural communities. The western portion of the County, which covers approximately one-third of the land area, is the more populous region and has faced higher growth pressures; the desert areas are less densely populated. The County is divided into five (5) Supervisorial Districts and approximately sixty-three (63) unincorporated communities and neighborhoods. The Riverside “Urban County” CPD program includes thirteen (13) cities with populations under 50,000 (participating cities), one (1) Joint “Metro” City with a population over 50,000, and the unincorporated areas of Riverside County. The Metro City is eligible to participate in the CPD programs as an entitlement jurisdiction and receive funding directly from HUD however; the city has elected to join the Urban County for the overall implementation of these programs.

The County is committed to the most effectual distribution of CDBG, HOME, and ESG funds to primarily these areas of the County and to programs and projects that serve the most disadvantaged residents in these communities. The goal is to address high-priority community development needs outlined in the County’s CP.

Each CDBG and ESG application received was scored and ranked according to the CP priorities, urgency of needs, readiness of projects, experience of program/project administrators, and cost-effectiveness. CDBG program funds will be distributed and expended based on need and program criteria. The County has not established specific priority or target areas per se to focus the investment of CDBG funds therefore, for purposes of the 2020-2021 OYAP, geographic target areas are more loosely defined to include administration, countywide, supervisorial districts, cooperating cities, and metro city(s). The calculation is based on the total combined CDBG, ESG, and HOME grant allocations. Priority is given to CDBG projects that benefit the greatest percentage of LMI persons, both as Low-Mod Area (LMA) or Low-Mod Clientele (LMC). Some service providers in the County may not always be located in LMI census tracts yet their services are designed and intended for LMI clientele. These may include clinics, food pantries, senior centers, health care facilities, etc. CDBG housing rehabilitation programs will be provided on a county-wide basis in the participating cities and unincorporated County areas based on LMI qualification. Supportive services will be available throughout the Urban County to LMI residents and persons with special needs. Public and infrastructure improvements will be located primarily in the Urban County’s LMI areas or where those with special needs can benefit from ADA improvement projects. ESG funds will be awarded to projects that will best serve the priority needs

of homeless individuals and families and those at risk of becoming homeless. HOME funds will be distributed to those projects that meet priority needs, are timely, and meet other evaluation factors that indicate a strong probability the project will be executed.

Geographic Distribution

Target Area	Percentage of Funds
Countywide	21
Administration	20
Supervisorial Districts	23
Cooperating Cities	29
Metro City	7

Table 6 - Geographic Distribution

Rationale for the priorities for allocating investments geographically

The County is committed to allocating funds that serve the needs of the lowest-income and most disadvantaged residents. The overall focus of this Plan is to use CPD funds for lower-income and special needs individuals and families with the intent they achieve a reasonable standard of living. This priority is based on the County’s belief that, by increasing self-sufficiency and economic opportunity, many of the housing, social service, educational, and other needs can be addressed more readily.

In addition to projects and programs accessible to eligible participants, certain projects and programs are targeted to designated LMI CDBG benefit service areas defined as geographic locations (census block groups) where a minimum of 51% of the households residing in those areas are LMI. The geographic distribution of resources and projects/programs, designated to serving an area benefit, is influenced in part by the geographic distribution of LMI households throughout the County.

Other established priorities for allocating CPD funds are based on a number of criteria, including: the established need; eligibility of activities/programs; urgency; cost efficiency; identified gaps in service; availability of other funding sources; and comments and feedback received from citizen participation efforts.

Discussion

The national objective and performance outcome measurement system established by HUD is

used as the basis for assigning priorities to needs for which funding may be allocated.

For an activity or project to be eligible for funding, it must qualify as meeting one of the three national objectives of the program:

- Principally benefit (at least 51%) low- and moderate-income persons;
- Aid in the prevention of slums or blight; or
- Meet community development needs having a particular urgency.

Priorities that guide the allocation of CPD funds are derived from the following goals:

- To provide decent housing;
- To provide a suitable living environment; and
- To expand economic opportunities.

In addition to national objectives and performance measurements, the County must weigh and balance the input from different groups and assign funding priorities that best bridge the gaps in the County's service delivery system. The County received input through outreach efforts helping to prioritize funding for community facilities, community services, homeless facilities and services, economic development, and public improvements. In summary, projects are reviewed, and funding allocations are made based upon the above criteria, including the projects ability to reach and serve the areas and persons with the

Affordable Housing

AP-55 Affordable Housing – 91.220(g)

Introduction

Lower-income households continue to pay a higher percentage of their income for housing, compared to other income groups. A large proportion of lower income renter-households also tend to experience other housing problems such as overcrowding and inadequate housing conditions. In order to help provide decent and affordable housing, and improve the social and economic status for extremely low-, very low and low-income households in the County of Riverside, the following priorities have been established:

1. Provide homeownership opportunities for first-time homebuyers and for the low- and very low income community

Homeownership may provide many social and financial benefits to families, children, and communities. There is considerable evidence that homeownership experiences result in greater social stability, education completion, civic participation, and improved quality of life, according to Reexamining the Social Benefits of Homeownership after the Housing Crisis (Joint Center for Housing Studies of Harvard University, August 2013) and Social Benefits of Homeownership and Stable Housing (National Association of Realtors, April 2012).

2. Improve the conditions of substandard housing and substandard existing rental housing for the low income community

As the County's housing inventory ages, maintenance and repairs become more critical. If units fall into disrepair, residents may be subject to unsafe and unhealthful living conditions. Maintaining older units and ensuring that durable construction materials are used for new housing is important in maintaining the supply of housing in the County.

3. Expand the affordable rental housing stock for low-income and special needs households

Based on cost burdened household data from Comprehensive Housing Affordability Strategy (CHAS) and coupled with National Low Income Housing Coalition (NLIHC) projections, there is a great need to expand affordable rental housing stock for low-income households, as well as

special needs households including elderly, large families, HIV/AIDS and their families.

4. Shelter the homeless

According to the 2019 County of Riverside Point-in-Time Homeless Count Report prepared by the Department of Public Social Services Adult Services Division, on a given day throughout the County of Riverside, there are approximately 2,811 adults and children who are experiencing homelessness. Of these; 2,045 live on the streets and 766 live in emergency shelters or transitional housing. Although HOME regulations prohibit the use of funds for the construction of shelters, the County seeks to develop and construct transitional to permanent housing for the homeless.

5. Address farm worker and migrant farm worker housing needs in Riverside County

Based on December 2018 Labor Market Information from the California Employment Development Department, there were 12,500 farm labor jobs in Riverside County, primarily in the Coachella Valley region. In a survey conducted in December 2006, among 525 farm workers, 72% identified that they live year-round in the Coachella Valley. Approximately 88% lived in conventional housing situations including apartments, houses, and mobile homes. Over 66% were renters living with family members contributing to overcrowding. Among those interviewed, 2% identified that they lived in situations not meant for human habitation such as outdoors, cars, trailers on private property, or in converted garages.

One Year Goals for the Number of Households to be Supported	
Homeless	22
Non-Homeless	198
Special-Needs	0
Total	220

Table 7 - One Year Goals for Affordable Housing by Support Requirement

One Year Goals for the Number of Households Supported Through	
Rental Assistance	200
The Production of New Units	16
Rehab of Existing Units	2
Acquisition of Existing Units	2
Total	220

Table 8 - One Year Goals for Affordable Housing by Support Type

Discussion

The County's Specific Affordable Housing Objectives for the (2019-2024) period are addressed in the following discussion.

1. Provide homeownership opportunities for first-time homebuyers and for the very low-, low- and moderate-income community.

1. First Time Home Buyer (FTHB) Program - HOME down payment assistance on a first-come, first-served basis for very low and low-income households that have not had ownership interest in improved upon residential real property within the most recent three-year period. A covenant agreement will be recorded on the property for the required minimum affordability period based on the down payment assistance amount provided to the homebuyer per §92.254(a)(4) of the HOME rule.
2. Mortgage Credit Certificate (MCC) - Tax credit for qualified households to reduce homeowner income tax liability and increase disposable income to allow the homeowner to afford higher housing costs given their income.

2. Improve the conditions of substandard housing and substandard existing rental housing affordable to low-income families.

1. Low-Income Home Energy Assistance Program (LIHEAP) - Community Action Partnership of Riverside County administers a weatherization program available to low income homeowners.
2. Rental Acquisition and Rehabilitation – HOME assistance for acquisition and rehabilitation of substandard existing rental housing converted to affordable rental housing for low-income families.
3. Home Enhancement Grant Program - CDBG grants are used to pay for costs associated to exterior rehabilitation relative to the health, safety, and Housing Quality Standards of a property as defined by HUD to assist homeowners with rehabilitation of stick-built and modular (attached to private land) owner-occupied single-family residences.

3. Address farm worker and migrant farm worker housing needs in Riverside County and in the Coachella Valley.

1. Farm worker Housing -HOME assistance for the development, construction, or rehabilitation of affordable housing for low-income farm worker households.

4. Expand the affordable rental housing stock for low-income and special needs households

1. Multi-family - HOME assistance for the development and construction of affordable rental housing for low-income households. Assisted units will be restricted to a minimum of 20-years; a covenant agreement will be recorded on the property for the required minimum affordability period.

5. Shelter the homeless. (Note: HOME regulations restrict the use of funds for the development and construction of homeless shelters or temporary housing.)

1. CDBG Public Service Activities - CDBG assistance to non-profit agencies that provide emergency shelters and supportive services for homeless persons.

1. Emergency Solutions Grant (ESG) Activities - ESG assistance for selected non-profit agencies for emergency shelter and essential services for homeless persons.

3. County Supported Single Room Occupancy (SRO) Housing - Supportive services and housing for homeless at La Hacienda Apartments (formerly Miles Ave SRO) and Geel Place (formerly Western Riverside SRO) located in Eastern Riverside County and Western Riverside County, respectively. Tenant Based Rental Assistance Program (TBRA) – The TBRA program is designed to provide extremely low-income homeless individuals and families earning no more than 30% of the area median income a one-time grant to pay for the utility and/or security deposit and 12 months of rental assistance

AP-60 Public Housing – 91.220(h)

Introduction

The Housing Authority of the County of Riverside administers and manages several programs to address the housing needs of residents throughout the County. The annual estimated operating budget of \$101 million is allocated to fund Housing Authority projects and programs.

The Public Housing Program, now Rental Assistance Demonstration Program, provides decent, safe, and sanitary housing to low and moderate-income families, seniors, and persons with disabilities. These multi-family developments were constructed or purchased with funding provided by HUD. The property units are operated and maintained by the Housing Authority with funding subsidies from HUD. On October 1, 2016, the HACR's 469 units of public housing was converted to Project Based Vouchers via HUD's Rental Assistance Demonstration Program. The Section 8 (Voucher) program assists lower-income households with rental assistance to provide an opportunity to live in affordable, decent, safe, and sanitary housing.

Actions planned during the next year to address the needs to public housing

The Housing Authority converted all of its public housing stock to long term project based Section 8 contracts through the Rental Assistance Demonstration (RAD) program. The conversion was completed during Fiscal Year 2016-2017, and as of October 1, 2016, the HACR no longer owns any public housing units.

Actions to encourage public housing residents to become more involved in management and participate in homeownership

The Housing Authority operates on the premise that affordable housing is not the end goal for a family but a steppingstone to reach full sufficiency in market rate housing. The ultimate goal is for the agency's families to successfully graduate to homeownership. To actively engage residents in this goal the agency has taken the following actions:

1. Regular engagement of residents via onsite managers and through specialized self-sufficiency coordinators funded through HUD's Resident Opportunity and Self-Sufficiency (ROSS) program and Family Self-Sufficiency Program.
2. Providing outreach and information to all residents on community homeownership initiatives and credit counseling agencies.
3. Working collaboratively with our local Habitat for Humanity to provide public housing residents

with targeted homeownership opportunities.

If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance

N/A – HACR has been rated as a HUD High Performer for the past 17 years for the Section 8 (Voucher) Program, and until October 1, 2016, either a HUD High Performer or a Standard Performer for the Public Housing Program.

Discussion

Refer to above discussion

AP-65 Homeless and Other Special Needs Activities – 91.220(i)

Introduction

Issues contributing to homelessness include: increases in the number of persons whose income falls below the poverty level, reductions in subsidies to the poor, lack of affordable housing for low- and moderate-income persons, drug/alcohol abuse, and the de-institutionalization of the mentally ill. The housing market and economic conditions have also resulted in some families facing homelessness due to foreclosures, unemployment, and/or underemployment.

In January 2020, the County Continuum of Care (CoC) received notification from HUD of its 2019 Continuum of Care Program award in the amount of \$9,872,672.00. The award provides funding to twenty (20) projects including: Permanent Supportive Housing, Rapid Rehousing, Homeless Management Information System (HMIS) and a CoC Planning grant.

For the 2020-21 program year, the County has proposed to use its \$641,710 ESG allocation for seven (7) homeless agency activities: emergency services (\$294,500), outreach services (\$90,526), and rapid re-housing (\$208,556), and program administration (\$48,128).

The County's priorities for ranking applications as per HUD guidelines and approved by the Riverside CoC, prioritized permanent housing (including permanent supportive housing for chronically homeless) and rapid rehousing for homeless individuals and families with children.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

The County of Riverside CoC has established chronically homeless persons as the highest need priority based on the goals HUD has established in its *Opening Doors: Federal and Strategic Plan to Prevent and End Homelessness*. Outreach teams will assess individual needs of the mentally ill, veterans, youth, and chronic homeless; this will help reach the goal of ending homelessness. The CoC has implemented a Coordinated Entry System (CES) to ensure appropriate intervention is utilized to serve those living on the streets and providing for a prioritization of vulnerability and linkage to community resources and housing based on the vulnerability prioritization.

Within the CoC, actions for reducing and ending homelessness include several outreach teams from County, cities, and nonprofit homeless providers that cover specific populations or geographic regions in the County. There are also specific outreach teams serving the mentally ill, veterans, youth and chronic homeless. The teams collaborate weekly and each conduct daily mobile outreach and provides client services focused on the chronically homeless populations

living on the streets to connect them with supportive services and achieve housing stability. The Riverside University Health System-Behavioral Health (RUHS-BH) has outreach peer specialists that perform initial field assessments, in depth assessments, referrals to all contacts, and linkages to various community organizations.

Addressing the emergency shelter and transitional housing needs of homeless persons

According to the 2019 Housing Inventory Chart, there are currently 770 year around emergency beds and 43 transitional housing beds in Riverside County. The goal is to utilize the Housing First approach adopted by the CoC which requires homeless being helped into permanent housing or rapid re-housing as soon as possible. Transitional housing programs and emergency shelters focus on lessening the time that a homeless person or family's length of time homeless (LOTH) is in the shelter by effective and quick assessment of homeless clients and getting them stabilized into permanent housing with intensive case management initially and support in the initial phase of residency in permanent housing. This period will serve as a time to address the other needs to maintain self-sufficiency either by accessing mainstream benefits, employment, or medical/mental health support.

The CoC works with the County of Riverside and other public funding agencies to integrate the CoC Programs, Emergency Solutions Grant (ESG), Social Services to Veteran Families (SSVF), and Community Development Block Grant (CDBG) funding to increase the number of families with children who are assisted through rapid re-housing. In addition, other non-McKinney-Vento funding sources, such as Emergency Food and Shelter Program (EFSP), funded under Federal Emergency Management Agency (FEMA), will be matched as a source for rental/mortgage assistance for families that are homeless or at-risk of homelessness in the county's strategy to meet this goal.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

The goal of the County of Riverside Continuum of Care is to coordinate homeless efforts to meet the varied needs of the County's homeless residents while at the same time establishing policies

and procedures for such. The CoC implemented a countywide Coordinated Entry System (CES) to assess homeless individuals/families using the Vulnerability Index-Service Prioritization Decision Assistance Tool (VI-SPDAT). DPSS uses HUD CoC Program HMIS grant funding to measure system-wide performance in HMIS, such as length of time homeless. This is used to help the CoC prioritize and house those with longest length of time homeless. The planning process also included working with the CoC Standards and Evaluation Committee to continue developing strategies to prioritize chronically homeless individuals/families with the longest time homeless and most severe needs, including: Increasing the supply of permanent supportive housing and rapid rehousing; housing individuals/families identified in CES with the longest time homeless first; and using HMIS data to record episodes of homelessness and destination at program exit to track agency and system performance.

The CoC has also adopted a "Housing First" approach centered on new evidence-based and promising practices, also endorsed by HUD, to quickly place a homeless individual or family in permanent housing first without program entry pre-conditions and then provide services and support as needed to keep them stably housed.

Homeless CoC youth providers have implemented outreach and service based events in the communities to draw homeless youth, unaccompanied and transitional age, into contact with services available to them. Housing Authority of the County of Riverside, in collaboration with Operation SafeHouse, opened Harrison House, a permanent supportive housing program for transitional age youth, in the eastern region of Riverside County.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

The County of Riverside CoC Discharge Policy is mandated by the State and followed by the CoC. The CoC established a Discharge Planning MOU, responsible for implementing policies and protocols and coordinating with various organizations, to ensure that persons being discharged from a publicly-funded institution or system of care are not discharged immediately into homelessness. The goals are to identify discharge housing needs inclusive of housing and supportive services and to link the individual with community resources that will include mental health services, substance abuse support, and housing. In April 2016, the County of Riverside

Board of Supervisors established the Executive Oversight Committee on Homelessness (EOCH) through the county's Executive Office to improve coordination and collaboration among county agencies that are working to address homelessness. The EOCH is developing a countywide plan to end and prevent homelessness that will include key strategies to facilitate communication regarding the discharge planning needs of homeless persons from acute care hospitals, jails, and other institutions. The RUHS-Behavioral Health is part of the EOCH and collaborates with DPSS and the CoC in the coordination and implementation of discharge planning for homeless individuals disabled by a serious mental health and/ or substance abuse disorder(s). Foster Care and Extended Foster Care programs help transition dependent youth who are emancipating from foster care to independent living. Corrections, the Department of Public Social Services, and the Riverside Sheriff's and Probation Departments support the Continuum of Care's mission of working towards reintegrating persons leaving correctional facilities to community based living and self-sufficiency.

Discussion

The Department of Public Social Services, as the County of Riverside's Continuum of Care Collaborative Applicant and lead agency, maintains and creates the commitment and resources needed to leverage community stakeholders, agencies, business, and non-profit partners. These partnerships have become solidified through the annual HUD CoC Homeless Assistance Consolidated Application and the CoC network program activities.

These local non-profit agencies and organizations offer prevention services and help close the gaps of homelessness through the local, state, and private funding streams. Other CoC providers and community stakeholders, through their mission to specific sub-populations such as homeless veterans, can leverage federal funding sources in partnership with agencies like the Riverside County University Health System - Behavioral Health, Housing Authority, Veterans Administration, and the DPSS Self Sufficiency programs. Mainstream benefits are made accessible to qualifying clients through the CoC program housing providers, local non-profit organizations, agencies, and educational institutions which collaborate and work on creating accessibility to homeless emergency services for homeless families and individuals.

AP-75 Barriers to affordable housing – 91.220(j)

Introduction:

The County of Riverside is a very large County that consists of high-density urbanized areas and lower density rural areas. The need for affordable housing remains a recognized issue throughout the entire County for all income groups. There are significant barriers to the production of affordable housing:

Land Use: Land use implications on multiple family, high density, and affordable housing include zoning inconsistency with the County's General Plan and land use policies. Zoning inconsistency can be addressed by undertaking a rezoning effort for the unincorporated areas of the County to provide for zoning classifications which are consistent with the General Plan. Although zoning inconsistency is a process constraint for affordable housing, a more immediate and cost effective approach can be achieved with the County embracing alternative processes, such as expedited review of affordable multiple family residential projects that qualify under Senate Bill (SB) 35 and local ministerial review of high density multiple family residential projects within the *Mixed Use* and *Highest Density Residential* zoning classifications. Additionally, another state mandate, Assembly Bill (AB) 3194 eliminates the necessity to have zoning consistency for the approval of affordable housing developments that are consistent with the County's General Plan.

Density: Density is also a critical factor in the development of affordable housing. Given the ongoing economic and budget challenges facing the local, State, and Federal governments, together with diminishing resources for community development, it is now critical to lower the development costs of affordable housing. Overall, promoting higher density lowers the per unit land cost. Since the need for affordable housing is recognized as a significant housing problem in the County of Riverside, the County has established the R-6 zoning classification as a residential incentive zoning classification that allows flexibility in the density based on the physical and service constraints in the unincorporated areas. Affordability is restricted on units developed under this zoning classification. In addition to implementing the R-6 zoning classification, the County efforts to promote affordable housing led to the designation and rezoning of over 3,000 acres of land in the unincorporated areas of the County to allow for densities of up to 40 dwelling units per acre, which may be approved by way of an expedited ministerial process, as prescribed in the Riverside County Housing Element and implemented using two new zoning classifications: R-7 and MU.

Infrastructure: The need for affordable housing remains high in rural unincorporated areas of the County that already have a significant number of low-income households. However, bridging this gap in affordable housing is strongly hindered by the lack of infrastructure for water, sewer, flood control, and transportation. In order to develop sufficient affordable housing in these areas,

additional facilities such as pipelines, treatment plants, booster pumping stations and any other facilities determined by the water company may be necessary at the expense of the development. Equally as important and impactful to affordable housing development is the lack of adequate sewer, flood control, and transportation facilities. However, high infrastructure costs significantly increase the cost of affordable housing development and reduces production of needed units.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

The County is working to eliminate the identified barriers to affordable housing. In an effort to eliminate these barriers, multiple County departments have strategically planned and implemented effective procedures to cure any deficiencies that result in a barrier to the production of affordable housing. The County is continuously seeking funding sources that will alleviate the cost burden due to the lack of infrastructure in parts of the County where the demand for affordable housing is crucial.

Discussion:

The County uses a multi-faceted strategy to address barriers to affordable housing. Limited resources dictate that strategies be focused on the most effective tools possible. A major focus involves the use of both financial and processing assistance to maximize as many housing units as possible. This approach allows the County to quantify affordable housing production and make adjustments to development strategies as necessary.

Development fees and approval delays add to the cost of development. In addition, inflation can increase the cost of both materials and labor. These factors combined with negative public perceptions serve as a major disincentive to the construction of affordable housing and are seen as obstacles by qualified developers.

The County assistance includes implementation of the following programs:

- Project Ombudsman: This program involves the designation of a staff liaison or Ombudsman to work with affordable housing developers and their representatives.
- Gap Financing: Gap financing offers financial assistance in the form of grants; or below market-interest rate loans; and other favorable repayment terms.
- Fee Subsidies: Under certain circumstances, the County will subsidize the payment of

development fees.

- Waivers of Development Mitigation Fees: Under County Ordinance Number 659 fee waivers can be granted for publicly subsidized affordable housing projects.
- Public Opposition as a Barrier to Affordable Housing: The County will continue to educate the public about the social and economic benefits of affordable housing.
- Fair Housing as a Barrier to Affordable Housing: The County will continue to affirmatively further fair housing county-wide.
- Tax Policies: The County keeps property taxes at a minimum and does not have a residential or business utility tax.
- Fast Track and Priority Processing: The intent of this program is to expedite the construction of affordable housing projects through all phases of the approval process.

AP-85 Other Actions – 91.220(k)

Introduction:

As a collaborative facilitator, the County continues to implement various actions to:

- (1) Address obstacles to meeting underserved needs;
- (2) Foster and maintain decent affordable housing;
- (3) Reduce lead-based paint hazards;
- (4) Reduce the number of poverty-level families;
- (5) Develop institutional structure; and
- (6) To enhance coordination between public and private housing and social service agencies.

Actions planned to address obstacles to meeting underserved needs

The primary objective of the County's CPD program is to provide communities with resources to address a wide range of focused community development needs. The program works to ensure decent affordable housing, provide services to the most vulnerable in our communities, and to create jobs through the expansion and retention of businesses. Based on the needs identified in the CP and through the County's annual NOFA for the use of CDBG, HOME, and ESG funds, the County places highest priorities on activities that meet underserved needs of low income residents, with an emphasis on providing stable and permanent housing and services for underserved elderly, disabled, youth, and extremely low income households, including homeless and those at risk, abused children, migrant farm workers, illiterate adults, victims of domestic violence and persons living with AIDS. Unfortunately, there are barriers and challenges that can hinder the development and implementation of some important programs intended to serve those most in need. In Riverside County, obstacles for CPD-funded activities include, but are not limited to, language and culture, location and geography, program constraints and regulations, and limited resources. In FY 2020-2021 it is the County's intent to determine where the underserved populations are located and fund projects that address one or more of the obstacles, described in the Five-Year CP. Due to the broad range of housing and community development needs in the Urban County, a lack of adequate funding is one of the most significant obstacles to addressing underserved needs. The County strongly encourages its own agencies as well as cooperating cities and other sub-recipients to seek other resources and to leverage additional funding whenever possible from local, State, Federal, and other sources. In FY 2020-2021 it is the County's intent to determine where the underserved populations are located and to fund only eligible activities that were identified as high priority in the Five-Year CP and projects and services that are flexible but that also meet federal community development program eligibility and timely

draw-down requirements.

The County will continue to prioritize and fund proven programs and activities, evaluate design, and implement innovative programs to address the obstacles to meeting the underserved needs of County residents including:

- Improvements to infrastructure/public facilities and housing rehabilitation in order to foster a suitable living environment for LMI households and those with special needs;
- Provision of services and programs to benefit LMI households and special need populations, such as youth (and at-risk youth), seniors, and the disabled;
- Provision of services for the homeless and those at risk of becoming homeless;
- Provision of affordable housing to LMI households and those with special needs;
- Provision of removing blight with Code Enforcement activities, coupled with Community Enhancement Programs; and Provision of Economic Development and Loan Programs to foster economic development activities, economic opportunities for businesses and individuals, and to expand accessibility of services available to businesses and individuals within LMI communities; and
- The County of Riverside will continue to review and evaluate the potential of establishing an EnVision Center.

Actions planned to foster and maintain affordable housing

Refer to AP-55-Affordable Housing for discussion on the County's Affordable Housing strategy and goals.

Actions planned to reduce lead-based paint hazards

The Riverside County Department of Environmental Health participates in the Childhood Lead Poisoning Prevention Program (CLPPP). This program is led by the Riverside University Health System (RUHS) and is funded by the California Department of Public Health (CDPH).

The Riverside County CLPPP is a team of Public Health Nurses and Environmental Professionals who provides case management and conducts lead-hazard investigations at homes of children who have an elevated blood lead level. The purpose of the home visit is to determine the cause of the child's lead exposure and to ensure that all identified lead-hazards are reduced or eliminated. Environmental sources of lead exposure include deteriorating lead-based paint in homes constructed prior to 1978, as well as lead-contaminated dust, soil and water.

In addition to performing lead-hazard evaluations at homes of children exposed to lead, Environmental Professionals also respond to complaints of lead-hazard generation, taking

enforcement actions against those who create lead-hazards in Riverside County.

The CLPPP team is dedicated to lead-hazard awareness, providing outreach and education to the public and various agencies throughout the County.

Actions planned to reduce the number of poverty-level families

Poverty is a pervasive and dehumanizing human condition. It is a persistent situation in which an inability to enter the mainstream results from inadequate income and opportunities. The challenges associated with poverty make it difficult for LMI individuals/families to obtain and maintain employment, and subsequently access to affordable housing and basic needs. To the extent possible, the County seeks to reduce the number of households with incomes below the Federal poverty level (extremely low-income households earning less than 30% of the AMI) by providing a combination of direct assistance services and indirect benefit from neighborhood improvement activities.

The 2020-2021 OYAP will focus primarily on supporting programs that raise household incomes and stabilize housing situations by supporting anti-poverty activities through the following:

- Rehabilitate substandard existing single-family or multi-family housing for income qualified owners or to owners who rent to income-qualified tenants;
- Provide increased affordable homeownership opportunities for low income households, including seniors and disabled;
- Rehabilitate or provide new affordable housing units that (1) include handicap accessibility for seniors or the disabled (2) Provide housing opportunities for homeless individuals and households earning less than 30% of AMI;
- Encourage economic development and economic opportunity in LMI areas;
- Provide comprehensive rapid-rehousing and homeless prevention housing programs;
- Encourage Substance Abuse Recovery and Counseling Programs;
- Provide Job Training and Life Skills Development;
- Provide programs and services offering education and wealth building opportunities; and
- Provide access to local Health Programs.

In addition, the County's anti-poverty agency, Community Action Partnership (CAP), addresses poverty through a comprehensive set of strategies that range from crisis management, to financial security, to capacity building for families and communities, to advocacy and community organizing. The County also supports a network of other core service agencies that are located strategically throughout the County and cover specific geographic areas. They often are the first to intercept clients seeking safety net services including information and referrals to other

agencies that specialize in particular knowledge and skill sets to address their problems directly.

Both business and workforce development is under one umbrella for the purpose of combining businesses with potential workers.

The Riverside County Workforce Development Board (WDB) provides oversight for the Workforce Innovation and Opportunity Act (WIOA) programs in the County and acts as a catalyst to provide seamless services among various workforce programs and provides community leadership around workforce issues. There are five ways the WDB carries out their role:

- Convener – Bringing together business, labor, education, and economic development to focus on community workforce issues;
- Workforce Analyst – Developing, disseminating and understanding current labor market and economic information and trends;
- Broker – Bring together systems to solve common problems, or broker new relationships with businesses and workers;
- Community Voice – Advocating for the importance of workforce policy, providing perspective about the need for skilled workers; and

Capacity Builder – Enhancing the region’s ability to meet the workforce needs of local employers.

Actions planned to develop institutional structure

facilitate and coordinate activities with various government agencies, participating cities, nonprofit organizations, and other private and public establishments. Sustainable partnerships are imperative and the County will continue to encourage and support the formation of joint efforts for projects and activities that create viable, self-sufficient communities; decent, affordable housing; a suitable living environment; and expanded economic development opportunities for low- and moderate-income persons/families.

Coordination of efforts not only includes collaboration among service providers but also the successful leveraging of expertise and financial resources that can be used to supplement existing services or fill gaps in the system. With the number and variety of participants in the delivery system it can, at times, be difficult to allocate resources to all identified priorities. Applicants requesting funds to support its programs and projects are required to show that they are leveraging with other funds to meet their needs. Additional resources that may be available and the key agencies involved in the implementation of the Plan, are described in sections AP-10 and AP-15.

Various strengths and gaps regarding the institutional structure delivery system were identified

through the citizen participation process. Even the vast distance between communities can contribute to the impediments encountered by private, non-profit, and government agencies attempting to provide services to LMI persons. In order to avoid the possibility of clients falling through any gaps in the system, the County will make every effort to improve institutional structure by continuing to coordinate and collaborate between agencies to ensure that the needs in the community are addressed, as well as identify and welcome new opportunities to collaborate as identified through the citizen participation process.

The County's Staff, specifically responsible for the administration of the CPD-funded programs, coordinate activities among the private and public agencies and organizations in the area. More recently, CDBG staff has been tasked with providing additional assistance to the County's participating jurisdictions that have encountered some level of staff reduction resulting in a lack of trained staff, resources, and effective implementation of the CDBG program as a result of local, state, and federal budget cuts.

Actions planned to enhance coordination between public and private housing and social service agencies

The County will continue to strive to increase affordable housing collaborative efforts with public and private sector entities, numerous advisory agencies, Community Housing Development Organizations (CHDOs), lending institutions, as well as other service providers including Catholic Charities, Office on Aging, and Code Enforcement. Efforts to increase the participation of the CDBG, HOME, Low-income Tax Credit, Federal, State and other local housing program sources will be directed at:

- Strengthening the housing service delivery system by working more closely with the Housing Authority and by collaborating with non-profit organizations;
- Integrating community development block grant housing programs;
- Increasing the involvement of the Community Council, Housing Review Committee, and the Municipal Advisory Council (MAC); and
- Working more closely with identified Community Housing Development Organizations (CHDOs) as well as local city governments.
- Enhance the quality of supportive services provided on-site at housing project sites by connecting the private sector and non-profit development organization to critical government agencies such as Public Health and Workforce Development.

Discussion:

Refer to above discussions.

Program Specific Requirements

AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

Introduction:

The 2019-2024 CP describes the County’s community development priorities and goals based on the assessment of housing and community development needs, housing and economic market conditions, and available resources. The County leverages its CDBG, HOME, and ESG funds with other resources to increase the impact on housing, community development, and homelessness issues.

As required by HUD, the identification of needs and the adoption of strategies to address those needs must focus primarily on LMI individuals and households. The County’s goal is to increase self-sufficiency and economic opportunity for lower-income residents and individuals with special needs so that they can achieve a reasonable standard of living. This OYAP focuses on activities to be funded with the three primary entitlement grants from HUD (CDBG, HOME, and ESG).

The primary objective of the CDBG program is to develop viable urban communities by providing decent housing, a suitable living environment, and economic opportunities, principally for persons of low- and moderate- income. The HOME Program will focus on providing decent, safe, and affordable housing, and alleviate rent burdens, homelessness, and deteriorating housing stock. The ESG program will provide outreach and emergency shelter, but places a much greater emphasis on helping people quickly regain stability in permanent housing after experiencing a housing crisis and/or homelessness.

The following provides additional information about the CPD program requirements:

Community Development Block Grant Program (CDBG) Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

- | | |
|--|---|
| 1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed | 0 |
| 2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan. | 0 |
| 3. The amount of surplus funds from urban renewal settlements | 0 |

4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
Total Program Income:	0

Other CDBG Requirements

- | | |
|---|--------|
| 1. The amount of urgent need activities | 0 |
| 2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan. | 77.00% |

**HOME Investment Partnership Program (HOME)
Reference 24 CFR 91.220(I)(2)**

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

HOME funds will only be used for eligible activities as described in the HOME regulations (24CFR§ 92.205). During the 2020 program year, other forms of investment not described in §92.205(b) which the County may use for housing activities include CDBG, NSP, and other local funds.

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

For acquisition of existing housing, the County has elected to employ the recapture of funds option described in the HOME Regulations at 24 CFR 92.254(a)(5)(ii).

If a HOME assisted housing unit is sold or otherwise transferred during the required fifteen (15) year

affordability period, the County will recapture the entire amount of HOME down payment assistance funds provided directly to the home buyer (direct subsidy) from the net proceeds of the sale of the property and the home buyer will be entitled to any available appreciation from the net proceeds after the direct subsidy has been recaptured by the County. The net proceeds of the sale shall be determined as the sales price minus the senior loan repayment,

closing costs including brokers' commissions, escrow and title fees, etc., and the value of any documented capital improvements approved by the County prior to construction.

Upon receipt of the recaptured funds, the County will prepare and execute documents necessary to reconvey or release the property without charge. Recaptured funds will be recycled through the County's HOME Investment Partnerships fund in order to assist other HOME eligible activities.

The HOME assisted housing unit must be the home buyer's principal residence and noncompliance will require repayment of all HOME funds invested in the property, not just direct subsidy to the home buyer.

Under current regulations, if affordability restrictions on a HOME project is conveyed to a lender due to foreclosure or transfer in lieu of foreclosure, the Participating Jurisdiction must repay the HOME account because the project has not met the affordability requirements for the full affordability period. If a HOME-assisted homebuyer project with a recapture agreement no longer meets the applicable affordability requirements due to foreclosure, transfer in lieu of foreclosure or assignment of an FHA insured mortgage to HUD (involuntary sales), the County is responsible for repaying the direct HOME subsidy provided to the homebuyer from available net proceeds at the time of foreclosure or transfer in lieu of foreclosure. A short sale or deed in lieu is not considered an involuntary sale and is not permissible under current regulations.

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

In exchange for receiving funds to assist in the purchase of a home, the purchaser must sign loan documents, including a Promissory note, Disclosure Notice, and Subordinate Deed of Trust, which will provide upon a sale, transfer, lease or any other disposition, including refinancing or incurring of additional debt secured by the home, within 15 years of purchase, the principal amount of the HOME assistance is repaid to the County

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

HOME funds will not be used for this purpose.

**Emergency Solutions Grant (ESG)
Reference 91.220(I)(4)**

1. Include written standards for providing ESG assistance (may include as attachment)

The ESG program will provide outreach and emergency shelter, but places a much greater emphasis on helping people quickly regain stability in permanent housing after experiencing a housing crisis and/or homelessness.

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

The County of Riverside Continuum of Care (CoC) is responsible for instituting and operating a coordinated assessment system, a statutory requirement that's goal is to provide for a more unified intake process to enhance the quality of client screening and assessment and better target program assistance to where it can be the most effective. The system will help decrease discriminatory fragmentation and direct clients toward resources that can be more efficiently and effectively used.

The goal is to determine which agency can best meet client needs rather than if the client is eligible for that specific agency's services.

The CoC having established chronically homeless persons as the highest need priority, implements a targeted street-to-home outreach program/campaign that takes a housing first approach for the chronically homeless and others with a disabling condition. As outreach and collaboration are being expanded, the intent of a coordinated entry system is that it covers a large geographic area, is easily accessed by individuals and families seeking housing or services, is well advertised, and includes a comprehensive and standardized assessment tool.

ESG and CoC subrecipients are required to input client data into a Homeless Management Information System (HMIS) administered by the County's Department of Public Social Services (DPSS) on behalf of the CoC. The HMIS is a mandatory comprehensive system used to collect client-level data and data on the provision of housing and services to homeless individuals and families and persons at risk of homelessness. Victim service providers cannot, and Legal Services Organizations may choose not to participate in HMIS. Providers that do not participate in HMIS must however use a comparable database that produces unduplicated, aggregate reports.

Previously, through the 25 Cities Project, a partnership with the U.S. Department of Housing

and Urban Development (HUD) to eliminate homelessness, a Community Team was formed. The Team had introduced a system called Homelink, used to determine the chronicity and medical vulnerability of homeless individuals and how to allocate resources in a logical, targeted way. The Riverside University Health System – Behavioral Health (formerly the County of Riverside Department of Mental Health), the lead agency responsible for implementing the County’s Coordinated Assessment System identified as Coordinated Entry System (CES) is currently replacing Homelink with a new system referred to as HomeConnect. The CES, HomeConnect, will now interface with the HMIS to more effectively maintain clients in order to connect persons who are homeless or at risk of homelessness with appropriate resources available in the County’s CoC.

Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

The County accepts applications for annual ESG allocations. A Notice of Funding Availability (NOFA) is published, in English and Spanish, in local newspapers and placed on EDA's website to invite qualified non-profits, community groups, faith-based organizations, and governmental entities to apply. Pursuant to County's application review process, an application is reviewed and evaluated for completeness, eligibility, and the project's ability to reach and serve the areas and persons with the greatest need.

Funding recommendations are made based on applicants leveraging resources, capacity, financial management, knowledge and experience of applicants to effectively implement, administer, and monitor an ESG funded activity(ies). Activities that directly contribute to the goals and objectives of the County’s Consolidated Plan and help the County meet federal program requirements by serving homeless persons or families, will be considered.

ESG funds are awarded through a competitive process following federal guidelines. Funding is allocated as part of the One-Year Action Plan approval process which includes a public hearing before the County Board of Supervisors. Per HUD requirements, the County also consults with the CoC in order to work in collaboration with their efforts in eliminating and preventing homelessness. The CoC provides recommendations for funding allocations, trends, and needs in the community. Funds are ultimately allocated based on funding availability, number of clients proposed to serve, area need, recommendations of CoC, and public comments. Final funding allocations are approved by the County Board of Supervisors.

The County enters into a one or two year agreement with each sub-recipient receiving ESG funding, these agreements define:

- Key program components or activities (including benchmarks for success);
- the level of ESG funding;
- the anticipated source and amount of matching funds (24CFR Part 576.201) contributed by the agency/ organization;
- applicable laws and regulations; and
- documentation or reporting requirements.

3. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

The County collaborates with sub-recipients to ensure that the homeless participation requirement is met. Sub-recipients include in their policy an extended invitation to previous homeless clients, an opportunity to participate on the Board, provide feedback, and participate in survey's regarding services and policies of their facility. Sub-recipients consult with homeless or formerly homeless persons in the considering and making of policies and decisions regarding any ESG-funded facility, service, or other assistance. An exit interview and survey are offered to exiting clients and a suggestion box and or open-door policy to address any issues related to the operation of the facility and services to clients is available. It is the intent of the County in collaborating with the Continuum of Care which maintains a seat for Homeless and Formerly Homeless clients on the Board of Governance and ESG sub-recipients to ensure that the perspective of homeless and formerly homeless individuals and families are incorporated into the County's ESG program and the Consolidated Plan.

The County will continue development of a comprehensive Homeless Participation Plan; at a minimum, the plan will:

- Encourage all ESG non-profit sub-recipients to include a homeless or formerly homeless person on their board and/or policy making committee.
 - Assign a higher rating/ranking score to ESG applicants that demonstrate homeless participation.
 - Require all ESG sub-recipients to provide an EDA-approved exit survey to all persons that have exited from an ESG-funded shelter or participated in an ESG-funded program. The exit interview and survey should also include a suggestion box and or open-door policy to address any issues related to the operation of the facility and services. The survey will request input or seek the opinion of the participants on a variety of topics or issues including at a minimum:

- The quality of effectiveness of the shelter or services provided;
- the unmet needs of homeless persons in Riverside County;
- how can services be improved or expanded;
- what are the gaps in shelter or homeless services;
- the location and hours of shelters or services; and
- access to shelters, health care, food and clothing, legal services, etc.

4. Describe performance standards for evaluating ESG.

ESG performance standards are followed per 24 CFR Part 576, including, measures to evaluate the effectiveness of the program and measures to assess how well the program serves the targeted population. Sub-recipients receiving funding from the County are evaluated based on written standards and guidelines. This includes reductions in the number of homeless persons living on the streets and in shelters, the number of persons who do not re-enter the shelter or supportive housing system within one year, and the number of persons exiting with permanent housing. Performance standards for evaluating ESG activities were developed in consultation with the Continuum of Care lead agency, County of Riverside ESG recipient, providers, and other organizations and stakeholders.

As part of tracking, evaluating, and reporting ESG Program services, Homeless Management Information Systems (HMIS) are used to collect Data Standards including three key indicators:

1. Exits to permanent housing;
2. Length of stay in emergency shelter and/or transitional housing; and
3. Returns to homelessness from permanent housing.

The CoC lead agency, responsible for HMIS, extracts ESG sub-recipient data from HMIS for review by the CoC HMIS Administrator Council to evaluate subrecipients for accuracy and performance based on services provided to their clients. In addition, the guidelines below have been set as part of the performance standards for evaluating ESG:

Performance of ESG recipients

1. Ensure that ESG funds are used effectively to assist homeless individuals and families and that the basic ESG program goals are met;
2. Ensure compliance with ESG regulations and program requirements in the usage of funds and in carrying out program activities; and
3. Enhance and develop the management capacity of grantees or recipients

Performance Measures for Homelessness Prevention

1. A reduction in the number of homeless individuals and families seeking emergency shelter services.
2. Expected Outcome is at least 35% of participants assisted will remain in permanent housing six (6) months after the last assistance provided under ESG.

Performance Measures for Homeless Rapid Re-Housing

1. A reduction in the reoccurrence of homelessness for individuals and families who exit the shelter system. Perform initial assessment to determine the level of need and enter clients into CES. Once clients are housed and stabilized, further monitoring and case management will be provided for at least 6-9 months to help deter the reoccurrence of homelessness.
2. Expected Outcome is that at least 35% of participants assisted will remain in permanent housing six (6) months after the last assistance was provided under ESG. This determination will be made based on the reporting received from the HMIS reporting system and directly from subrecipients.

Project Number	District(s)	Sponsor	Project Name	Total Granted Funding	Matrix Code	EligibilityType	Benefit
0.212-20	5,BEA	Boys & Girls Clubs of San Gorgonio Pass	Camp Kids Program	\$20,245.00	05L	Public Services	Low Mod Limited Clientele Income Certification
0.213-20	1,2,3,4,5	Voices for Children	Court Appointed Special Advocate (C.A.S.A.) Program	\$55,000.00	05N	Public Services	Low Mod Limited Clientele Presumed
0.214-20	3,MR	The Roman Catholic Bishop of San Bernardino (dba Community Food Pantry of Murrieta)	Murrieta Comprehensive Care Program	\$42,451.00	05Z	Public Services	Low Mod Limited Clientele Income Certification
0.215-20	2,4	Riverside County Department of Housing, Homelessness Prevention and Workforce Solutions	Home Enhancement Program	\$267,642.00	14A	Rehabilitation Activities	Low Mod Limited Clientele-Housing Activities
0.216-20	1,3,LE,MR	Assistance League of Temecula Valley	Operation School Bell	\$51,000.00	05Z	Public Services	Low Mod Limited Clientele Income Certification
0.217-20	1,3,5	California Family Life Center	Kin Care	\$15,000.00	05Z	Public Services	Low Mod Limited Clientele Income Certification
0.218-20	1,3	Care-A-Van Transit, Inc.	Care-A-Van Transit	\$13,000.00	05Z	Public Services	Low Mod Limited Clientele Presumed
0.219-20	1,3	Safe Alternatives for Everyone	S.A.F.E. and Violence Prevention for Healthy Families	\$9,000.00	05G	Public Services	Low Mod Limited Clientele Presumed
0.220-20	1,CL,LE	HOPE Helping Our People of Elsinore	Pantry Program	\$73,155.00	05W	Public Services	Low Mod Limited Clientele Income Certification
0.221-20	4,BL	Palo Verde Senior Citizens Non Profit Corporation	Blythe Harmony Kitchen	\$15,204.00	05W	Public Services	Low Mod Limited Clientele Income Certification
1.107-20	1	Canine SupportTeams, Inc.	Service Dogs for Persons Living with Disabilities in Riverside County	\$6,250.00	05B	Public Services	Low Mod Limited Clientele Presumed
1.108-20	1	HHG.us dba Helping Hands	Senior Care Program	\$10,000.00	05Z	Public Services	Low Mod Limited Clientele Income Certification
1.109-20	1	Merit Housing, Incorporated	Wildomar Senior Center & Bus Transportation Program	\$15,000.00	05A	Public Services	Low Mod Limited Clientele Presumed
1.110-20	1	Janet Goeske Foundation	Mead Valley Senior Program	\$15,000.00	05A	Public Services	Low Mod Limited Clientele Presumed
1.111-20	1	County of Riverside Transportation and Land Management Agency	1st District Road Improvements or Community Facilities	\$555,848.00	03K	Public Facilities	Low Mod Area
1.CL.10-20		City of Canyon Lake	ADA Improvements Project	\$23,069.00	03B	Public Facilities	Low Mod Limited Clientele Presumed
1.LE.71-20		City of Lake Elsinore	Vista Community Clinic Program	\$20,812.00	05M	Public Services	Low Mod Limited Clientele Income Certification
1.LE.72-20		City of Lake Elsinore	Lake Community Center Rehabilitation	\$455,243.00	03Z	Public Facilities	Low Mod Area
2.81-20	2	Corona-Norco Family YMCA	YMCA Teen Center Scholarship Program	\$10,000.00	05D	Public Services	Low Mod Limited Clientele Income Certification
2.EV.18-20		City of Eastvale	Job Creation and Business Incentive Loan Program	\$189,709.00	18A	Special Economic Development Activities	Low Mod Limited Clientele Jobs Services
2.NR.54-20		City of Norco	Senior Recreation and Community Services	\$12,570.00	05A	Public Services	Low Mod Limited Clientele Presumed

2.NR.55-20		City of Norco	Norco Community Center Restroom and Ramp ADA Rehabilitation	\$69,791.00	03E	Public Facilities	Low Mod Limited Clientele Presumed
3.165-20	3	Family Services Association	FSA More Than A Meal Senior Program	\$15,000.00	05A	Public Services	Low Mod Limited Clientele Presumed
3.166-20	3	Assistance League of Hemacinto	Operation School Bell	\$5,000.00	05Z	Public Services	Low Mod Limited Clientele Income Certification
3.167-20	3	Idyllwild Help Center	Idyllwild Help Center	\$15,000.00	05Z	Public Services	Low Mod Limited Clientele Income Certification
3.168-20	3	Community Pantry	Emergency Food and Rental/Utility Assistance	\$20,000.00	05W	Food Bank	Low Mod Limited Clientele Income Certification
3.169-20	3	Valley Restart Shelter	Valley Restart Bus Ticket Home	\$25,000.00	05E	Public Services	Low Mod Limited Clientele Income Certification
3.170-20	3	Center Against Sexual Assault of Southwest Riverside County (C.A.S.A.)	Center Against Sexual Assault	\$10,000.00	05G	Public Services	Low Mod Limited Clientele Presumed
3.171-20	3	Valley-Wide Recreation & Park District	Winchester Park and Community Center Accessibility Project	\$50,000.00	03Z	Public Facilities	Low Mod Limited Clientele Presumed
3.172-20	3	County of Riverside Transportation and Land Management Agency	3rd District Community Facility/Road Fund	\$517,480.00	03K	Public Facilities	Low Mod Area
3.MR.54-20		City of Murrieta	Women's Health Assistance Program	\$8,000.00	05M	Public Services	Low Mod Limited Clientele Income Certification
3.MR.55-20		City of Murrieta	Full Steam Ahead Program	\$10,000.00	05Z	Public Services	Low Mod Limited Clientele Income Certification
3.MR.56-20		City of Murrieta	Pedestrian Safety Enhancement	\$318,653.00	03Z	Public Facilities	Low Mod Limited Clientele Presumed
3.SJ.08-20		City of San Jacinto	San Jacinto Street Pavement and Sidewalk Improvement Project	\$554,800.00	03K	Public Facilities	Low Mod Area
4.242-20	4	Galilee Center	Mecca Comfort Station	\$35,000.00	05Z	Public Services	Low Mod Limited Clientele Income Certification
4.243-20	4	Boys & Girls Club of Coachella Valley	Diplomas to Degrees	\$15,000.00	05Z	Public Services	Low Mod Limited Clientele Income Certification
4.244-20	4	Desert Recreation Foundation	Financial Assistance Scholarships for District Program	\$15,000.00	05Z	Public Services	Low Mod Limited Clientele Income Certification
4.245-20	4	Family Services of the Desert	Food Assistance Program	\$14,636.00	05W	Public Services	Low Mod Limited Clientele Income Certification
4.246-20	4	Coachella Valley Housing Coalition	Las Mananitas I & II Migrant Farmworker Housing	\$10,000.00	03T	Public Services	Low Mod Limited Clientele Presumed
4.247-20	4	The Ranch Recovery Centers, Inc.	Patient Transport Vehicles	\$30,000.00	05F	Public Services	Low Mod Limited Clientele Presumed
4.248-20	4	Desert AIDS Project	Desert AIDS Fire Suppresion System Project - Phase III	\$90,000.00	03S	Public Facilities	Low Mod Limited Clientele Presumed
4.249-20	4	Riverside County Code Enforcement Department	Community Impact Code Enforcement Project	\$50,000.00	15	Code Enforcement	Low Mod Area
4.250-20	4	County of Riverside Parks & Recreation Dept	Mecca Sports Park	\$150,000.00	03F	Public Facilities	Low Mod Area
4.251-20	4	University Enterprises Corporation at CSUSB	Riverside County Small Business Growth Program	\$10,000.00	18C	Micro-Enterprise Assistance	Low Mod Limited Clientele Micro Enterprise Assistance

4.BL.50-20		City of Blythe	Blythe Emergency Food Pantry	\$7,000.00	05W	Public Services	Low Mod Limited Clientele Income Certification
4.BL.51-20		City of Blythe	City of Blythe ADA Upgrades	\$82,889.00	03L	Public Facilities	Low Mod Limited Clientele Presumed
4.CO.23-20		City of Coachella	Bagdouma Park Basketball Courts Rehabilitation Project	\$363,223.00	03F	Public Facilities	Low Mod Area
4.DHS.32-20		City of Desert Hot Springs	Reflection Park (Hot Springs Park)	\$291,504.00	03F	Public Facilities	Low Mod Area
4.LQ.39-20		City of La Quinta	Boys & Girls Clubs of Coachella Valley	\$23,380.00	05Z	Public Services	Low Mod Limited Clientele Income Certification
4.LQ.40-20		City of La Quinta	City of La Quinta Miscellaneous ADA Improvements	\$127,462.00	03L	Public Facilities	Low Mod Limited Clientele Presumed
5.102-20	5	Menifee Valley Community Cupboard	Menifee Valley Community Cupboard	\$5,000.00	05W	Public Services	Low Mod Limited Clientele Income Certification
5.103-20	5	County of Riverside Transportation and Land Management Agency	Road & Community Facilities Whitewater Road Improvements	\$175,670.00	03K	Public Facilities	Low Mod Area
5.BEA.41-20		City of Beaumont	Diamonds & Pearls Mentoring Program	\$10,000.00	05Z	Public Services	Low Mod Limited Clientele Income Certification
5.BEA.42-20		City of Beaumont	Rangel Park Improvements	\$137,627.00	03F	Public Facilities	Low Mod Area
5.BN.45-20		City of Banning	Banning Police Department Explorer Program	\$18,000.00	05D	Public Services	Low Mod Limited Clientele Income Certification
5.BN.46-20		City of Banning	Replier Park Rehabilitation and Improvement Project	\$166,336.00	03F	Public Facilities	Low Mod Area
5.BN.47-20		City of Banning	Teen Leaders Program	\$10,000.00	05D	Public Services	Low Mod Limited Clientele Income Certification
9.195-20		Riverside County Department of Housing, Homelessness Prevention and Workforce Solutions	CDBG Program Administration	\$1,476,924.00	21A	Program Administrative Costs	N/A
9.196-20		Fair Housing Council of Riverside County, Inc.	Fair Housing Program Administration	\$135,000.00	21D	Program Administrative Costs	N/A
9.197-20		Riverside County Department of Housing, Homelessness Prevention and Workforce Solutions	Countywide Public Facility Project	\$235,580.00	03Z	Public Facilities	Low Mod Limited Clientele Income Certification
9.198-20		Riverside County Department of Housing, Homelessness Prevention and Workforce Solutions	Countywide Road Improvement Project	\$435,468.00	03Z	Public Facilities	Low Mod Limited Clientele Income Certification
9.199-20		Riverside County Department of Housing, Homelessness Prevention and Workforce Solutions	Community Enhancement Program	\$10,000.00	05V	Neighborhood Cleanups	Low Mod Area
9.200-20		Riverside Community Housing Corporation	Emergency Assistance Program	\$20,000.00	05Z	Public Services	Low Mod Limited Clientele Income Certification
9.201.20		Riverside Community Housing Corporation	Security Deposit Payment Program	\$15,000.00	05T	Public Services	Low Mod Limited Clientele Presumed
9.202.20		Riverside County Department of Housing, Homelessness Prevention and Workforce Solutions	Home Enhancement Program	\$400,000.00	14A	Rehabilitation Activities	Low Mod Limited Clientele-Housing Activities

8.58-20		Riverside County Department of Housing, Homelessness Prevention and Workforce Solutions	HOME Administration	\$253,164.00		Program Administration Costs	N/A
8.59-20		Riverside County Department of Housing, Homelessness Prevention and Workforce Solutions	HOME Community Housing Development Organization (CHDO) Set-Aside	\$379,748.00		Rental Housing	
8.60-20		Riverside County Department of Housing, Homelessness Prevention and Workforce Solutions	HOME New Construction	\$1,299,368.00		Construction of Housing	
8.61-20		Riverside County Department of Housing, Homelessness Prevention and Workforce Solutions	HOME First-Time Home Buyer (FTHB)	\$599,368.00		Homeownership Assistance	
6.205-20		Riverside County Department of Housing, Homelessness Prevention and Workforce Solutions	ESG Program Administration	\$48,128.00	03T	Program Administration Costs	
6.206-20		Path of Life Ministries	Path of Life Ministries	\$101,026.00	03T	Emergency Shelter/Outreach	
6.207-20		Martha's Village & Kitchen	Martha's Village and Kitchen	\$60,000.00	03T	Emergency Shelter	
6.208-20		Coachella Valley Rescue Mission	Coachella Valley Rescue Mission	\$145,342.00	03T	Emergency Shelter	
6.209-20		Operation Safehouse, Inc.	Operation Safehouse Riverside	\$50,000.00	03T	Emergency Shelter	
6.210-20		Operation Safehouse, Inc.	Operation SafeHouse of the Desert	\$52,000.00	03T	Emergency Shelter	
6.211-20		Valley Restart Shelter	Valley Restart Shelter	\$52,000.00	03T	Emergency Shelter	
6.212-20		Social Work Action Group (S.W.A.G.)	SWAG Street Outreach & Rapid Rehousing	\$133,214.00	03T	Outreach/Rapid Re-Housing	